



# VILLAGE OF HARRISON HOT SPRINGS

## NOTICE OF MEETING AND AGENDA

### SPECIAL COUNCIL MEETING

**Date:** Thursday April 28, 2011  
**Time:** 4:00 p.m.  
**Location:** Council Chambers, 495 Hot Springs Road  
Harrison Hot Springs, British Columbia

|   |     |  |
|---|-----|--|
| <b>1. CALL TO ORDER</b>                     |     |  |
|   | (a) | Meeting called to order by Mayor Becotte |
|   |     |  |
| <b>2. INTRODUCTION OF LATE ITEMS</b>        |     |  |
|   |     |  |
| <b>3. APPROVAL OF AGENDA</b>                |     |  |
|   |     |  |
| <b>4. ADOPTION OF COUNCIL MINUTES</b>       |     |  |
|   |     | Item 4.1                                 |
| <b>5. BUSINESS ARISING FROM THE MINUTES</b> |     |  |
|   |     | Item 5.1                                 |
| <b>6. CONSENT AGENDA</b>                    |     |  |
| i. Bylaws                                   |     | Item 6.i                                 |
| ii. Agreements                              |     | Item 6.ii                                |
| iii. Committee/<br>Commission<br>Minutes    |     | Item 6.iii                               |
| iv. Correspondence                          |     | Item 6 iv                                |



|  |  |   |
|--|--|---|
| <b>7. DELEGATIONS AND PETITIONS</b>  |  |   |
| <input type="checkbox"/>   |  | None  |
| <b>8. CORRESPONDENCE</b>   |  |   |
|  |  | Item 8.1                                    |
| <b>9. BUSINESS ARISING FROM CORRESPONDENCE</b>   |  |   |
|  |  |   |
| <b>10. REPORTS OF COMMITTEES, COMMITTEE OF THE WHOLE AND COMMISSIONS</b>   |  |   |
|  |  |   |
| <b>11. REPORTS FROM MAYOR</b>  |  |   |
| K. Becotte – verbal  |  |   |
| <b>12. REPORTS FROM COUNCILLORS</b>  |  |   |
| D. Harris - verbal<br>D. Kenyon - verbal<br>A. Jackson - verbal<br>B. Perry – verbal   |  |   |
| <b>13. REPORTS FROM STAFF</b>  |  |   |
| <input type="checkbox"/> 2011-2020 10 Year Fiscal Plan   |  | Item 13.1<br><br>Page 1                     |
| <b>14. BYLAWS</b>  |  |   |
| <input type="checkbox"/> Bylaw No 972 – Financial Plan 2011-2020 Bylaw<br><br><br><input type="checkbox"/> Bylaw No 973 – Tax Rate Bylaw | Recommendation:<br><br><b>THAT</b> Bylaw No. 972, 2011 Financial Plan 2011-2020 Bylaw receive first, second and third reading.<br><br><br>Recommendation:<br><br><b>THAT</b> Bylaw No. 973, 2011 Tax Rate Bylaw receive first, second and third reading. | Item 14.1<br><br>Page 39<br><br><br>Page 45 |





|  |
|--|
| <b>15. QUESTIONS FROM THE PUBLIC (PERTAINING TO AGENDA ONLY)</b> |
|--|

|                        |
|------------------------|
| <b>16. ADJOURNMENT</b> |
|                        |



**Schedule A  
Bylaw No. 972  
Financial Plan  
2011 - 2020**

|   | <u>2011</u>           | <u>2012</u>         | <u>2013</u>           | <u>2014</u>         | <u>2015</u>           | <u>2016</u>           | <u>2017</u>           | <u>2018</u>           | <u>2019</u>           | <u>2020</u>           |
|---|-----------------------|---------------------|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Revenues</b>   |                       |                     |                       |                     |                       |                       |                       |                       |                       |                       |
| Property Taxes - Residential  | \$ 1,027,000          | \$ 1,063,000        | \$ 1,095,000          | \$ 1,128,000        | \$ 1,128,000          | \$ 1,162,000          | \$ 1,197,000          | \$ 1,233,000          | \$ 1,270,000          | \$ 1,308,000          |
| Property Taxes - Business   | 701,000               | 748,000             | 770,000               | 793,000             | 854,000               | 879,500               | 906,000               | 933,000               | 961,000               | 990,000               |
| Property Taxes - Rec / Non Profit   | 58,500                | 63,000              | 65,000                | 67,000              | 69,000                | 71,000                | 73,000                | 75,000                | 77,000                | 79,500                |
| Municipal Debt Taxes  | 26,100                | 26,100              | 26,100                | 26,100              | 26,100                | 26,100                | 26,100                | 26,100                | 26,100                | 26,100                |
| Frontage Charges  | 383,050               | 383,000             | 383,000               | 383,000             | 383,000               | 383,000               | 383,000               | 383,000               | 383,000               | 383,000               |
| Penalties and Interest  | 18,600                | 16,600              | 16,200                | 16,200              | 16,200                | 16,200                | 16,200                | 16,200                | 16,200                | 16,200                |
| Revenue Taxes   | 30,200                | 30,000              | 30,000                | 30,000              | 30,000                | 30,000                | 30,000                | 30,000                | 30,000                | 30,000                |
| Payments in Lieu of Taxes   | 6,100                 | 6,550               | 6,750                 | 6,960               | 7,170                 | 7,380                 | 7,600                 | 7,800                 | 8,000                 | 8,200                 |
| Sale of Services  | 5,500                 | 5,500               | 5,500                 | 5,500               | 5,500                 | 5,500                 | 5,500                 | 5,500                 | 5,500                 | 5,500                 |
| Revenues from Own Sources   | 757,500               | 737,500             | 733,100               | 733,100             | 674,600               | 733,100               | 734,600               | 738,600               | 733,800               | 733,800               |
| Other Revenues  | 1,350                 | 1,050               | 1,050                 | 1,050               | 1,050                 | 1,050                 | 1,050                 | 1,050                 | 1,050                 | 1,050                 |
| DCC Revenues  | 257,000               | 245,600             | 643,700               | 332,500             | 1,200,800             | 696,400               | 898,600               | 543,500               | 1,847,300             | 1,813,000             |
| Transfers from Other Governments  | 4,265,700             | 649,700             | 649,700               | 649,700             | 649,700               | 649,700               | 649,700               | 649,700               | 649,700               | 649,700               |
| <b>Total Revenues</b>   | <b>\$ 7,537,600</b>   | <b>\$ 3,975,600</b> | <b>\$ 4,425,100</b>   | <b>\$ 4,172,110</b> | <b>\$ 5,045,120</b>   | <b>\$ 4,660,930</b>   | <b>\$ 4,928,350</b>   | <b>\$ 4,642,450</b>   | <b>\$ 6,008,650</b>   | <b>\$ 6,044,050</b>   |
| <b>Expenditures</b>   |                       |                     |                       |                     |                       |                       |                       |                       |                       |                       |
| General Government  | \$ 1,093,340          | \$ 1,091,910        | \$ 1,085,960          | \$ 1,109,820        | \$ 1,109,630          | \$ 1,122,590          | \$ 1,149,110          | \$ 1,147,410          | \$ 1,163,710          | \$ 1,193,310          |
| Community Services  | 238,380               | 202,130             | 205,130               | 201,830             | 201,730               | 198,730               | 198,730               | 198,730               | 198,730               | 198,830               |
| Protective Services   | 237,120               | 171,750             | 148,500               | 148,300             | 148,300               | 150,100               | 150,100               | 149,100               | 149,100               | 149,100               |
| Public Works  | 237,420               | 226,000             | 224,950               | 223,700             | 224,200               | 224,200               | 224,200               | 224,200               | 224,200               | 222,500               |
| Transportation Services   | 142,850               | 126,650             | 127,650               | 127,650             | 129,650               | 132,650               | 132,650               | 132,650               | 132,650               | 132,650               |
| Environmental and Public Health   | 129,350               | 96,700              | 127,350               | 127,350             | 127,350               | 127,350               | 127,350               | 127,350               | 103,350               | 127,350               |
| Recreation and Culture  | 341,820               | 294,760             | 298,360               | 305,060             | 291,560               | 295,510               | 295,510               | 294,010               | 295,910               | 296,310               |
| Sewer Utility   | 268,290               | 245,690             | 247,390               | 239,690             | 249,690               | 240,490               | 244,290               | 239,890               | 240,190               | 239,590               |
| Water Utility   | 145,850               | 129,700             | 130,500               | 131,900             | 130,200               | 132,500               | 131,600               | 132,500               | 132,700               | 131,300               |
| Debt - Interest   | 65,310                | 33,440              | 33,440                | 58,440              | 58,440                | 58,440                | 58,440                | 58,440                | 58,440                | 58,440                |
| Amortization of capital assets  | 603,550               | 605,300             | 605,300               | 605,300             | 605,300               | 605,300               | 605,300               | 605,100               | 605,100               | 605,100               |
| <b>Total Expenditures</b>   | <b>\$ 3,503,280</b>   | <b>\$ 3,224,030</b> | <b>\$ 3,234,530</b>   | <b>\$ 3,279,040</b> | <b>\$ 3,276,050</b>   | <b>\$ 3,287,860</b>   | <b>\$ 3,317,280</b>   | <b>\$ 3,309,380</b>   | <b>\$ 3,304,080</b>   | <b>\$ 3,354,480</b>   |
| <b>Surplus (Deficit)</b>  | <b>\$ 4,034,320</b>   | <b>\$ 751,570</b>   | <b>\$ 1,190,570</b>   | <b>\$ 893,070</b>   | <b>\$ 1,769,070</b>   | <b>\$ 1,373,070</b>   | <b>\$ 1,611,070</b>   | <b>\$ 1,333,070</b>   | <b>\$ 2,704,570</b>   | <b>\$ 2,689,570</b>   |
| <b>Capital, Debt, Reserve Transfers and Borrowing</b>                       |                       |                     |                       |                     |                       |                       |                       |                       |                       |                       |
| Capital Expenditures  | \$ (6,850,500)        | \$ (664,500)        | \$ (1,077,500)        | \$ (738,000)        | \$ (1,714,000)        | \$ (1,130,000)        | \$ (1,352,000)        | \$ (912,000)          | \$ (2,346,500)        | \$ (2,321,500)        |
| Repayment of debt   | (579,370)             | (166,370)           | (165,370)             | (23,370)            | (23,370)              | (23,370)              | (23,370)              | (23,370)              | (23,370)              | (23,370)              |
| Replacement reserves  | (343,000)             | (526,000)           | (553,000)             | (737,000)           | (637,000)             | (825,000)             | (841,000)             | (1,003,000)           | (940,000)             | (950,000)             |
| Reserves used for capital financing   | 2,865,000             | -                   | -                     | -                   | -                     | -                     | -                     | -                     | -                     | -                     |
| Appropriation from surplus  | 45,000                | -                   | -                     | -                   | -                     | -                     | -                     | -                     | -                     | -                     |
| Equity in tangible capital assets   | 603,550               | 605,300             | 605,300               | 605,300             | 605,300               | 605,300               | 605,300               | 605,300               | 605,300               | 605,300               |
| Borrowing   | 225,000               | -                   | -                     | -                   | -                     | -                     | -                     | -                     | -                     | -                     |
|   | <b>\$ (4,034,320)</b> | <b>\$ (751,570)</b> | <b>\$ (1,190,570)</b> | <b>\$ (893,070)</b> | <b>\$ (1,769,070)</b> | <b>\$ (1,373,070)</b> | <b>\$ (1,611,070)</b> | <b>\$ (1,333,070)</b> | <b>\$ (2,704,570)</b> | <b>\$ (2,689,570)</b> |
| <b>Surplus (Deficit) plus Capital, Debt Reserve Transfers and Borrowing</b> | <b>\$ -</b>           | <b>\$ -</b>         | <b>\$ (0)</b>         | <b>\$ (0)</b>       | <b>\$ 0</b>           | <b>\$ 0</b>           | <b>\$ (0)</b>         | <b>\$ 0</b>           | <b>\$ 0</b>           | <b>\$ 0</b>           |

# Village of Harrison Hot Springs

## Budget

### 2011

|                                       | <u>General</u>   | <u>Sewer</u>       | <u>Water</u>     | <u>Total</u>       |
|---------------------------------------|------------------|--------------------|------------------|--------------------|
| <b>Revenue</b>                        |                  |                    |                  |                    |
| Taxation                              | \$ 1,867,500     | \$ 197,500         | \$ 185,550       | \$ 2,250,550       |
| Sale of goods and services            | 5,500            | -                  | -                | 5,500              |
| Revenue from own sources              | 249,500          | 321,000            | 187,000          | 757,500            |
| Other revenues from own sources       | 1,350            | -                  | -                | 1,350              |
| DCC revenues                          | 41,300           | 102,600            | 113,100          | 257,000            |
| Transfers from other governments      | 1,228,700        | 2,812,000          | 225,000          | 4,265,700          |
|                                       | <u>3,393,850</u> | <u>3,433,100</u>   | <u>710,650</u>   | <u>7,537,600</u>   |
| <b>Expenses</b>                       |                  |                    |                  |                    |
| General government and administration | 1,093,340        | 64,990             | 64,500           | 1,222,830          |
| Community services                    | 238,380          | -                  | -                | 238,380            |
| Protective services                   | 237,120          | -                  | -                | 237,120            |
| Public works                          | 237,420          | -                  | -                | 237,420            |
| Transportation services               | 142,850          | -                  | -                | 142,850            |
| Sewer system                          | -                | 203,300            | -                | 203,300            |
| Water System                          | -                | -                  | 81,350           | 81,350             |
| Environmental and Public Health       | 129,350          | -                  | -                | 129,350            |
| Recreation and culture                | 341,820          | -                  | -                | 341,820            |
| Debt repayments - interest            | 17,070           | 8,440              | 39,800           | 65,310             |
| Amortization                          | 426,550          | 91,500             | 85,500           | 603,550            |
|                                       | <u>2,863,900</u> | <u>368,230</u>     | <u>271,150</u>   | <u>3,503,280</u>   |
| <b>Surplus (Deficit) for the year</b> | <u>529,950</u>   | <u>3,064,870</u>   | <u>439,500</u>   | <u>4,034,320</u>   |
| <b>Reserves, capital and debt</b>     |                  |                    |                  |                    |
| Capital expenditures                  | (1,732,500)      | (4,533,000)        | (585,000)        | (6,850,500)        |
| Repayment of debt                     | (195,000)        | (5,370)            | (379,000)        | (579,370)          |
| Replacement reserves                  | (87,000)         | (231,000)          | (25,000)         | (343,000)          |
| Appropriation from surplus            | 45,000           | -                  | -                | 45,000             |
| Equity in tangible capital assets     | 426,550          | 91,500             | 85,500           | 603,550            |
| Borrowing                             | -                | -                  | 225,000          | 225,000            |
| Reserves used for capital financing   | 1,013,000        | 1,613,000          | 239,000          | 2,865,000          |
|                                       | <u>(529,950)</u> | <u>(3,064,870)</u> | <u>(439,500)</u> | <u>(4,034,320)</u> |
| <b>Budget total for the year</b>      | <u>\$ -</u>      | <u>\$ -</u>        | <u>\$ -</u>      | <u>\$ -</u>        |

## Revenue Summary 2011

| Revenue   | General             | Sewer               | Water             | Total               |
|---|---------------------|---------------------|-------------------|---------------------|
| <b>Tax Levies</b>                                     |                     |                     |                   |                     |
| Real Property Taxes                                   | \$ 1,812,600        | \$ -                | \$ -              | \$ 1,812,600        |
| Penalties and Interest on Taxes                       | 18,600              | -                   | -                 | 18,600              |
| Revenue Taxes   | 30,200              | -                   | -                 | 30,200              |
| Frontage Taxes  | -                   | 197,500             | 185,550           | 383,050             |
| Payment in Lieu of Taxes                              | 6,100               | -                   | -                 | 6,100               |
|   | <u>1,867,500</u>    | <u>197,500</u>      | <u>185,550</u>    | <u>2,250,550</u>    |
| <b>Sale of Goods and Services</b>                     |                     |                     |                   |                     |
| Tax Certificates                                      | 2,000               | -                   | -                 | 2,000               |
| Other Miscellaneous                                   | 3,500               | -                   | -                 | 3,500               |
|   | <u>5,500</u>        | <u>-</u>            | <u>-</u>          | <u>5,500</u>        |
| <b>Revenue from Own Sources</b>                       |                     |                     |                   |                     |
| Licenses and Permits                                  | 41,300              | -                   | -                 | 41,300              |
| Fines   | 5,300               | -                   | -                 | 5,300               |
| Return on Investments                                 | 18,500              | -                   | -                 | 18,500              |
| Rental and Lease Income                               | 96,400              | -                   | -                 | 96,400              |
| Curbside Collection Fees                              | 88,000              | -                   | -                 | 88,000              |
| User Fees   | -                   | 320,000             | 167,000           | 487,000             |
| Connection Fees                                       | -                   | 1,000               | 20,000            | 21,000              |
|   | <u>249,500</u>      | <u>321,000</u>      | <u>187,000</u>    | <u>757,500</u>      |
| <b>Other Revenues from Own Sources</b>                |                     |                     |                   |                     |
| Other Miscellaneous Revenue                           | 1,350               | -                   | -                 | 1,350               |
| <b>Other Revenues</b>                                 |                     |                     |                   |                     |
| DCC Revenues  | 41,300              | 102,600             | 113,100           | 257,000             |
| <b>Transfers from Other Governments</b>               |                     |                     |                   |                     |
| Provincial  | 1,228,700           | 1,452,000           | 225,000           | 2,905,700           |
| Federal   | -                   | 1,360,000           | -                 | 1,360,000           |
| <b>Total Revenue</b>                                  | <u>\$ 3,393,850</u> | <u>\$ 3,433,100</u> | <u>\$ 710,650</u> | <u>\$ 7,537,600</u> |
| <b>Transfers from Reserves, Surplus and Borrowing</b> |                     |                     |                   |                     |
| Transfers From Reserves                               | \$ 1,013,000        | \$ 1,613,000        | \$ 239,000        | \$ 2,865,000        |
| Accumulated Surplus                                   | \$ 45,000           | \$ -                | \$ -              | \$ 45,000           |
| Borrowing   | \$ -                | \$ -                | \$ 225,000        | \$ 225,000          |
| Equity in Tangible Capital Assets                     | \$ 426,550          | \$ 91,500           | \$ 85,500         | \$ 603,550          |



## Revenue Detail 2011

| Account Number                           | Description                        | Budget              |
|--|------------------------------------|---------------------|
| <b>Real Property Taxes</b>               |                                    |                     |
| 1-3-1-05-125-2000                        | Property Taxes - Residential       | \$ 1,027,000        |
| 1-3-1-05-126-2000                        | Property Taxes - Business          | 701,000             |
| 1-3-1-05-128-2000                        | Property Taxes - Non-Profit        | 58,500              |
| 1-3-1-06-125-2005                        | Municipal Debt Taxes - Residential | 14,800              |
| 1-3-1-06-126-2005                        | Municipal Debt Taxes - Business    | 10,400              |
| 1-3-1-06-128-2005                        | Municipal Debt Taxes - Non-Profit  | 900                 |
|  |                                    | <u>\$ 1,812,600</u> |
| <b>Penalties &amp; Interest on Taxes</b> |                                    |                     |
| 1-3-1-06-129-2300                        | Penalties                          | \$ 15,000           |
| 1-3-1-06-129-2305                        | Interest on Arrears Taxes          | 3,000               |
| 1-3-1-06-129-2310                        | Interest on Delinquent Taxes       | 600                 |
|  |                                    | <u>\$ 18,600</u>    |
| <b>Revenue Taxes</b>                     |                                    |                     |
| 1-3-1-07-100-2025                        | B.C. Hydro - 1% Revenue            | \$ 11,100           |
| 1-3-1-07-100-2030                        | Terasen - 1% Revenue               | 8,500               |
| 1-3-1-07-100-2035                        | Telus - 1% Revenue                 | 3,500               |
| 1-3-1-07-100-2040                        | Shaw Cable - 1% Revenue            | 7,100               |
|  |                                    | <u>\$ 30,200</u>    |
| <b>Payment in Lieu of Taxes</b>          |                                    |                     |
| 1-3-1-09-100-2105                        | Canada Post Corp - General & Debt  | \$ 2,650            |
| 1-3-1-09-100-2110                        | CBC - General & Debt               | 200                 |
| 1-3-1-09-100-2115                        | CMHC - General & Debt              | 3,250               |
|  |                                    | <u>\$ 6,100</u>     |
| <b>Tax Certificates</b>                  |                                    |                     |
| 1-3-1-12-100-2200                        | Tax Certificates                   | \$ 2,000            |
| <b>Other Miscellaneous</b>               |                                    |                     |
| 1-3-1-12-100-2205                        | Photocopy Income                   | \$ 100              |
| 1-3-1-12-100-2210                        | School Tax Admin Fee               | 3,400               |
|  |                                    | <u>\$ 3,500</u>     |
| <b>Licenses and Permits</b>              |                                    |                     |
| 1-3-1-12-100-2315                        | Business Licenses                  | \$ 13,000           |
| 1-3-1-12-100-2320                        | Dog Licenses                       | 1,000               |
| 1-3-1-12-100-2325                        | Building Permits                   | 20,000              |
| 1-3-1-12-100-2330                        | Campfire Permits                   | 200                 |
| 1-3-1-12-100-2335                        | Signage Permits                    | 100                 |
| 1-3-1-12-100-2340                        | Subdivision Fees                   | 1,500               |
| 1-3-1-12-100-2345                        | Rezoning Application Fees          | 1,500               |
| 1-3-1-12-100-2350                        | Development/Dev Variance Permits   | 3,500               |
| 1-3-1-12-100-2355                        | Other Licenses & Permits           | 500                 |
|  |                                    | <u>\$ 41,300</u>    |

**Fines**

|                   |                      |    |              |
|-------------------|----------------------|----|--------------|
| 1-3-1-12-101-2360 | Bylaw Fines          | \$ | 5,000        |
| 1-3-1-12-101-2365 | Animal Control Fines |    | 100          |
| 1-3-1-12-101-2370 | NSF Cheque Fees      |    | 100          |
| 1-3-1-12-101-2380 | Other Fines          |    | 100          |
|                   |                      | \$ | <u>5,300</u> |

**Return on Investments**

|                   |                              |    |               |
|-------------------|------------------------------|----|---------------|
| 1-3-1-12-110-2400 | Interest - General Operating | \$ | 16,000        |
| 1-3-1-12-900-2400 | Other Interest               |    | 2,000         |
| 1-3-1-12-900-2410 | Dividends                    |    | 500           |
|                   |                              | \$ | <u>18,500</u> |

**Other Miscellaneous Revenue**

|                   |                             |    |              |
|-------------------|-----------------------------|----|--------------|
| 1-3-1-13-100-2475 | Gifts and Donations         | \$ | 100          |
| 1-3-1-13-100-2480 | Commissions                 |    | 50           |
| 1-3-1-13-100-2490 | Tax Sale Revenue            |    | 500          |
| 1-3-1-13-100-2595 | Other Miscellaneous Revenue |    | 500          |
| 1-3-2-26-325-2375 | Fire Alarm Response Fees    |    | 200          |
|                   |                             | \$ | <u>1,350</u> |

**Transfers from Federal Government**

|                   |                       |    |   |
|-------------------|-----------------------|----|---|
| 1-5-1-12-100-2810 | Infrastructure Grants | \$ | - |
|-------------------|-----------------------|----|---|

**Transfer from Provincial Government**

|                   |                                  |    |                  |
|-------------------|----------------------------------|----|------------------|
| 1-3-1-14-130-2710 | Small Community Protection Grant | \$ | 429,000          |
| 1-3-1-14-131-2800 | Hwys, Maintenance & Light        |    | 700              |
| 1-3-1-14-132-2800 | Provincial Planning              |    | -                |
| 1-5-1-12-100-2800 | Infrastructure Grants            |    | 400,000          |
| 1-5-1-65-740-2750 | Resort Municipality Initiative   |    | 307,000          |
|                   |                                  | \$ | <u>1,136,700</u> |

**Rental and Lease Income**

|                   |                                |    |               |
|-------------------|--------------------------------|----|---------------|
| 1-3-1-16-100-2495 | Memorial Benches               | \$ | 10,000        |
| 1-3-1-31-375-2450 | Public Works Services Recovery |    | 1,000         |
| 1-3-3-71-745-2435 | Special Event Fees             |    | 2,500         |
| 1-3-3-72-776-2450 | Boat Launch Revenue            |    | 65,000        |
| 1-3-3-73-800-2420 | Rental - Memorial Hall         |    | 6,000         |
| 1-3-3-73-801-2420 | Rental - Arts Centre           |    | 1,900         |
| 1-3-3-73-802-2420 | Rental - Yacht Club            |    | 10,000        |
|                   |                                | \$ | <u>96,400</u> |

**Curbside Collection Fees**

|                   |                          |    |               |
|-------------------|--------------------------|----|---------------|
| 1-3-3-45-630-2454 | Curbside Collection Fees | \$ | <u>88,000</u> |
|-------------------|--------------------------|----|---------------|

**DCC Revenues**

|                   |                            |    |               |
|-------------------|----------------------------|----|---------------|
| 1-3-3-32-415-2970 | Roads DCC Revenue          | \$ | 28,500        |
| 1-3-3-42-530-2960 | Storm Drainage DCC Revenue |    | 12,800        |
| 1-3-3-74-815-2965 | Parkland DCC Revenue       |    | -             |
|                   |                            | \$ | <u>41,300</u> |

**Gas Tax Revenue**

|                   |                      |    |               |
|-------------------|----------------------|----|---------------|
| 1-5-1-12-136-2700 | Community Works Fund | \$ | <u>92,000</u> |
|-------------------|----------------------|----|---------------|

**SEWER****Sewer Frontage**

|                   |                              |                   |
|-------------------|------------------------------|-------------------|
| 2-3-3-41-125-2010 | Sewer Frontage - Residential | \$ 183,000        |
| 2-3-3-41-126-2010 | Sewer Frontage - Business    | <u>14,500</u>     |
|                   |                              | <u>\$ 197,500</u> |

**Sewer User Fees**

|                   |                 |                   |
|-------------------|-----------------|-------------------|
| 2-3-3-41-460-2455 | Sewer User Fees | <u>\$ 320,000</u> |
|-------------------|-----------------|-------------------|

**Sewer Connection Fees**

|                   |                       |                 |
|-------------------|-----------------------|-----------------|
| 2-3-3-41-460-2465 | Sewer Connection Fees | <u>\$ 1,000</u> |
|-------------------|-----------------------|-----------------|

**Sewer DCC Revenue**

|                   |                   |                   |
|-------------------|-------------------|-------------------|
| 2-3-3-41-520-2950 | Sewer DCC Revenue | <u>\$ 102,600</u> |
|-------------------|-------------------|-------------------|

**Provincial Grants**

|                   |                             |                     |
|-------------------|-----------------------------|---------------------|
| 2-3-3-41-610-2800 | Infrastructure - Provincial | <u>\$ 1,452,000</u> |
|-------------------|-----------------------------|---------------------|

**Federal Grants**

|                   |                         |                     |
|-------------------|-------------------------|---------------------|
| 2-3-3-41-610-2810 | Infrastructure - Canada | <u>\$ 1,360,000</u> |
|-------------------|-------------------------|---------------------|

**WATER****Water Frontage**

|                   |                              |                   |
|-------------------|------------------------------|-------------------|
| 3-3-3-43-125-2015 | Water Frontage - Residential | \$ 172,000        |
| 3-3-3-43-126-2015 | Water Frontage - Business    | <u>13,550</u>     |
|                   |                              | <u>\$ 185,550</u> |

**Water User Fees**

|                   |                 |                   |
|-------------------|-----------------|-------------------|
| 3-3-3-43-560-2460 | Water User Fees | <u>\$ 167,000</u> |
|-------------------|-----------------|-------------------|

**Water Connection Fees**

|                   |                       |                  |
|-------------------|-----------------------|------------------|
| 3-3-3-43-560-2470 | Water Connection Fees | <u>\$ 20,000</u> |
|-------------------|-----------------------|------------------|

**Water DCC Revenue**

|                   |                    |                   |
|-------------------|--------------------|-------------------|
| 3-3-3-43-620-2955 | Water DCC Revenues | <u>\$ 113,100</u> |
|-------------------|--------------------|-------------------|

**Provincial Government**

|                   |                                    |                   |
|-------------------|------------------------------------|-------------------|
| 3-5-3-43-610-2800 | Infrastructure Grants - Provincial | <u>\$ 225,000</u> |
|-------------------|------------------------------------|-------------------|

**Federal Government**

|                   |                                |             |
|-------------------|--------------------------------|-------------|
| 3-5-3-43-610-2810 | Infrastructure Grants - Canada | <u>\$ -</u> |
|-------------------|--------------------------------|-------------|



**Transfers from Reserves, Surplus  
and Borrowing**

**General Fund**

**Transfers from Reserves**

|                   |                         |              |
|-------------------|-------------------------|--------------|
| 1-3-1-15-100-2900 | Transfers from Reserves | \$ 1,013,000 |
|-------------------|-------------------------|--------------|

**Accumulated Surplus**

|                   |   |           |
|-------------------|---|-----------|
| 1-3-1-15-100-2905 | Surplus from Previous Years Appropriation | \$ 45,000 |
|-------------------|---|-----------|

**Equity in Tangible Capital Assets**

|                   |                                   |            |
|-------------------|-----------------------------------|------------|
| 1-3-3-79-900-2915 | Equity in Tangible Capital Assets | \$ 426,550 |
|-------------------|-----------------------------------|------------|

**Sewer Fund**

**Transfers from Reserves**

|                   |                         |              |
|-------------------|-------------------------|--------------|
| 2-3-3-41-525-2900 | Transfers from Reserves | \$ 1,613,000 |
|-------------------|-------------------------|--------------|

**Accumulated Surplus**

|                   |                            |      |
|-------------------|----------------------------|------|
| 2-3-3-41-525-2905 | Appropriation from Surplus | \$ - |
|-------------------|----------------------------|------|

**Borrowing**

|                   |     |            |
|-------------------|-----|------------|
| 1-5-1-41-484-2910 | MFA | \$ 225,000 |
|-------------------|-----|------------|

**Equity in Tangible Capital Assets**

|                   |                                   |           |
|-------------------|-----------------------------------|-----------|
| 2-3-3-41-900-2915 | Equity in Tangible Capital Assets | \$ 91,500 |
|-------------------|-----------------------------------|-----------|

**Water Fund**

**Transfers from Reserves**

|                   |                         |            |
|-------------------|-------------------------|------------|
| 3-3-3-43-625-2900 | Transfers from Reserves | \$ 239,000 |
|-------------------|-------------------------|------------|

**Accumulated Surplus**

|                   |                            |      |
|-------------------|----------------------------|------|
| 3-3-3-43-625-2905 | Appropriation from Surplus | \$ - |
|-------------------|----------------------------|------|

**Equity in Tangible Capital Assets**

|                   |                                   |           |
|-------------------|-----------------------------------|-----------|
| 3-3-3-43-900-2915 | Equity in Tangible Capital Assets | \$ 85,500 |
|-------------------|-----------------------------------|-----------|

## Expenditure Summary 2011

| Expenditures                               | General             | Sewer             | Water             | Total               |
|--|---------------------|-------------------|-------------------|---------------------|
| <b>General Government</b>                  |                     |                   |                   |                     |
| Legislative                                | \$ 128,050          | \$ -              | \$ -              | \$ 128,050          |
| Staff                                      | 223,900             | -                 | -                 | 223,900             |
| Management                                 | 458,800             | -                 | -                 | 458,800             |
| General Administration                     | 257,120             | 64,990            | 64,500            | 386,610             |
| Municipal Office Building                  | 25,470              | -                 | -                 | 25,470              |
|  | <u>1,093,340</u>    | <u>64,990</u>     | <u>64,500</u>     | <u>1,222,830</u>    |
| <b>Community Services</b>                  |                     |                   |                   |                     |
| Development/Planning                       | 71,100              | -                 | -                 | 71,100              |
| Library Board                              | 59,000              | -                 | -                 | 59,000              |
| Tourism & Community & Economic Development | 80,280              | -                 | -                 | 80,280              |
| Sustainability                             | 28,000              | -                 | -                 | 28,000              |
|  | <u>238,380</u>      | <u>-</u>          | <u>-</u>          | <u>238,380</u>      |
| <b>Protective Services</b>                 |                     |                   |                   |                     |
| Bylaw Enforcement                          | 32,600              | -                 | -                 | 32,600              |
| Fire Protection                            | 194,920             | -                 | -                 | 194,920             |
| Emergency Measures                         | 9,600               | -                 | -                 | 9,600               |
|  | <u>237,120</u>      | <u>-</u>          | <u>-</u>          | <u>237,120</u>      |
| <b>Public Works</b>                        |                     |                   |                   |                     |
| Common Services                            | 164,000             | -                 | -                 | 164,000             |
| Public Works Office, Shop and Yard         | 25,970              | -                 | -                 | 25,970              |
| Equipment and Vehicles                     | 47,450              | -                 | -                 | 47,450              |
|  | <u>237,420</u>      | <u>-</u>          | <u>-</u>          | <u>237,420</u>      |
| <b>Transportation Services</b>             |                     |                   |                   |                     |
| Roads and Streets                          | 102,850             | -                 | -                 | 102,850             |
| Public Transit                             | 40,000              | -                 | -                 | 40,000              |
|  | <u>142,850</u>      | <u>-</u>          | <u>-</u>          | <u>142,850</u>      |
| <b>Environmental and Public Health</b>     |                     |                   |                   |                     |
| Sewage Collection and Treatment            | -                   | 203,300           | -                 | 203,300             |
| Water System Operations                    | -                   | -                 | 81,350            | 81,350              |
| Waste Management                           | 126,650             | -                 | -                 | 126,650             |
| Animal Control                             | 2,700               | -                 | -                 | 2,700               |
|  | <u>129,350</u>      | <u>203,300</u>    | <u>81,350</u>     | <u>414,000</u>      |
| <b>Recreation and Culture</b>              |                     |                   |                   |                     |
| Beach                                      | 73,200              | -                 | -                 | 73,200              |
| Beach Facilities and Docks                 | 101,930             | -                 | -                 | 101,930             |
| Recreation Buildings                       | 52,780              | -                 | -                 | 52,780              |
| Parks, Playgrounds and Greenspaces         | 113,910             | -                 | -                 | 113,910             |
|  | <u>341,820</u>      | <u>-</u>          | <u>-</u>          | <u>341,820</u>      |
| Debt Repayments - Interest                 | <u>17,070</u>       | <u>8,440</u>      | <u>39,800</u>     | <u>65,310</u>       |
| Amortization of Capital Assets             | <u>426,550</u>      | <u>91,500</u>     | <u>85,500</u>     | <u>603,550</u>      |
| <b>Total Expenditures</b>                  | <u>\$ 2,863,900</u> | <u>\$ 368,230</u> | <u>\$ 271,150</u> | <u>\$ 3,503,280</u> |

**Capital, Debt and Reserve Transfers**

|                      |              |              |            |              |
|----------------------|--------------|--------------|------------|--------------|
| Capital Expenditures | \$ 1,732,500 | \$ 4,533,000 | \$ 585,000 | \$ 6,850,500 |
|----------------------|--------------|--------------|------------|--------------|

|                             |            |          |            |            |
|-----------------------------|------------|----------|------------|------------|
| Debt Repayments - Principal | \$ 195,000 | \$ 5,370 | \$ 379,000 | \$ 579,370 |
|-----------------------------|------------|----------|------------|------------|

**Transfers to Reserves**

|   |      |           |           |           |
|---|------|-----------|-----------|-----------|
| Contributions to Non Statutory Reserves | \$ - | \$ 71,000 | \$ 25,000 | \$ 96,000 |
|---|------|-----------|-----------|-----------|

|                                     |        |         |   |         |
|-------------------------------------|--------|---------|---|---------|
| Contributions to Statutory Reserves | 87,000 | 160,000 | - | 247,000 |
|-------------------------------------|--------|---------|---|---------|

|  |                  |                   |                  |                   |
|--|------------------|-------------------|------------------|-------------------|
|  | <u>\$ 87,000</u> | <u>\$ 231,000</u> | <u>\$ 25,000</u> | <u>\$ 343,000</u> |
|--|------------------|-------------------|------------------|-------------------|

## Expenditure Detail 2011

| Account Number           | Description   | Budget            |
|--------------------------|---|-------------------|
| <b>Legislative</b>       |   |                   |
| 1-4-1-11-050-3120        | Indemnity - Mayor Becotte                           | \$ 30,000         |
| 1-4-1-11-050-3405        | Mileage - Mayor Becotte                             | 1,000             |
| 1-4-1-11-050-3410        | Meals / Per Diems - Mayor Becotte                   | 1,000             |
| 1-4-1-11-050-3415        | Accommodations - Mayor Becotte                      | 2,000             |
| 1-4-1-11-050-3420        | Commercial Transportation - Mayor Becotte           | 200               |
| 1-4-1-11-050-3425        | Parking - Mayor Becotte                             | 200               |
| 1-4-1-11-050-3515        | Cell Phone - Mayor Becotte                          | -                 |
| 1-4-1-11-050-3635        | Membership Fees & Registration - Mayor Becotte      | 2,000             |
| 1-4-1-11-061-3120        | Indemnity - Councillor Harris                       | 15,000            |
| 1-4-1-11-061-3405        | Mileage - Councillor Harris                         | 500               |
| 1-4-1-11-061-3410        | Meals / Per Diems - Councillor Harris               | 500               |
| 1-4-1-11-061-3415        | Accommodations - Councillor Harris                  | 1,500             |
| 1-4-1-11-061-3420        | Commercial Transportation - Councillor Harris       | 200               |
| 1-4-1-11-061-3425        | Parking - Councillor Harris                         | 200               |
| 1-4-1-11-061-3635        | Membership Fees & Registration - Councillor Harris  | 1,500             |
| 1-4-1-11-066-3120        | Indemnity - Councillor Jackson                      | 15,000            |
| 1-4-1-11-066-3405        | Mileage - Councillor Jackson                        | 1,300             |
| 1-4-1-11-066-3410        | Meals / Per Diems - Councillor Jackson              | 1,000             |
| 1-4-1-11-066-3415        | Accommodations - Councillor Jackson                 | 2,000             |
| 1-4-1-11-066-3420        | Commercial Transportation - Councillor Jackson      | 200               |
| 1-4-1-11-066-3425        | Parking - Councillor Jackson                        | 200               |
| 1-4-1-11-066-3635        | Membership Fees & Registration - Councillor Jackson | 2,000             |
| 1-4-1-11-070-3120        | Indemnity - Councillor Kenyon                       | 15,000            |
| 1-4-1-11-070-3405        | Mileage - Councillor Kenyon                         | 500               |
| 1-4-1-11-070-3410        | Meals / Per Diems - Councillor Kenyon               | 500               |
| 1-4-1-11-070-3415        | Accommodations - Councillor Kenyon                  | 1,500             |
| 1-4-1-11-070-3420        | Commercial Transportation - Councillor Kenyon       | 200               |
| 1-4-1-11-070-3425        | Parking - Councillor Kenyon                         | 200               |
| 1-4-1-11-070-3635        | Membership Fees & Registration - Councillor Kenyon  | 1,500             |
| 1-4-1-11-071-3120        | Indemnity - Councillor Perry                        | 15,000            |
| 1-4-1-11-071-3405        | Mileage - Councillor Perry                          | 1,300             |
| 1-4-1-11-071-3410        | Meals / Per Diems - Councillor Perry                | 1,000             |
| 1-4-1-11-071-3415        | Accommodations - Councillor Perry                   | 2,000             |
| 1-4-1-11-071-3420        | Commercial Transportation - Councillor Perry        | 200               |
| 1-4-1-11-071-3425        | Parking - Councillor Perry                          | 200               |
| 1-4-1-11-071-3635        | Membership Fees & Registration - Councillor Perry   | 2,000             |
| 1-4-1-11-095-3510        | Council Mailouts                                    | 500               |
| 1-4-1-11-095-3615        | Public Relations & Receptions                       | 2,000             |
| 1-4-1-11-095-3620        | Printing  | 400               |
| 1-4-1-11-095-3625        | Photocopying  | 2,000             |
| 1-4-1-11-095-4115        | Insurance for Elected Officials                     | 550               |
| 1-4-1-11-095-4530        | Catering Services                                   | 3,000             |
| 1-4-1-11-095-4540        | Hospitality Expenses (Council)                      | 1,000             |
| <b>Total Legislative</b> |   | <b>\$ 128,050</b> |

**Staff**

|                   |                                   |            |
|-------------------|-----------------------------------|------------|
| 1-4-1-12-115-3105 | Staff Wages - Full Time           | \$ 205,000 |
| 1-4-1-12-115-3110 | Staff Wages - Part Time           | 7,000      |
| 1-4-1-12-116-3405 | Mileage - Staff                   | 1,500      |
| 1-4-1-12-116-3410 | Meals - Staff                     | 500        |
| 1-4-1-12-116-3415 | Accommodations - Staff            | 1,500      |
| 1-4-1-12-116-3420 | Commercial Transportation - Staff | 200        |
| 1-4-1-12-116-3425 | Parking - Staff                   | 200        |
| 1-4-1-12-117-3105 | Wages - Training                  | 4,000      |
| 1-4-1-12-117-3640 | Training & Education              | 4,000      |

**Total Staff** \$ 223,900

**Management**

|                   |  |            |
|-------------------|--|------------|
| 1-4-1-12-118-3105 | Wages - Management                     | \$ 420,000 |
| 1-4-1-12-119-3305 | Employee Recruiting Costs              | 1,500      |
| 1-4-1-12-120-3105 | Wages - Training                       | 15,000     |
| 1-4-1-12-120-3405 | Mileage - Management                   | 3,000      |
| 1-4-1-12-120-3410 | Meals - Management                     | 1,500      |
| 1-4-1-12-120-3415 | Accommodations - Management            | 5,000      |
| 1-4-1-12-120-3420 | Commercial Transportation - Management | 400        |
| 1-4-1-12-120-3425 | Parking - Management                   | 400        |
| 1-4-1-12-120-3640 | Education & Training                   | 11,000     |
| 1-4-1-12-120-4540 | Hospitality Expenses (Mgmt)            | 1,000      |

**Total Management** \$ 458,800



**General Administration**

|                   |                                     |                   |
|-------------------|-------------------------------------|-------------------|
| 1-4-1-14-100-3505 | Courier, Freight and Cartage        | \$ 200            |
| 1-4-1-14-100-3510 | Postage                             | 4,500             |
| 1-4-1-14-100-3515 | Telephone                           | 10,000            |
| 1-4-1-14-100-3520 | Fax & Fax Supplies                  | 500               |
| 1-4-1-14-101-3605 | Advertising                         | 10,000            |
| 1-4-1-14-101-3610 | Promotional Materials               | 5,000             |
| 1-4-1-14-101-3615 | Public Relations & Receptions       | 2,000             |
| 1-4-1-14-101-3620 | Printing & Binding                  | 630               |
| 1-4-1-14-101-3625 | Photocopying & Supplies             | 5,000             |
| 1-4-1-14-101-3630 | Subscriptions & Publications        | 1,500             |
| 1-4-1-14-101-3635 | Membership Fees & Registrations     | 7,000             |
| 1-4-1-14-101-3645 | Title Searches                      | 50                |
| 1-4-1-14-101-3650 | Website Maintenance                 | 1,500             |
| 1-4-1-14-102-3705 | Audit & Accounting Fees             | 20,000            |
| 1-4-1-14-102-3710 | Legal Fees                          | 30,000            |
| 1-4-1-14-102-3730 | Consulting Services                 | 60,000            |
| 1-4-1-14-102-3735 | Election Expenses                   | 15,000            |
| 1-4-1-14-102-3915 | Photocopier Lease                   | 5,600             |
| 1-4-1-14-103-4105 | Licenses & Permits                  | 500               |
| 1-4-1-14-103-4110 | Insurance Claims                    | 2,500             |
| 1-4-1-14-103-4115 | Insurance Premiums                  | 16,430            |
| 1-4-1-14-103-4120 | Tax Sale Costs                      | 500               |
| 1-4-1-14-104-4030 | Office Recycling                    | 900               |
| 1-4-1-14-104-4505 | Office Supplies                     | 10,000            |
| 1-4-1-14-104-4510 | Computer & Supplies                 | 20,000            |
| 1-4-1-14-104-4515 | Janitorial Supplies                 | 100               |
| 1-4-1-14-104-4525 | Consumable Supplies                 | 700               |
| 1-4-1-14-104-4530 | Other Miscellaneous Expenses        | 500               |
| 1-4-1-14-105-4905 | Audio Supplies                      | 200               |
| 1-4-1-14-105-4910 | Video Supplies                      | 100               |
| 1-4-1-14-106-5505 | Service Charges                     | 700               |
| 1-4-1-14-106-5510 | Payroll Service Charges             | 250               |
| 1-4-1-14-106-5515 | Interest Charges                    | 50                |
| 1-4-1-14-106-5530 | Interest on Prepaid Taxes           | 200               |
| 1-4-1-14-107-5905 | Write Off of Tax Balances Under 1\$ | 10                |
|                   |                                     | <u>\$ 232,120</u> |

**Grants to Groups**

|                   |                                     |                   |
|-------------------|-------------------------------------|-------------------|
| 1-4-1-14-150-5405 | Grants to Groups                    | \$ 25,000         |
|                   | <b>Total General Administration</b> | <u>\$ 257,120</u> |

**Levies from Other Governments & Agencies****Fraser Valley Library Board**

|                   |                                |                  |
|-------------------|--------------------------------|------------------|
| 1-4-1-20-198-4405 | Fraser Valley Regional Library | <u>\$ 59,000</u> |
|-------------------|--------------------------------|------------------|

**Municipal Office Building**

|                   |  |                  |
|-------------------|--|------------------|
| 1-4-1-15-180-3105 | Wages - Municipal Office Building      | \$ 5,000         |
| 1-4-1-15-180-3810 | Repairs & Maintenance - Building       | 3,000            |
| 1-4-1-15-180-3815 | Repairs & Maintenance - Equipment      | 500              |
| 1-4-1-15-180-4020 | Janitorial Services                    | 9,000            |
| 1-4-1-15-180-4115 | Insurance Premiums                     | 1,770            |
| 1-4-1-15-180-4710 | Landscaping & Materials                | 500              |
| 1-4-1-15-180-4715 | Gardening Supplies                     | 400              |
| 1-4-1-15-180-4740 | Hardware & Supplies                    | 200              |
| 1-4-1-15-180-4810 | Gas                                    | 1,500            |
| 1-4-1-15-180-4815 | Electricity                            | 2,000            |
| 1-4-1-15-180-4820 | Cable/Internet                         | 1,600            |
|                   | <b>Total Municipal Office Building</b> | <u>\$ 25,470</u> |

**Development/Planning**

|                   |                                 |    |               |
|-------------------|---------------------------------|----|---------------|
| 1-4-1-60-696-3505 | Courier, Freight & Cartage      | \$ | 100           |
| 1-4-1-60-696-3605 | Advertising                     |    | 100           |
| 1-4-1-60-696-3620 | Printing & Binding              |    | 100           |
| 1-4-1-60-696-3730 | Advisory Planning Commission    |    | 100           |
| 1-4-1-60-696-4010 | Planning/Engineering Consultant |    | 60,000        |
|                   |                                 |    | <u>60,400</u> |

**Building**

|                   |                                   |    |               |
|-------------------|-----------------------------------|----|---------------|
| 1-4-1-60-697-3505 | Courier, Freight & Cartage        | \$ | 200           |
| 1-4-1-60-697-3620 | Printing & Binding                |    | 500           |
| 1-4-1-60-697-4005 | Contracted Building Inspection    |    | 10,000        |
|                   |                                   |    | <u>10,700</u> |
|                   | <b>Total Development/Planning</b> | \$ | <u>71,100</u> |

**Tourism & Community & Economic Development****Economic Development**

|                   |                                 |    |               |
|-------------------|---------------------------------|----|---------------|
| 1-4-1-63-715-3405 | Mileage                         | \$ | 1,000         |
| 1-4-1-63-715-3410 | Meals                           |    | 250           |
| 1-4-1-63-715-3415 | Accommodations                  |    | 1,000         |
| 1-4-1-63-715-3420 | Commercial Transportation       |    | 200           |
| 1-4-1-63-715-3425 | Parking                         |    | 100           |
| 1-4-1-63-715-3515 | Cell Phone                      |    | 750           |
| 1-4-1-63-715-3605 | Advertising                     |    | 3,500         |
| 1-4-1-63-715-3610 | Promotional Materials           |    | 450           |
| 1-4-1-63-715-3615 | Public Relations & Receptions   |    | 500           |
| 1-4-1-63-715-3620 | Printing & Binding              |    | 200           |
| 1-4-1-63-715-3630 | Subscriptions & Publications    |    | 200           |
| 1-4-1-63-715-3635 | Membership Fees & Registrations |    | 800           |
| 1-4-1-63-716-3105 | Wages - Training                |    | 7,000         |
|                   |                                 | \$ | <u>15,950</u> |

**Tourist Information Centre**

|                   |                              |    |               |
|-------------------|------------------------------|----|---------------|
| 1-4-1-65-725-3105 | Wages - Info Centre          | \$ | 1,500         |
| 1-4-1-65-725-3810 | Repairs & Maintenance        |    | 500           |
| 1-4-1-65-725-4025 | Tourism Society Contribution |    | 31,000        |
| 1-4-1-65-725-4115 | Insurance Premiums           |    | 330           |
| 1-4-1-65-725-4710 | Landscaping Materials        |    | 200           |
| 1-4-1-65-725-4715 | Gardening Supplies           |    | 250           |
| 1-4-1-65-725-4740 | Hardware & Supplies          |    | 50            |
|                   |                              | \$ | <u>33,830</u> |

**Community Development & Events**

|                   |                            |    |               |
|-------------------|----------------------------|----|---------------|
| 1-4-1-65-729-4595 | Communities in Bloom       | \$ | 11,000        |
| 1-4-1-65-730-5405 | Canada Day                 |    | 7,500         |
| 1-4-1-65-731-4595 | Community Development      |    | 1,000         |
| 1-4-1-65-732-3105 | Wages - Festival of Lights |    | 500           |
| 1-4-1-65-732-4595 | Festival of Lights         |    | 5,000         |
| 1-4-1-65-734-3105 | Wages - Special Events     |    | 2,000         |
| 1-4-1-65-735-3895 | Community Garden           |    | 500           |
| 1-4-1-65-736-4595 | Community Christmas Event  |    | 3,000         |
|                   |                            | \$ | <u>30,500</u> |

**Total Tourism & Community & Economic Development** \$ 80,280

**Sustainability**

|                   |  |    |               |
|-------------------|--|----|---------------|
| 1-4-1-67-742-4305 | Carbon Offsets                           | \$ | 3,000         |
| 1-4-1-67-743-3730 | Integrated Community Sustainability Plan |    | 25,000        |
|                   | <b>Total Sustainability</b>              | \$ | <u>28,000</u> |



**Bylaw Enforcement**

|                   |                        |        |
|-------------------|------------------------|--------|
| 1-4-2-24-315-4095 | Adjudication Fees      | 600    |
| 1-4-2-24-315-4130 | Bylaw Enforcement      | 31,800 |
| 1-4-2-24-315-5595 | Collection Agency Fees | 200    |

**Total Bylaw Enforcement** \$ 32,600

**Fire Protection****Fire Department Administration**

|                   |                                 |                  |
|-------------------|---------------------------------|------------------|
| 1-4-2-26-325-3515 | Telephone                       | \$ 2,000         |
| 1-4-2-26-325-3605 | Advertising                     | 400              |
| 1-4-2-26-325-3625 | Photocopying & Supplies         | 600              |
| 1-4-2-26-325-3630 | Subscriptions & Publications    | 1,000            |
| 1-4-2-26-325-3635 | Membership Fees & Registrations | 1,000            |
| 1-4-2-26-325-3640 | Training & Education            | 40,000           |
| 1-4-2-26-325-4505 | Office Supplies                 | 700              |
| 1-4-2-26-325-4510 | Computer Supplies               | 4,000            |
| 1-4-2-26-325-4520 | Uniforms                        | 5,000            |
| 1-4-2-26-325-4525 | Consumeable Supplies            | 200              |
| 1-4-2-26-325-4910 | Video Supplies                  | -                |
|                   |                                 | <u>\$ 54,900</u> |

**Firehall**

|                   |                                  |                  |
|-------------------|----------------------------------|------------------|
| 1-4-2-26-326-3105 | Wages - Firehall                 | \$ 1,500         |
| 1-4-2-26-326-3810 | Repairs & Maintenance - Building | 1,000            |
| 1-4-2-26-326-4020 | Janitorial Services              | 1,000            |
| 1-4-2-26-326-4105 | Radio License                    | 350              |
| 1-4-2-26-326-4115 | Insurance Premiums               | 3,600            |
| 1-4-2-26-326-4515 | Janitorial Supplies              | 300              |
| 1-4-2-26-326-4710 | Landscaping & Materials          | 100              |
| 1-4-2-26-326-4715 | Gardening Supplies               | 100              |
| 1-4-2-26-326-4740 | Hardware & Supplies              | 500              |
| 1-4-2-26-326-4805 | Water                            | 100              |
| 1-4-2-26-326-4810 | Gas                              | 2,500            |
| 1-4-2-26-326-4815 | Electricity                      | 1,000            |
| 1-4-2-26-326-4820 | Cable/Internet                   | 1,000            |
|                   |                                  | <u>\$ 13,050</u> |

**Firefighter Remuneration & Benefits**

|                   |                                   |                  |
|-------------------|-----------------------------------|------------------|
| 1-4-2-26-327-3125 | Firefighter Callouts              | \$ 8,000         |
| 1-4-2-26-327-3745 | Outside Fire Services             | 1,500            |
| 1-4-2-26-327-4125 | Fire Site Security                | 1,500            |
| 1-4-2-26-328-3125 | Firefighter's Honorariums         | 4,750            |
| 1-4-2-26-329-3125 | Firefighter Practices             | 25,000           |
| 1-4-2-26-329-3135 | LAFC Inspections                  | 4,400            |
| 1-4-2-26-329-3250 | Firefighter's WCB                 | 400              |
| 1-4-2-26-329-3640 | Training                          | 13,000           |
| 1-4-2-26-329-4115 | Insurance Coverage - Firefighters | 1,150            |
|                   |                                   | <u>\$ 59,700</u> |

**Fire Chief**

|                   |                           |                 |
|-------------------|---------------------------|-----------------|
| 1-4-2-26-330-3125 | Fire Chief Remuneration   | \$ 5,000        |
| 1-4-2-26-330-3405 | Mileage                   | 150             |
| 1-4-2-26-330-3410 | Meals                     | 300             |
| 1-4-2-26-330-3415 | Accommodations            | 1,000           |
| 1-4-2-26-330-3420 | Commercial Transportation | 100             |
| 1-4-2-26-330-3425 | Parking                   | 50              |
|                   |                           | <u>\$ 6,600</u> |

**Ladder Truck**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-2-26-334-3820 | Repairs & Maintenance      | \$ -            |
| 1-4-2-26-334-4115 | Insurance Premiums         | 2,000           |
| 1-4-2-26-334-4605 | Gas, Oil, Diesel & Propane | 500             |
| 1-4-2-26-334-4610 | Tires                      | -               |
|                   |                            | <u>\$ 2,500</u> |

**1992 Volvo Fire Truck**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-2-26-335-3820 | Repairs & Maintenance      | \$ 2,500        |
| 1-4-2-26-335-4115 | Insurance Premiums         | 1,080           |
| 1-4-2-26-335-4605 | Gas, Oil, Diesel & Propane | 500             |
| 1-4-2-26-335-4610 | Tires                      | -               |
|                   |                            | <u>\$ 4,080</u> |

**1992 Fire Chief Truck**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-2-26-336-3820 | Repairs & Maintenance      | \$ 500          |
| 1-4-2-26-336-4115 | Insurance Premiums         | 640             |
| 1-4-2-26-336-4605 | Gas, Oil, Diesel & Propane | 750             |
| 1-4-2-26-336-4610 | Tires                      | -               |
|                   |                            | <u>\$ 1,890</u> |

**1977 Int'l Fire Truck**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-2-26-337-3820 | Repairs & Maintenance      | \$ 1,000        |
| 1-4-2-26-337-4115 | Insurance Premiums         | 620             |
| 1-4-2-26-337-4605 | Gas, Oil, Diesel & Propane | 400             |
| 1-4-2-26-337-4610 | Tires                      | -               |
|                   |                            | <u>\$ 2,020</u> |

**1941 Antique Fire Truck**

|                   |                            |               |
|-------------------|----------------------------|---------------|
| 1-4-2-26-338-3820 | Repairs & Maintenance      | \$ -          |
| 1-4-2-26-338-4115 | Insurance Premiums         | 80            |
| 1-4-2-26-338-4605 | Gas, Oil, Diesel & Propane | 50            |
| 1-4-2-26-338-4610 | Tires                      | -             |
|                   |                            | <u>\$ 130</u> |

**Safety House Trailer**

|                   |                    |               |
|-------------------|--------------------|---------------|
| 1-4-2-26-339-4115 | Insurance Premiums | <u>\$ 300</u> |
|-------------------|--------------------|---------------|

**Fire Department Equipment**

|                   |   |                  |
|-------------------|---|------------------|
| 1-4-2-26-345-3525 | Communications Equipment                  | \$ 10,000        |
| 1-4-2-26-345-3820 | Repairs & Maintenance                     | 2,000            |
| 1-4-2-26-345-4535 | Turnout Gear, Safety Clothing & Equipment | 36,000           |
| 1-4-2-26-345-4595 | Medical Supplies                          | 750              |
| 1-4-2-26-345-4695 | Fire Hose & Nozzles                       | 1,000            |
|                   |   | <u>\$ 49,750</u> |

**Total Fire Protection** \$ 194,920**Emergency Measures**

|                   |                    |          |
|-------------------|--------------------|----------|
| 1-4-2-28-360-3795 | Emergency Services | \$ 9,000 |
| 1-4-2-28-360-4530 | Catering Services  | 600      |

**Total Emergency Measures** \$ 9,600

**Public Works****Public Works Common Services**

|                   |                                 |            |
|-------------------|---------------------------------|------------|
| 1-4-3-31-370-3105 | Wages - Common Services         | \$ 117,000 |
| 1-4-3-31-370-3405 | Mileage                         | 500        |
| 1-4-3-31-370-3410 | Meals                           | 500        |
| 1-4-3-31-370-3415 | Accommodations                  | 1,200      |
| 1-4-3-31-370-3420 | Commercial Transportation       | 100        |
| 1-4-3-31-370-3425 | Parking                         | 100        |
| 1-4-3-31-370-3505 | Courier, Freight and Cartage    | 200        |
| 1-4-3-31-370-3510 | Postage                         | 100        |
| 1-4-3-31-370-3520 | Fax                             | 100        |
| 1-4-3-31-370-3625 | Photocopying & Supplies         | 100        |
| 1-4-3-31-370-3630 | Subscriptions & Publications    | 200        |
| 1-4-3-31-370-3635 | Membership Fees & Registrations | 400        |
| 1-4-3-31-370-3915 | Equipment Rentals               | 4,000      |
| 1-4-3-31-370-4005 | Contracted Services             | 1,000      |
| 1-4-3-31-370-4040 | Occupational Health & Safety    | 11,000     |
| 1-4-3-31-370-4105 | Licenses & Permits              | 250        |
| 1-4-3-31-370-4505 | Office Supplies                 | 1,500      |
| 1-4-3-31-370-4510 | Computer & Supplies             | 1,500      |
| 1-4-3-31-370-4525 | Consumable Supplies             | 600        |
| 1-4-3-31-370-4535 | Safety Clothing & Equipment     | 5,000      |
| 1-4-3-31-370-4740 | Hardware & Supplies             | 4,500      |
| 1-4-3-31-370-4810 | BC One Call Services            | 150        |
| 1-4-3-31-379-3105 | Wages - Training                | 11,000     |
| 1-4-3-31-379-3640 | Training & Education            | 3,000      |

**Total Public Works Common Services** \$ 164,000

**Public Works Office**

|                   |                                   |                  |
|-------------------|-----------------------------------|------------------|
| 1-4-3-31-371-3515 | Telephone                         | \$ 1,300         |
| 1-4-3-31-371-3810 | Repairs & Maintenance - Building  | 1,500            |
| 1-4-3-31-371-3815 | Repairs & Maintenance - Equipment | 200              |
| 1-4-3-31-371-4020 | Janitorial Services               | 4,500            |
| 1-4-3-31-371-4115 | Insurance Premiums                | 1,230            |
| 1-4-3-31-371-4515 | Janitorial Supplies               | 200              |
| 1-4-3-31-371-4805 | Water                             | 300              |
| 1-4-3-31-371-4810 | Gas                               | 1,200            |
| 1-4-3-31-371-4815 | Electricity                       | 800              |
|                   |                                   | <u>\$ 11,230</u> |

**Public Works Shop & Yard**

|                   |                                   |                  |
|-------------------|-----------------------------------|------------------|
| 1-4-3-31-372-3810 | Repairs & Maintenance - Building  | \$ 2,000         |
| 1-4-3-31-372-3815 | Repairs & Maintenance - Equipment | 2,000            |
| 1-4-3-31-372-4115 | Insurance Premiums                | 840              |
| 1-4-3-31-372-4810 | Gas                               | 900              |
| 1-4-3-31-372-4815 | Electricity                       | 800              |
| 1-4-3-31-373-3895 | Repairs & Maintenance             | 8,200            |
|                   |                                   | <u>\$ 14,740</u> |

**Total Public Works Office, Shop & Yard** \$ 25,970

**Equipment & Vehicles**  
**Public Works Equipment**

|                   |                            |                  |
|-------------------|----------------------------|------------------|
| 1-4-3-31-375-3815 | Repairs & Maintenance      | \$ 3,000         |
| 1-4-3-31-375-4115 | Insurance Premiums         | 2,700            |
| 1-4-3-31-375-4605 | Gas, Oil, Diesel & Propane | 1,300            |
| 1-4-3-31-375-4620 | Small Tools & Equipment    | 5,000            |
|                   |                            | <u>\$ 12,000</u> |

**1998 Ford Ranger**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-380-3820 | Repairs & Maintenance      | \$ 750          |
| 1-4-3-31-380-4115 | Insurance Premiums         | 890             |
| 1-4-3-31-380-4605 | Gas, Oil, Diesel & Propane | 1,000           |
| 1-4-3-31-380-4610 | Tires                      | -               |
|                   |                            | <u>\$ 2,640</u> |

**1996 Dodge 1500**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-382-3820 | Repairs & Maintenance      | \$ 750          |
| 1-4-3-31-382-4115 | Insurance Premiums         | 970             |
| 1-4-3-31-382-4605 | Gas, Oil, Diesel & Propane | 1,200           |
| 1-4-3-31-382-4610 | Tires                      | 150             |
|                   |                            | <u>\$ 3,070</u> |

**1998 Ford F350 (Water Tank)**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-383-3820 | Repairs & Maintenance      | \$ 500          |
| 1-4-3-31-383-4115 | Insurance Premiums         | 980             |
| 1-4-3-31-383-4605 | Gas, Oil, Diesel & Propane | 1,000           |
| 1-4-3-31-383-4610 | Tires                      | -               |
|                   |                            | <u>\$ 2,480</u> |

**1999 Ford F450 (Flat Deck)**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-384-3820 | Repairs & Maintenance      | \$ 1,500        |
| 1-4-3-31-384-4115 | Insurance Premiums         | 760             |
| 1-4-3-31-384-4605 | Gas, Oil, Diesel & Propane | 700             |
| 1-4-3-31-384-4610 | Tires                      | -               |
|                   |                            | <u>\$ 2,960</u> |

**1993 International Dump Truck**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-385-3820 | Repairs & Maintenance      | \$ 2,000        |
| 1-4-3-31-385-4115 | Insurance Premiums         | 1,160           |
| 1-4-3-31-385-4605 | Gas, Oil, Diesel & Propane | 400             |
| 1-4-3-31-385-4610 | Tires                      | -               |
|                   |                            | <u>\$ 3,560</u> |

**1996 Backhoe**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-386-3820 | Repairs & Maintenance      | \$ 4,000        |
| 1-4-3-31-386-4115 | Insurance Premiums         | 500             |
| 1-4-3-31-386-4605 | Gas, Oil, Diesel & Propane | 2,000           |
| 1-4-3-31-386-4610 | Tires                      | 2,500           |
|                   |                            | <u>\$ 9,000</u> |

**2003 Lawn Mower Tractor**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-387-3820 | Repairs & Maintenance      | \$ 1,000        |
| 1-4-3-31-387-4115 | Insurance Premiums         | 440             |
| 1-4-3-31-387-4605 | Gas, Oil, Diesel & Propane | 700             |
| 1-4-3-31-387-4610 | Tires                      | 400             |
|                   |                            | <u>\$ 2,540</u> |

**Utility Trailers**

|                   |                       |               |
|-------------------|-----------------------|---------------|
| 1-4-3-31-388-3820 | Repairs & Maintenance | \$ 200        |
| 1-4-3-31-388-4115 | Insurance Premiums    | 700           |
|                   |                       | <u>\$ 900</u> |

**2009 Kubota**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-390-3820 | Repairs & Maintenance      | \$ 1,000        |
| 1-4-3-31-390-4115 | Insurance Premiums         | 350             |
| 1-4-3-31-390-4605 | Gas, Oil, Diesel & Propane | 600             |
| 1-4-3-31-390-4610 | Tires                      | -               |
|                   |                            | <u>\$ 1,950</u> |

**2003 Ford F550 Dump**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-391-3820 | Repairs & Maintenance      | \$ 500          |
| 1-4-3-31-391-4115 | Insurance Premiums         | 1,660           |
| 1-4-3-31-391-4605 | Gas, Oil, Diesel & Propane | 1,000           |
| 1-4-3-31-391-4610 | Tires                      | -               |
|                   |                            | <u>\$ 3,160</u> |

**2010 Ford F150 4x4 P/U**

|                   |                            |                 |
|-------------------|----------------------------|-----------------|
| 1-4-3-31-392-3820 | Repairs & Maintenance      | \$ 300          |
| 1-4-3-31-392-4115 | Insurance Premiums         | 1,400           |
| 1-4-3-31-392-4605 | Gas, Oil, Diesel & Propane | 1,200           |
| 1-4-3-31-392-4610 | Tires                      | -               |
|                   |                            | <u>\$ 2,900</u> |

**2010 Ford Van**

|                   |                            |               |
|-------------------|----------------------------|---------------|
| 1-4-3-31-393-3820 | Repairs & Maintenance      | \$ 50         |
| 1-4-3-31-393-4115 | Insurance Premiums         | 130           |
| 1-4-3-31-393-4605 | Gas, Oil, Diesel & Propane | 110           |
| 1-4-3-31-393-4610 | Tires                      | -             |
|                   |                            | <u>\$ 290</u> |

**Total Vehicles & Equipment** \$ 47,450



**Transportation Services****Roads and Streets****Road Resurfacing**

|                   |                          |                 |
|-------------------|--------------------------|-----------------|
| 1-4-3-32-415-3105 | Wages - Road Resurfacing | \$ 3,000        |
| 1-4-3-32-415-3835 | Repairs & Maintenance    | 2,000           |
| 1-4-3-32-415-4005 | Contracted Services      | 4,000           |
| 1-4-3-32-415-4720 | Sand & Gravel            | -               |
| 1-4-3-32-415-4725 | Paving Materials         | 500             |
|                   |                          | <u>\$ 9,500</u> |

**Road Marking**

|                   |                      |                 |
|-------------------|----------------------|-----------------|
| 1-4-3-32-417-3105 | Wages - Road Marking | \$ 3,500        |
| 1-4-3-32-417-4005 | Contracted Services  | 3,000           |
| 1-4-3-32-417-4735 | Street Signs         | 2,000           |
| 1-4-3-32-417-4740 | Hardware & Supplies  | 500             |
|                   |                      | <u>\$ 9,000</u> |

**Drainage & Ditching**

|                   |                             |                  |
|-------------------|-----------------------------|------------------|
| 1-4-3-32-419-3105 | Wages - Draining & Ditching | \$ 17,000        |
| 1-4-3-32-419-3895 | Repairs & Maintenance       | 9,000            |
| 1-4-3-32-419-4005 | Contracted Services         | 2,000            |
| 1-4-3-32-419-4740 | Hardware & Supplies         | 300              |
| 1-4-3-32-419-4815 | Electricity                 | 500              |
|                   |                             | <u>\$ 28,800</u> |

**Street Lighting**

|                   |                       |                  |
|-------------------|-----------------------|------------------|
| 1-4-3-32-421-3835 | Repairs & Maintenance | \$ 4,000         |
| 1-4-3-32-421-4115 | Insurance Premiums    | 300              |
| 1-4-3-32-421-4815 | Electricity           | 22,000           |
|                   |                       | <u>\$ 26,300</u> |

**Street Cleaning**

|                   |                 |          |
|-------------------|-----------------|----------|
| 1-4-3-32-423-4005 | Street Cleaning | \$ 3,000 |
|-------------------|-----------------|----------|

**Snow Removal**

|                   |                      |                  |
|-------------------|----------------------|------------------|
| 1-4-3-32-425-3105 | Wages - Snow Removal | \$ 8,000         |
| 1-4-3-32-425-3915 | Equipment Rental     | -                |
| 1-4-3-32-425-4005 | Contracted Services  | 2,000            |
| 1-4-3-32-425-4720 | Sand & Salt          | 1,000            |
|                   |                      | <u>\$ 11,000</u> |

**Village Entrance**

|                   |                          |                 |
|-------------------|--------------------------|-----------------|
| 1-4-3-32-427-3105 | Wages - Village Entrance | \$ 4,000        |
| 1-4-3-32-427-3835 | Repairs & Maintenance    | 1,000           |
| 1-4-3-32-427-4710 | Landscaping & Materials  | 350             |
| 1-4-3-32-427-4715 | Gardening Supplies       | 500             |
| 1-4-3-32-427-4815 | Electricity              | 400             |
|                   |                          | <u>\$ 6,250</u> |

**Sidewalks**

|                   |                       |                 |
|-------------------|-----------------------|-----------------|
| 1-4-3-32-429-3105 | Wages - Sidewalks     | \$ 4,000        |
| 1-4-3-32-429-3835 | Repairs & Maintenance | 2,000           |
| 1-4-3-32-429-4005 | Contracted Services   | 2,000           |
| 1-4-3-32-429-4725 | Concrete Materials    | 1,000           |
|                   |                       | <u>\$ 9,000</u> |

**Total Roads and Streets** \$ 102,850**Public Transit**

|                   |                  |           |
|-------------------|------------------|-----------|
| 1-4-3-34-455-4405 | District of Kent | \$ 40,000 |
|-------------------|------------------|-----------|

**Waste Management****Waste Management - Municipal Operations**

|                   |                                 |    |        |
|-------------------|---------------------------------|----|--------|
| 1-4-3-45-633-4005 | Tipping Fees                    | \$ | 5,000  |
| 1-4-3-45-634-3105 | Wages - Solid Waste & Recycling |    | 19,000 |
|                   |                                 | \$ | 24,000 |

**2000 Garbage Truck**

|                   |                            |    |       |
|-------------------|----------------------------|----|-------|
| 1-4-3-45-640-3820 | Repairs & Maintenance      | \$ | 4,000 |
| 1-4-3-45-640-4115 | Insurance Premiums         |    | 2,150 |
| 1-4-3-45-640-4605 | Gas, Oil, Diesel & Propane |    | 2,500 |
| 1-4-3-45-640-4610 | Tires & Batteries          |    | -     |
|                   |                            | \$ | 8,650 |

**Total Waste Management - Municipal Operations** \$ 32,650

**Waste Management - Contracted Services**

|                   |                                  |    |        |
|-------------------|----------------------------------|----|--------|
| 1-4-3-46-646-4005 | Curbside Collection              | \$ | 83,000 |
| 1-4-3-46-647-4005 | Bin & Tipping Fees - Solid Waste |    | 7,000  |
| 1-4-3-46-648-4005 | Bin & Tipping Fees - Green Waste |    | 4,000  |

**Total Waste Management - Contracted Services** \$ 94,000

**Total Waste Management** \$ 126,650

**Animal Control**

|                   |                       |    |       |
|-------------------|-----------------------|----|-------|
| 1-4-3-50-670-3740 | Veterinarian Services | \$ | 200   |
| 1-4-3-50-670-4525 | Dog Tags & Supplies   |    | 2,500 |

**Total Animal Control** \$ 2,700

**Recreation & Culture****Beach**

|                   |                           |                  |
|-------------------|---------------------------|------------------|
| 1-4-3-71-745-3105 | Wages - Beach Maintenance | \$ 55,000        |
| 1-4-3-71-745-3830 | Beach Maintenance         | 7,000            |
| 1-4-3-71-745-4710 | Landscaping Materials     | 1,000            |
| 1-4-3-71-745-4715 | Gardening Supplies        | 1,500            |
|                   |                           | <u>\$ 64,500</u> |

**Memorial Benches**

|                   |                          |                 |
|-------------------|--------------------------|-----------------|
| 1-4-3-71-748-3105 | Wages - Memorial Benches | \$ 2,000        |
| 1-4-3-71-748-3825 | Bench Repairs            | 200             |
| 1-4-3-71-748-4725 | Concrete                 | 600             |
| 1-4-3-71-748-4740 | Hardware & Supplies      | 400             |
| 1-4-3-71-748-4795 | Bench Purchases          | 5,500           |
|                   |                          | <u>\$ 8,700</u> |

**Total Beach** \$ 73,200**Beach Facilities & Docks****Beach Washrooms**

|                    |                                    |                  |
|--------------------|------------------------------------|------------------|
| 1-4-3-72-775-3105  | Wages - Beach Washrooms            | \$ 5,000         |
| 1-4-3-72-775-31030 | Wages - Beach Washrooms Janitorial | 7,000            |
| 1-4-3-72-775-3810  | Repairs & Maintenance              | 2,500            |
| 1-4-3-72-775-4020  | Janitorial Services                | 1,500            |
| 1-4-3-72-775-4115  | Insurance Premiums                 | 1,050            |
| 1-4-3-72-775-4515  | Janitorial Supplies                | 4,000            |
| 1-4-3-72-775-4740  | Hardware & Supplies                | 500              |
| 1-4-3-72-775-4805  | Water                              | 500              |
| 1-4-3-72-775-4815  | Electricity                        | 1,500            |
|                    |                                    | <u>\$ 23,550</u> |

**Boat Launch & Washrooms**

|                   |  |                  |
|-------------------|--|------------------|
| 1-4-3-72-776-3105 | Wages - Boat Launch & Washrooms          | \$ 5,000         |
| 1-4-3-72-776-3130 | Wages - Boat Launch Washrooms Janitorial | 4,000            |
| 1-4-3-72-776-3810 | Repairs & Maintenance                    | 10,000           |
| 1-4-3-72-776-4005 | Attendant Fees                           | 35,000           |
| 1-4-3-72-776-4020 | Janitorial Services                      | -                |
| 1-4-3-72-776-4115 | Insurance Premiums                       | 1,250            |
| 1-4-3-72-776-4515 | Janitorial Supplies                      | 1,000            |
| 1-4-3-72-776-4740 | Hardware & Supplies                      | 1,300            |
| 1-4-3-72-776-4805 | Water                                    | 500              |
| 1-4-3-72-776-4815 | Electricity                              | 300              |
| 1-4-3-72-776-5505 | Service Charges                          | 1,000            |
|                   |  | <u>\$ 59,350</u> |



**Harrison Lake Plaza**

|                   |                             |                  |
|-------------------|-----------------------------|------------------|
| 1-4-3-72-777-3105 | Wages - Harrison Lake Plaza | \$ 7,000         |
| 1-4-3-72-777-3895 | Repairs & Maintenance       | 1,500            |
| 1-4-3-72-777-4115 | Insurance Premiums          | 900              |
| 1-4-3-72-777-4710 | Landscaping & Materials     | 400              |
| 1-4-3-72-777-4715 | Gardening Supplies          | 1,000            |
| 1-4-3-72-777-4740 | Hardware & Supplies         | 200              |
| 1-4-3-72-777-4805 | Water                       | 2,000            |
| 1-4-3-72-777-4815 | Electricity                 | 4,500            |
|                   |                             | <u>\$ 17,500</u> |

**Federal Wharf**

|                   |                       |              |
|-------------------|-----------------------|--------------|
| 1-4-3-72-778-3705 | Audit Fees            | \$ -         |
| 1-4-3-72-778-3805 | Repairs & Maintenance | -            |
| 1-4-3-72-778-4115 | Insurance Premiums    | 80           |
| 1-4-3-72-778-4140 | Administration Fees   | -            |
| 1-4-3-72-778-4815 | Electricity           | -            |
|                   |                       | <u>\$ 80</u> |

**Float Plane Dock**

|                   |                       |                 |
|-------------------|-----------------------|-----------------|
| 1-4-3-72-779-3805 | Repairs & Maintenance | \$ 1,000        |
| 1-4-3-72-779-4115 | Insurance Premiums    | 450             |
|                   |                       | <u>\$ 1,450</u> |

**Total Beach Facilities and Docks** \$ 101,930

**Recreation Buildings****Memorial Hall**

|                   |                                  |                  |
|-------------------|----------------------------------|------------------|
| 1-4-3-73-800-3105 | Wages - Memorial Hall            | \$ 5,000         |
| 1-4-3-73-800-3130 | Wages - Memorial Hall Janitorial | 9,000            |
| 1-4-3-73-800-3515 | Telephone                        | 1,300            |
| 1-4-3-73-800-3810 | Repairs & Maintenance            | 11,000           |
| 1-4-3-73-800-4020 | Janitorial Services              | 1,000            |
| 1-4-3-73-800-4115 | Insurance Premiums               | 5,120            |
| 1-4-3-73-800-4515 | Janitorial Supplies              | 1,300            |
| 1-4-3-73-800-4710 | Landscaping Materials            | 100              |
| 1-4-3-73-800-4715 | Gardening Supplies               | 300              |
| 1-4-3-73-800-4740 | Hardware & Supplies              | 5,000            |
| 1-4-3-73-800-4805 | Water                            | 400              |
| 1-4-3-73-800-4810 | Gas                              | 3,000            |
| 1-4-3-73-800-4815 | Electricity                      | 2,500            |
|                   |                                  | <u>\$ 45,020</u> |

**Arts Centre**

|                   |                       |                 |
|-------------------|-----------------------|-----------------|
| 1-4-3-73-801-3810 | Repairs & Maintenance | \$ 2,500        |
| 1-4-3-73-801-4115 | Insurance Premiums    | 900             |
|                   |                       | <u>\$ 3,400</u> |

**Yacht Club**

|                   |                    |                 |
|-------------------|--------------------|-----------------|
| 1-4-3-73-802-4115 | Insurance Premiums | \$ 360          |
| 1-4-3-73-802-4195 | Moorage Fees       | 4,000           |
|                   |                    | <u>\$ 4,360</u> |

**Total Recreation Buildings** \$ 52,780

**Parks, Playgrounds & Green Spaces****Rendall Park**

|                   |                       |                  |
|-------------------|-----------------------|------------------|
| 1-4-3-74-815-3105 | Wages - Rendall Park  | \$ 8,000         |
| 1-4-3-74-815-3825 | Repairs & Maintenance | 3,000            |
| 1-4-3-74-815-3915 | Equipment Rentals     | 2,000            |
| 1-4-3-74-815-4115 | Insurance Premiums    | 70               |
| 1-4-3-74-815-4710 | Landscaping Materials | 500              |
| 1-4-3-74-815-4715 | Gardening Supplies    | 100              |
| 1-4-3-74-815-4740 | Hardware & Supplies   | 3,500            |
|                   |                       | <u>\$ 17,170</u> |

**Spring Park**

|                   |                       |                  |
|-------------------|-----------------------|------------------|
| 1-4-3-74-816-3105 | Wages - Spring Park   | \$ 13,000        |
| 1-4-3-74-816-3825 | Repairs & Maintenance | 20,000           |
| 1-4-3-74-816-4115 | Insurance Premiums    | 450              |
| 1-4-3-74-816-4710 | Landscaping Materials | 400              |
| 1-4-3-74-816-4715 | Gardening Supplies    | 100              |
| 1-4-3-74-816-4740 | Hardware & Supplies   | 100              |
| 1-4-3-74-816-4815 | Electricity           | 500              |
|                   |                       | <u>\$ 34,550</u> |

**Beach Playground**

|                   |                          |                 |
|-------------------|--------------------------|-----------------|
| 1-4-3-74-817-3105 | Wages - Beach Playground | \$ 1,000        |
| 1-4-3-74-817-3825 | Repairs & Maintenance    | 1,000           |
| 1-4-3-74-817-4115 | Insurance Premiums       | 240             |
| 1-4-3-74-817-4740 | Hardware & Supplies      | 100             |
|                   |                          | <u>\$ 2,340</u> |

**Other Green Spaces**

|                   |                            |                  |
|-------------------|----------------------------|------------------|
| 1-4-3-74-818-3105 | Wages - Other Green Spaces | \$ 50,000        |
| 1-4-3-74-818-3825 | Repairs & Maintenance      | 2,000            |
| 1-4-3-74-818-4005 | Urban Forest               | 5,000            |
| 1-4-3-74-818-4710 | Landscaping & Materials    | 1,500            |
| 1-4-3-74-818-4715 | Gardening Supplies         | 1,300            |
| 1-4-3-74-818-4740 | Hardware & Supplies        | 50               |
|                   |                            | <u>\$ 59,850</u> |

**Total Parks, Playgrounds & Green Spaces** \$ 113,910

**Debt Repayments****Interest**

|                   |                           |           |
|-------------------|---------------------------|-----------|
| 1-6-1-12-290-5705 | Interest - Land Debenture | \$ 17,070 |
|-------------------|---------------------------|-----------|

**Amortization of Capital Assets**

|   |   |                   |
|---|---|-------------------|
| 1-4-1-12-170-0750                           | Amortization - Vehicles                           | \$ 38,500         |
| 1-4-1-12-170-0700                           | Amortization - Office Equipment, IT & Furnishings | 20,200            |
| 1-4-1-12-170-0650                           | Amortization - Buildings & Structures             | 33,800            |
| 1-4-2-26-170-0700                           | Amortization - Fire Department Equipment          | 5,500             |
| 1-4-3-31-170-0700                           | Amortization - Public Works Equipment             | 29,550            |
| 1-4-3-32-170-0550                           | Amortization - Roads                              | 216,000           |
| 1-4-3-32-170-0600                           | Amortization - Bridges                            | 14,400            |
| 1-4-3-42-170-0900                           | Amortization - Linear Storm Sewer                 | 17,500            |
| 1-4-3-74-170-0800                           | Amortization - Parks Infrastructure               | 4,000             |
| 1-4-3-79-170-0850                           | Amortization - Other Infrastructure               | 47,100            |
| <b>Total Amortization of Capital Assets</b> |   | <b>\$ 426,550</b> |

**Environmental & Public Health****Sewer System****Sewer Administration**

|                                   |                              |    |               |
|-----------------------------------|------------------------------|----|---------------|
| 2-4-3-41-460-3105                 | Wages - Sewer Administration | \$ | 43,500        |
| 2-4-3-41-460-3405                 | Mileage                      |    | 300           |
| 2-4-3-41-460-3410                 | Meals                        |    | 600           |
| 2-4-3-41-460-3415                 | Accommodations               |    | 1,300         |
| 2-4-3-41-460-3420                 | Commercial Transportation    |    | 100           |
| 2-4-3-41-460-3425                 | Parking                      |    | 150           |
| 2-4-3-41-460-3705                 | Audit Fees                   |    | 1,000         |
| 2-4-3-41-460-4115                 | Insurance Premiums           |    | 1,640         |
| 2-4-3-41-460-4505                 | Office Overhead/Buildings    |    | 7,000         |
| 2-4-3-41-460-4695                 | Vehicle Expense Allocation   |    | 2,000         |
| 2-4-3-41-469-3105                 | Wages - Training             |    | 4,000         |
| 2-4-3-41-469-3640                 | Training & Education         |    | 3,000         |
| <b>Total Sewer Administration</b> |                              | \$ | <u>64,590</u> |

**Sewage Collection and Treatment****Sewer Collection**

|                   |   |    |               |
|-------------------|---|----|---------------|
| 2-4-3-41-461-3105 | Wages - Sewer Collection                  | \$ | 4,000         |
| 2-4-3-41-461-3805 | Sewage Collection - Repairs & Maintenance |    | 27,000        |
| 2-4-3-41-461-4005 | Contracted Services                       |    | 3,000         |
| 2-4-3-41-461-4740 | Sewer Collection Supplies                 |    | 2,000         |
|                   |   | \$ | <u>36,000</u> |

**Sewage Treatment Plant**

|                   |                                |    |                |
|-------------------|--------------------------------|----|----------------|
| 2-4-3-41-465-3105 | Wages - Sewage Treatment Plant | \$ | 40,000         |
| 2-4-3-41-465-3515 | Telephone Alarm                |    | 2,700          |
| 2-4-3-41-465-3795 | Wastewater Sampling            |    | 2,500          |
| 2-4-3-41-465-3810 | Repairs & Maintenance          |    | 7,000          |
| 2-4-3-41-465-4105 | Permits                        |    | 1,600          |
| 2-4-3-41-465-4115 | Insurance Premiums             |    | 16,000         |
| 2-4-3-41-465-4605 | Gas, Oil, Diesel & Propane     |    | 100            |
| 2-4-3-41-465-4705 | Chemicals                      |    | 18,000         |
| 2-4-3-41-465-4740 | Hardware & Supplies            |    | 1,800          |
| 2-4-3-41-465-4815 | Electricity                    |    | 37,000         |
|                   |                                | \$ | <u>126,700</u> |

**Lift Stations**

|                   |                       |    |               |
|-------------------|-----------------------|----|---------------|
| 2-4-3-41-466-3105 | Wages - Lift Stations | \$ | 18,000        |
| 2-4-3-41-466-3810 | Repairs & Maintenance |    | 12,000        |
| 2-4-3-41-466-4115 | Insurance Premiums    |    | 3,500         |
| 2-4-3-41-466-4740 | Hardware & Supplies   |    | 500           |
| 2-4-3-41-466-4815 | Electricity           |    | 7,000         |
|                   |                       | \$ | <u>41,000</u> |

**Total Sewage Collection and Treatment** \$ 203,700**Debt Repayments****Interest**

|                   |                                    |    |              |
|-------------------|------------------------------------|----|--------------|
| 2-6-3-41-471-5705 | Debenture Interest - Bylaw No. 626 | \$ | <u>8,440</u> |
|-------------------|------------------------------------|----|--------------|

**Amortization of Capital Assets**

|   |                                    |    |               |
|---|------------------------------------|----|---------------|
| 2-4-3-41-170-0650                           | Amortization - Sewer Structures    | \$ | 72,800        |
| 2-4-3-41-170-0700                           | Amortization - Sewer Equipment     |    | 3,300         |
| 2-4-3-41-170-0900                           | Amortization - Sewer Linear Assets |    | 15,400        |
| <b>Total Amortization of Capital Assets</b> |                                    | \$ | <u>91,500</u> |

**Water System****Water Administration**

|                   |                                    |           |
|-------------------|------------------------------------|-----------|
| 3-4-3-43-560-3105 | Wages - Administration             | \$ 43,500 |
| 3-4-3-43-560-3405 | Mileage                            | 300       |
| 3-4-3-43-560-3410 | Meals                              | 600       |
| 3-4-3-43-560-3415 | Accommodations                     | 1,200     |
| 3-4-3-43-560-3420 | Commercial Transportation          | 100       |
| 3-4-3-43-560-3425 | Parking                            | 200       |
| 3-4-3-43-560-3705 | Audit Fees                         | 1,000     |
| 3-4-3-43-560-4115 | Insurance Premiums                 | 2,100     |
| 3-4-3-43-560-4505 | Office Overhead/Buildings          | 7,000     |
| 3-4-3-43-560-4695 | Vehicle Expense Allocation - Water | 2,000     |
| 3-4-3-43-569-3105 | Wages - Training                   | 3,000     |
| 3-4-3-43-569-3640 | Training & Education               | 3,000     |

**Total Water Administration** \$ 64,000

**Water System Operations****Water Supply & Distribution**

|                   |                                     |                  |
|-------------------|-------------------------------------|------------------|
| 3-4-3-43-561-3105 | Wages - Water Supply & Distribution | \$ 35,000        |
| 3-4-3-43-561-3795 | Water Sampling                      | 1,500            |
| 3-4-3-43-561-4105 | Licenses & Permits                  | 600              |
| 3-4-3-43-561-4740 | Water Distribution Supplies         | 4,500            |
|                   |                                     | <u>\$ 41,600</u> |

**Water Reservoir**

|                   |                         |                 |
|-------------------|-------------------------|-----------------|
| 3-4-3-43-562-3105 | Wages - Water Reservoir | \$ 3,000        |
| 3-4-3-43-562-3805 | Repairs & Maintenance   | 1,500           |
| 3-4-3-43-562-4115 | Insurance Premiums      | 3,900           |
| 3-4-3-43-562-4740 | Hardware & Supplies     | 970             |
| 3-4-3-43-562-4815 | Electricity             | 600             |
|                   |                         | <u>\$ 9,970</u> |

**Pumping Stations**

|                   |                          |                  |
|-------------------|--------------------------|------------------|
| 3-4-3-43-564-3105 | Wages - Pumping Stations | \$ 1,000         |
| 3-4-3-43-564-3515 | Telephone Alarm          | 1,600            |
| 3-4-3-43-564-3805 | Repairs & Maintenance    | 1,000            |
| 3-4-3-43-564-4115 | Insurance Premiums       | 2,580            |
| 3-4-3-43-564-4705 | Chemicals                | 2,500            |
| 3-4-3-43-564-4740 | Hardware & Supplies      | 100              |
| 3-4-3-43-564-4815 | Electricity              | 9,000            |
|                   |                          | <u>\$ 17,780</u> |

**Hydrants**

|                   |                       |                  |
|-------------------|-----------------------|------------------|
| 3-4-3-43-566-3105 | Wages - Hydrants      | \$ 4,000         |
| 3-4-3-43-566-3805 | Repairs & Maintenance | 8,500            |
|                   |                       | <u>\$ 12,500</u> |

**Total Water System Operations** \$ 81,850

**Debt Repayments****Interest**

|                   |  |           |
|-------------------|--|-----------|
| 3-6-3-43-570-5705 | Debenture Interest - Bylaw No          | \$ 14,800 |
| 3-6-3-43-571-5705 | Interim Financing Interest - Bylaw 885 | 25,000    |

**Total Interest** \$ 39,800

**Amortization of Capital Assets**

|                   |                                    |           |
|-------------------|------------------------------------|-----------|
| 3-4-3-43-170-0650 | Amortization - Water Structures    | \$ 49,000 |
| 3-4-3-43-170-0700 | Amortization - Water Equipment     | 300       |
| 3-4-3-43-170-0900 | Amortization - Water Linear Assets | 36,200    |

**Total Amortization of Capital Assets** \$ 85,500



**Capital, Debt and Reserve  
Transfers**

**General Fund**

**Capital Expenditures**

|                                   |                                    |                     |
|-----------------------------------|------------------------------------|---------------------|
| 1-6-1-14-180-6010                 | New Office Roof                    | \$ -                |
| 1-6-1-14-181-6010                 | New Civic Centre                   | 10,000              |
| 1-6-1-14-191-6015                 | Office Equipment & Furniture       | 15,000              |
| 1-6-2-26-335-6025                 | New Fire Truck                     | 350,000             |
| 1-6-2-26-345-6015                 | Fire Department Equipment          | -                   |
| 1-6-3-26-353-6010                 | Fire Hall Upgrade                  | -                   |
| 1-6-3-31-370-6025                 | Public Works Vehicles              | -                   |
| 1-6-3-31-374-6010                 | New Public Works Compound          | 5,000               |
| 1-6-3-31-375-6015                 | Public Works Equipment             | 16,000              |
| 1-6-3-31-376-6010                 | Portable Trailer                   | 11,000              |
| 1-6-3-32-415-6040                 | Roads DCC Projects                 | 30,000              |
| 1-6-3-32-419-6030                 | Drainage                           | -                   |
| 1-6-3-32-429-6030                 | Walkway/Parking Lillooet           | -                   |
| 1-6-3-32-444-6030                 | Mc Comb's Drive Bridges Upgrade    | 800,000             |
| 1-6-3-42-530-6040                 | Storm Drainage DCC Projects        | 13,500              |
| 1-6-3-42-531-6015                 | New Flood Pump                     | -                   |
| 1-6-3-42-532-6010                 | Flood Pump Building                | -                   |
| 1-6-3-55-710-6095                 | Municipal Wharf                    | 10,000              |
| 1-6-3-60-712-6095                 | Streetscape Improvements           | -                   |
| 1-6-3-65-740-6095                 | RMI Projects                       | 307,000             |
| 1-6-3-71-745-6095                 | Beach Redevelopment                | 155,000             |
| 1-6-3-72-785-6005                 | Boat Launch Parking Upgrade        | -                   |
| 1-6-3-72-788-6095                 | Harrison Lake Plaza                | -                   |
| 1-6-3-73-800-6015                 | Memorial Hall Equipment            | 10,000              |
| 1-6-3-74-745-3830                 | Beach Erosion Project/Rendall Park | -                   |
| 1-6-3-74-815-6040                 | Parkland DCC Projects              | -                   |
| 1-6-3-74-819-6095                 | Trails Development                 | -                   |
| <b>Total Capital Expenditures</b> |                                    | <b>\$ 1,732,500</b> |

**Sewer Fund****Capital Expenditures**

|                                   |                               |                     |
|-----------------------------------|-------------------------------|---------------------|
| 2-6-3-41-460-6040                 | Sewer DCC's Projects          | \$ 108,000          |
| 2-6-3-41-480-6005                 | Sewer Capital Project - SCADA | -                   |
| 2-6-3-41-483-6005                 | WWTP Upgrade                  | 4,425,000           |
| 2-6-3-41-487-6095                 | Sewer Planning - CCTV Report  | -                   |
| 2-6-3-41-488-6015                 | Sewer Equipment               | -                   |
| <b>Total Capital Expenditures</b> |                               | <b>\$ 4,533,000</b> |

**Water Fund****Capital Expenditures**

|                                   |   |                   |
|-----------------------------------|---|-------------------|
| 3-6-3-43-560-6040                 | Water DCC's Projects                      | \$ 119,000        |
| 3-6-3-43-580-6095                 | Water Capital Project - Water Treatment   | 450,000           |
| 3-6-3-43-580-6095                 | Water Capital Project - Emerald & Diamond | -                 |
| 3-6-3-43-582-6030                 | McComb's Drive Looping                    | -                 |
| 3-6-3-43-583-6095                 | Water Planning                            | 16,000            |
| 3-6-3-43-584-6015                 | Water Equipment                           | -                 |
| <b>Total Capital Expenditures</b> |   | <b>\$ 585,000</b> |

**General Fund****Principal**

|                   |                            |            |
|-------------------|----------------------------|------------|
| 1-6-1-13-290-5710 | Principal - Land Debenture | \$ 195,000 |
|-------------------|----------------------------|------------|

**Sewer Fund****Principal**

|                   |                                     |          |
|-------------------|-------------------------------------|----------|
| 2-6-3-41-473-5710 | Debenture Principal - Bylaw No. 626 | \$ 5,370 |
|-------------------|-------------------------------------|----------|

**Water Fund****Principal**

|                   |                     |            |
|-------------------|---------------------|------------|
| 3-6-3-43-572-5710 | Debenture Principal | \$ 379,000 |
|-------------------|---------------------|------------|

**Transfers to Reserves****General Fund****Non Statutory Reserves**

|                                     |   |             |
|-------------------------------------|---|-------------|
| 1-4-1-13-250-5305                   | Assessment Reserve - Contribution             | \$ -        |
| 1-4-1-13-251-5305                   | Building Reserve - Contribution               | -           |
| 1-4-1-13-256-5305                   | Office Equipment Reserve - Contribution       | -           |
| 1-4-1-13-258-5305                   | Sick Leave/Retirement Reserve - Contribution  | -           |
| 1-4-1-13-450-5305                   | Road/Sidewalk Reserve - Contribution          | -           |
| 1-4-1-13-621-5305                   | Flood Box/Drainage Reserve - Contribution     | -           |
| 1-4-1-13-740-5305                   | Resort Municipality Initiative - Contribution | -           |
| 1-4-1-13-770-5305                   | Beach Reserve - Contribution                  | -           |
| 1-4-1-13-795-5305                   | Dock Replacement Reserve - Contribution       | -           |
| <b>Total Non Statutory Reserves</b> |   | <b>\$ -</b> |

**Statutory Reserves**

|                                 |  |                  |
|---------------------------------|--|------------------|
| 1-4-1-14-252-5315               | Community Amenities Reserve - Contribution   | \$ -             |
| 1-4-1-14-259-5315               | Parkland Reserve - Contribution              | -                |
| 1-4-1-14-260-5315               | Community Works Fund Reserve - Contribution  | 62,000           |
| 1-4-1-14-355-5315               | Fire Dept Equipment Reserve - Contribution   | 25,000           |
| 1-4-1-14-401-5315               | General Capital Works Reserve - Contribution | -                |
| <b>Total Statutory Reserves</b> |  | <b>\$ 87,000</b> |

**Sewer Fund****Transfers to Reserves**

|                   |   |                   |
|-------------------|---|-------------------|
| 2-6-3-41-515-5310 | Sewage Reserve Contribution                       | \$ 71,000         |
| 2-6-3-41-516-5310 | Sewage Treatment Replacement Reserve Contribution | 160,000           |
|                   |   | <b>\$ 231,000</b> |

**Water Fund****Transfers to Reserves**

|                   |                            |           |
|-------------------|----------------------------|-----------|
| 3-6-3-43-615-5310 | Water Reserve Contribution | \$ 25,000 |
|-------------------|----------------------------|-----------|

# Village of Harrison Hot Springs

## Budget

### 2012

|  | <u>General</u>   | <u>Sewer</u>     | <u>Water</u>     | <u>Total</u>     |
|--|------------------|------------------|------------------|------------------|
| <b>Revenue</b>                                 |                  |                  |                  |                  |
| Taxation                                       | \$ 1,953,250     | \$ 197,500       | \$ 185,500       | \$ 2,336,250     |
| Sale of goods and services                     | 5,500            | -                | -                | 5,500            |
| Revenue from own sources                       | 239,500          | 321,000          | 177,000          | 737,500          |
| Other revenues from own sources                | 1,050            | -                | -                | 1,050            |
| DCC revenues                                   | 192,400          | -                | 53,200           | 245,600          |
| Transfers from other governments               | 649,700          | -                | -                | 649,700          |
|  | <u>3,041,400</u> | <u>518,500</u>   | <u>415,700</u>   | <u>3,975,600</u> |
| <b>Expenses</b>                                |                  |                  |                  |                  |
| General government and administration          | 1,091,910        | 53,500           | 53,000           | 1,198,410        |
| Community services                             | 202,130          | -                | -                | 202,130          |
| Protective services                            | 171,750          | -                | -                | 171,750          |
| Public works                                   | 226,000          | -                | -                | 226,000          |
| Transportation services                        | 126,650          | -                | -                | 126,650          |
| Sewer system                                   | -                | 192,190          | -                | 192,190          |
| Water System                                   | -                | -                | 76,700           | 76,700           |
| Environmental and Public Health                | 96,700           | -                | -                | 96,700           |
| Recreation and culture                         | 294,760          | -                | -                | 294,760          |
| Debt repayments - interest                     | -                | 8,440            | 25,000           | 33,440           |
| Amortization                                   | 428,000          | 92,000           | 85,300           | 605,300          |
|  | <u>2,637,900</u> | <u>346,130</u>   | <u>240,000</u>   | <u>3,224,030</u> |
| <b>Surplus (Deficit) for the year</b>          | <u>403,500</u>   | <u>172,370</u>   | <u>175,700</u>   | <u>751,570</u>   |
| <b>Reserves, capital and debt</b>              |                  |                  |                  |                  |
| Capital expenditures                           | (599,500)        | (9,000)          | (56,000)         | (664,500)        |
| Repayment of debt                              | -                | (5,370)          | (161,000)        | (166,370)        |
| Replacement reserves in excess of amortization | (232,000)        | (250,000)        | (44,000)         | (526,000)        |
| Appropriation from Surplus                     | -                | -                | -                | -                |
| Equity in tangible capital assets              | 428,000          | 92,000           | 85,300           | 605,300          |
| Borrowing                                      | -                | -                | -                | -                |
| Reserves used for capital financing            | -                | -                | -                | -                |
|  | <u>(403,500)</u> | <u>(172,370)</u> | <u>(175,700)</u> | <u>(751,570)</u> |
| <b>Budget total for the year</b>               | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      |



# Village of Harrison Hot Springs

## Budget

### 2013

|  | <u>General</u>   | <u>Sewer</u>     | <u>Water</u>     | <u>Total</u>       |
|--|------------------|------------------|------------------|--------------------|
| <b>Revenue</b>                                 |                  |                  |                  |                    |
| Taxation                                       | \$ 2,009,050     | \$ 197,500       | \$ 185,500       | \$ 2,392,050       |
| Sale of goods and services                     | 5,500            | -                | -                | 5,500              |
| Revenue from own sources                       | 235,100          | 321,000          | 177,000          | 733,100            |
| Other revenues from own sources                | 1,050            | -                | -                | 1,050              |
| DCC revenues                                   | 143,500          | 500,200          | -                | 643,700            |
| Transfers from other governments               | 649,700          | -                | -                | 649,700            |
|  | <u>3,043,900</u> | <u>1,018,700</u> | <u>362,500</u>   | <u>4,425,100</u>   |
| <b>Expenses</b>                                |                  |                  |                  |                    |
| General government and administration          | 1,085,960        | 53,550           | 53,000           | 1,192,510          |
| Community services                             | 205,130          | -                | -                | 205,130            |
| Protective services                            | 148,500          | -                | -                | 148,500            |
| Public works                                   | 224,950          | -                | -                | 224,950            |
| Transportation services                        | 127,650          | -                | -                | 127,650            |
| Sewer system                                   | -                | 193,840          | -                | 193,840            |
| Water System                                   | -                | -                | 77,500           | 77,500             |
| Environmental and Public Health                | 127,350          | -                | -                | 127,350            |
| Recreation and culture                         | 298,360          | -                | -                | 298,360            |
| Debt repayments - interest                     | -                | 8,440            | 25,000           | 33,440             |
| Amortization                                   | 428,000          | 92,000           | 85,300           | 605,300            |
|  | <u>2,645,900</u> | <u>347,830</u>   | <u>240,800</u>   | <u>3,234,530</u>   |
| <b>Surplus (Deficit) for the year</b>          | <u>398,000</u>   | <u>670,870</u>   | <u>121,700</u>   | <u>1,190,570</u>   |
| <b>Reserves, capital and debt</b>              |                  |                  |                  |                    |
| Capital expenditures                           | (544,000)        | (533,500)        | -                | (1,077,500)        |
| Repayment of debt                              | -                | (5,370)          | (160,000)        | (165,370)          |
| Replacement reserves in excess of amortization | (282,000)        | (224,000)        | (47,000)         | (553,000)          |
| Appropriation from Surplus                     | -                | -                | -                | -                  |
| Equity in tangible capital assets              | 428,000          | 92,000           | 85,300           | 605,300            |
| Borrowing                                      | -                | -                | -                | -                  |
| Reserves used for capital financing            | -                | -                | -                | -                  |
|  | <u>(398,000)</u> | <u>(670,870)</u> | <u>(121,700)</u> | <u>(1,190,570)</u> |
| <b>Budget total for the year</b>               | <u>-\$ 0</u>     | <u>\$ -</u>      | <u>\$ -</u>      | <u>-\$ 0</u>       |

# Village of Harrison Hot Springs

## Budget

### 2014

|  | <u>General</u>   | <u>Sewer</u>     | <u>Water</u>     | <u>Total</u>     |
|--|------------------|------------------|------------------|------------------|
| <b>Revenue</b>                                 |                  |                  |                  |                  |
| Taxation                                       | \$ 2,067,260     | \$ 197,500       | \$ 185,500       | \$ 2,450,260     |
| Sale of goods and services                     | 5,500            | -                | -                | 5,500            |
| Revenue from own sources                       | 235,100          | 321,000          | 177,000          | 733,100          |
| Other revenues from own sources                | 1,050            | -                | -                | 1,050            |
| DCC revenues                                   | 187,100          | -                | 145,400          | 332,500          |
| Transfers from other governments               | 649,700          | -                | -                | 649,700          |
|  | <u>3,145,710</u> | <u>518,500</u>   | <u>507,900</u>   | <u>4,172,110</u> |
| <b>Expenses</b>                                |                  |                  |                  |                  |
| General government and administration          | 1,109,820        | 53,550           | 53,000           | 1,216,370        |
| Community services                             | 201,830          | -                | -                | 201,830          |
| Protective services                            | 148,300          | -                | -                | 148,300          |
| Public works                                   | 223,700          | -                | -                | 223,700          |
| Transportation services                        | 127,650          | -                | -                | 127,650          |
| Sewer system                                   | -                | 186,140          | -                | 186,140          |
| Water System                                   | -                | -                | 78,900           | 78,900           |
| Environmental and Public Health                | 127,350          | -                | -                | 127,350          |
| Recreation and culture                         | 305,060          | -                | -                | 305,060          |
| Debt repayments - interest                     | -                | 8,440            | 50,000           | 58,440           |
| Amortization                                   | 428,000          | 92,000           | 85,300           | 605,300          |
|  | <u>2,671,710</u> | <u>340,130</u>   | <u>267,200</u>   | <u>3,279,040</u> |
| <b>Surplus (Deficit) for the year</b>          | <u>474,000</u>   | <u>178,370</u>   | <u>240,700</u>   | <u>893,070</u>   |
| <b>Reserves, capital and debt</b>              |                  |                  |                  |                  |
| Capital expenditures                           | (580,000)        | -                | (158,000)        | (738,000)        |
| Repayment of debt                              | -                | (5,370)          | (18,000)         | (23,370)         |
| Replacement reserves in excess of amortization | (322,000)        | (265,000)        | (150,000)        | (737,000)        |
| Appropriation from Surplus                     | -                | -                | -                | -                |
| Equity in tangible capital assets              | 428,000          | 92,000           | 85,300           | 605,300          |
| Borrowing                                      | -                | -                | -                | -                |
| Reserves used for capital financing            | -                | -                | -                | -                |
|  | <u>(474,000)</u> | <u>(178,370)</u> | <u>(240,700)</u> | <u>(893,070)</u> |
| <b>Budget total for the year</b>               | <u>-\$ 0</u>     | <u>\$ -</u>      | <u>\$ -</u>      | <u>-\$ 0</u>     |

# Village of Harrison Hot Springs

## Budget

### 2015

|  | <u>General</u>     | <u>Sewer</u>     | <u>Water</u>     | <u>Total</u>       |
|--|--------------------|------------------|------------------|--------------------|
| <b>Revenue</b>                                 |                    |                  |                  |                    |
| Taxation                                       | \$ 2,130,470       | \$ 197,500       | \$ 185,500       | \$ 2,513,470       |
| Sale of goods and services                     | 5,500              | -                | -                | 5,500              |
| Revenue from own sources                       | 176,600            | 321,000          | 177,000          | 674,600            |
| Other revenues from own sources                | 1,050              | -                | -                | 1,050              |
| DCC revenues                                   | 739,100            | -                | 461,700          | 1,200,800          |
| Transfers from other governments               | 649,700            | -                | -                | 649,700            |
|  | <u>3,702,420</u>   | <u>518,500</u>   | <u>824,200</u>   | <u>5,045,120</u>   |
| <b>Expenses</b>                                |                    |                  |                  |                    |
| General government and administration          | \$ 1,109,630       | \$ 53,550        | \$ 53,000        | \$ 1,216,180       |
| Community services                             | 201,730            | -                | -                | 201,730            |
| Protective services                            | 148,300            | -                | -                | 148,300            |
| Public works                                   | 224,200            | -                | -                | 224,200            |
| Transportation services                        | 129,650            | -                | -                | 129,650            |
| Sewer system                                   | -                  | 196,140          | -                | 196,140            |
| Water System                                   | -                  | -                | 77,200           | 77,200             |
| Environmental and Public Health                | 127,350            | -                | -                | 127,350            |
| Recreation and culture                         | 291,560            | -                | -                | 291,560            |
| Debt repayments - interest                     | -                  | 8,440            | 50,000           | 58,440             |
| Amortization                                   | 428,000            | 92,000           | 85,300           | 605,300            |
|  | <u>2,660,420</u>   | <u>350,130</u>   | <u>265,500</u>   | <u>3,276,050</u>   |
| <b>Surplus (Deficit) for the year</b>          | <u>1,042,000</u>   | <u>168,370</u>   | <u>558,700</u>   | <u>1,769,070</u>   |
| <b>Reserves, capital and debt</b>              |                    |                  |                  |                    |
| Capital expenditures                           | (1,218,000)        | (5,000)          | (491,000)        | (1,714,000)        |
| Repayment of debt                              | -                  | (5,370)          | (18,000)         | (23,370)           |
| Replacement reserves in excess of amortization | (252,000)          | (250,000)        | (135,000)        | (637,000)          |
| Appropriation from Surplus                     | -                  | -                | -                | -                  |
| Equity in tangible capital assets              | 428,000            | 92,000           | 85,300           | 605,300            |
| Borrowing                                      | -                  | -                | -                | -                  |
| Reserves used for capital financing            | -                  | -                | -                | -                  |
|  | <u>(1,042,000)</u> | <u>(168,370)</u> | <u>(558,700)</u> | <u>(1,769,070)</u> |
| <b>Budget total for the year</b>               | <u>\$ 0</u>        | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ 0</u>        |

# Village of Harrison Hot Springs

## Budget

### 2016

|  | <u>General</u>   | <u>Sewer</u>     | <u>Water</u>     | <u>Total</u>       |
|--|------------------|------------------|------------------|--------------------|
| <b>Revenue</b>                                 |                  |                  |                  |                    |
| Taxation                                       | \$ 2,192,180     | \$ 197,500       | \$ 185,500       | \$ 2,575,180       |
| Sale of goods and services                     | 5,500            | -                | -                | 5,500              |
| Revenue from own sources                       | 235,100          | 321,000          | 177,000          | 733,100            |
| Other revenues from own sources                | 1,050            | -                | -                | 1,050              |
| DCC revenues                                   | 64,100           | 346,300          | 286,000          | 696,400            |
| Transfers from other governments               | 649,700          | -                | -                | 649,700            |
|  | <u>3,147,630</u> | <u>864,800</u>   | <u>648,500</u>   | <u>4,660,930</u>   |
| <b>Expenses</b>                                |                  |                  |                  |                    |
| General government and administration          | 1,122,590        | 53,550           | 53,000           | 1,229,140          |
| Community services                             | 198,730          | -                | -                | 198,730            |
| Protective services                            | 150,100          | -                | -                | 150,100            |
| Public works                                   | 224,200          | -                | -                | 224,200            |
| Transportation services                        | 132,650          | -                | -                | 132,650            |
| Sewer system                                   | -                | 186,940          | -                | 186,940            |
| Water System                                   | -                | -                | 79,500           | 79,500             |
| Environmental and Public Health                | 127,350          | -                | -                | 127,350            |
| Recreation and culture                         | 295,510          | -                | -                | 295,510            |
| Debt repayments - interest                     | -                | 8,440            | 50,000           | 58,440             |
| Amortization                                   | 428,000          | 92,000           | 85,300           | 605,300            |
|  | <u>2,679,130</u> | <u>340,930</u>   | <u>267,800</u>   | <u>3,287,860</u>   |
| <b>Surplus (Deficit) for the year</b>          | <u>468,500</u>   | <u>523,870</u>   | <u>380,700</u>   | <u>1,373,070</u>   |
| <b>Reserves, capital and debt</b>              |                  |                  |                  |                    |
| Capital expenditures                           | (454,500)        | (369,500)        | (306,000)        | (1,130,000)        |
| Repayment of debt                              | -                | (5,370)          | (18,000)         | (23,370)           |
| Replacement reserves in excess of amortization | (442,000)        | (241,000)        | (142,000)        | (825,000)          |
| Appropriation from Surplus                     | -                | -                | -                | -                  |
| Equity in tangible capital assets              | 428,000          | 92,000           | 85,300           | 605,300            |
| Borrowing                                      | -                | -                | -                | -                  |
| Reserves used for capital financing            | -                | -                | -                | -                  |
|  | <u>(468,500)</u> | <u>(523,870)</u> | <u>(380,700)</u> | <u>(1,373,070)</u> |
| <b>Budget total for the year</b>               | <u>\$ 0</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ 0</u>        |



# Village of Harrison Hot Springs

## Budget

### 2017

|  | <u>General</u>   | <u>Sewer</u>     | <u>Water</u>     | <u>Total</u>       |
|--|------------------|------------------|------------------|--------------------|
| <b>Revenue</b>                                 |                  |                  |                  |                    |
| Taxation                                       | \$ 2,255,900     | \$ 197,500       | \$ 185,500       | \$ 2,638,900       |
| Sale of goods and services                     | 5,500            | -                | -                | 5,500              |
| Revenue from own sources                       | 236,600          | 321,000          | 177,000          | 734,600            |
| Other revenues from own sources                | 1,050            | -                | -                | 1,050              |
| DCC revenues                                   | 342,900          | 159,100          | 396,600          | 898,600            |
| Transfers from other governments               | 649,700          | -                | -                | 649,700            |
|  | <u>3,491,650</u> | <u>677,600</u>   | <u>759,100</u>   | <u>4,928,350</u>   |
| <b>Expenses</b>                                |                  |                  |                  |                    |
| General government and administration          | 1,149,110        | 53,550           | 53,000           | 1,255,660          |
| Community services                             | 198,730          | -                | -                | 198,730            |
| Protective services                            | 150,100          | -                | -                | 150,100            |
| Public works                                   | 224,200          | -                | -                | 224,200            |
| Transportation services                        | 132,650          | -                | -                | 132,650            |
| Sewer system                                   | -                | 190,740          | -                | 190,740            |
| Water System                                   | -                | -                | 78,600           | 78,600             |
| Environmental and Public Health                | 127,350          | -                | -                | 127,350            |
| Recreation and culture                         | 295,510          | -                | -                | 295,510            |
| Debt repayments - interest                     | -                | 8,440            | 50,000           | 58,440             |
| Amortization                                   | 428,000          | 92,000           | 85,300           | 605,300            |
|  | <u>2,705,650</u> | <u>344,730</u>   | <u>266,900</u>   | <u>3,317,280</u>   |
| <b>Surplus (Deficit) for the year</b>          | <u>786,000</u>   | <u>332,870</u>   | <u>492,200</u>   | <u>1,611,070</u>   |
| <b>Reserves, capital and debt</b>              |                  |                  |                  |                    |
| Capital expenditures                           | (752,000)        | (167,500)        | (432,500)        | (1,352,000)        |
| Repayment of debt                              | -                | (5,370)          | (18,000)         | (23,370)           |
| Replacement reserves in excess of amortization | (462,000)        | (252,000)        | (127,000)        | (841,000)          |
| Appropriation from Surplus                     | -                | -                | -                | -                  |
| Equity in tangible capital assets              | 428,000          | 92,000           | 85,300           | 605,300            |
| Borrowing                                      | -                | -                | -                | -                  |
| Reserves used for capital financing            | -                | -                | -                | -                  |
|  | <u>(786,000)</u> | <u>(332,870)</u> | <u>(492,200)</u> | <u>(1,611,070)</u> |
| <b>Budget total for the year</b>               | <u>-\$ 0</u>     | <u>\$ -</u>      | <u>\$ -</u>      | <u>-\$ 0</u>       |

# Village of Harrison Hot Springs

## Budget

### 2018

|  | <u>General</u>   | <u>Sewer</u>     | <u>Water</u>    | <u>Total</u>       |
|--|------------------|------------------|-----------------|--------------------|
| <b>Revenue</b>                                 |                  |                  |                 |                    |
| Taxation                                       | \$ 2,321,100     | \$ 197,500       | \$ 185,500      | \$ 2,704,100       |
| Sale of goods and services                     | 5,500            | -                | -               | 5,500              |
| Revenue from own sources                       | 240,600          | 321,000          | 177,000         | 738,600            |
| Other revenues from own sources                | 1,050            | -                | -               | 1,050              |
| DCC revenues                                   | 429,000          | 114,500          | -               | 543,500            |
| Transfers from other governments               | 649,700          | -                | -               | 649,700            |
|  | <u>3,646,950</u> | <u>633,000</u>   | <u>362,500</u>  | <u>4,642,450</u>   |
| <b>Expenses</b>                                |                  |                  |                 |                    |
| General government and administration          | 1,147,410        | 53,550           | 53,000          | 1,253,960          |
| Community services                             | 198,730          | -                | -               | 198,730            |
| Protective services                            | 149,100          | -                | -               | 149,100            |
| Public works                                   | 224,200          | -                | -               | 224,200            |
| Transportation services                        | 132,650          | -                | -               | 132,650            |
| Sewer system                                   | -                | 186,340          | -               | 186,340            |
| Water System                                   | -                | -                | 79,500          | 79,500             |
| Environmental and Public Health                | 127,350          | -                | -               | 127,350            |
| Recreation and culture                         | 294,010          | -                | -               | 294,010            |
| Debt repayments - interest                     | -                | 8,440            | 50,000          | 58,440             |
| Amortization                                   | 428,000          | 91,800           | 85,300          | 605,100            |
|  | <u>2,701,450</u> | <u>340,130</u>   | <u>267,800</u>  | <u>3,309,380</u>   |
| <b>Surplus (Deficit) for the year</b>          | <u>945,500</u>   | <u>292,870</u>   | <u>94,700</u>   | <u>1,333,070</u>   |
| <b>Reserves, capital and debt</b>              |                  |                  |                 |                    |
| Capital expenditures                           | (781,500)        | (125,500)        | (5,000)         | (912,000)          |
| Repayment of debt                              | -                | (5,370)          | (18,000)        | (23,370)           |
| Replacement reserves in excess of amortization | (592,000)        | (254,000)        | (157,000)       | (1,003,000)        |
| Appropriation from Surplus                     | -                | -                | -               | -                  |
| Equity in tangible capital assets              | 428,000          | 92,000           | 85,300          | 605,300            |
| Borrowing                                      | -                | -                | -               | -                  |
| Reserves used for capital financing            | -                | -                | -               | -                  |
|  | <u>(945,500)</u> | <u>(292,870)</u> | <u>(94,700)</u> | <u>(1,333,070)</u> |
| <b>Budget total for the year</b>               | <u>\$ 0</u>      | <u>\$ -</u>      | <u>\$ -</u>     | <u>\$ 0</u>        |



# Village of Harrison Hot Springs

## Budget

### 2019

|  | <u>General</u>     | <u>Sewer</u>       | <u>Water</u>     | <u>Total</u>       |
|--|--------------------|--------------------|------------------|--------------------|
| <b>Revenue</b>                                 |                    |                    |                  |                    |
| Taxation                                       | \$ 2,388,300       | \$ 197,500         | \$ 185,500       | \$ 2,771,300       |
| Sale of goods and services                     | 5,500              | -                  | -                | 5,500              |
| Revenue from own sources                       | 235,800            | 321,000            | 177,000          | 733,800            |
| Other revenues from own sources                | 1,050              | -                  | -                | 1,050              |
| DCC revenues                                   | 449,800            | 1,058,800          | 338,700          | 1,847,300          |
| Transfers from other governments               | 649,700            | -                  | -                | 649,700            |
|  | <u>3,730,150</u>   | <u>1,577,300</u>   | <u>701,200</u>   | <u>6,008,650</u>   |
| <b>Expenses</b>                                |                    |                    |                  |                    |
| General government and administration          | 1,163,710          | 53,500             | 53,000           | 1,270,210          |
| Community services                             | 198,730            | -                  | -                | 198,730            |
| Protective services                            | 149,100            | -                  | -                | 149,100            |
| Public works                                   | 224,200            | -                  | -                | 224,200            |
| Transportation services                        | 132,650            | -                  | -                | 132,650            |
| Sewer system                                   | -                  | 186,690            | -                | 186,690            |
| Water System                                   | -                  | -                  | 79,700           | 79,700             |
| Environmental and Public Health                | 103,350            | -                  | -                | 103,350            |
| Recreation and culture                         | 295,910            | -                  | -                | 295,910            |
| Debt repayments - interest                     | -                  | 8,440              | 50,000           | 58,440             |
| Amortization                                   | 428,000            | 91,800             | 85,300           | 605,100            |
|  | <u>2,695,650</u>   | <u>340,430</u>     | <u>268,000</u>   | <u>3,304,080</u>   |
| <b>Surplus (Deficit) for the year</b>          | <u>1,034,500</u>   | <u>1,236,870</u>   | <u>433,200</u>   | <u>2,704,570</u>   |
| <b>Reserves, capital and debt</b>              |                    |                    |                  |                    |
| Capital expenditures                           | (865,500)          | (1,119,500)        | (361,500)        | (2,346,500)        |
| Repayment of debt                              | -                  | (5,370)            | (18,000)         | (23,370)           |
| Replacement reserves in excess of amortization | (597,000)          | (204,000)          | (139,000)        | (940,000)          |
| Appropriation from Surplus                     | -                  | -                  | -                | -                  |
| Equity in tangible capital assets              | 428,000            | 92,000             | 85,300           | 605,300            |
| Borrowing                                      | -                  | -                  | -                | -                  |
| Reserves used for capital financing            | -                  | -                  | -                | -                  |
|  | <u>(1,034,500)</u> | <u>(1,236,870)</u> | <u>(433,200)</u> | <u>(2,704,570)</u> |
| <b>Budget total for the year</b>               | <u>\$ 0</u>        | <u>\$ -</u>        | <u>\$ -</u>      | <u>\$ 0</u>        |

# Village of Harrison Hot Springs

## Budget

### 2020

|  | <u>General</u>   | <u>Sewer</u>       | <u>Water</u>     | <u>Total</u>       |
|--|------------------|--------------------|------------------|--------------------|
| <b>Revenue</b>                                 |                  |                    |                  |                    |
| Taxation                                       | \$ 2,458,000     | \$ 197,500         | \$ 185,500       | \$ 2,841,000       |
| Sale of goods and services                     | 5,500            | -                  | -                | 5,500              |
| Revenue from own sources                       | 235,800          | 321,000            | 177,000          | 733,800            |
| Other revenues from own sources                | 1,050            | -                  | -                | 1,050              |
| DCC revenues                                   | -                | 1,068,700          | 744,300          | 1,813,000          |
| Transfers from other governments               | 649,700          | -                  | -                | 649,700            |
|  | <u>3,350,050</u> | <u>1,587,200</u>   | <u>1,106,800</u> | <u>6,044,050</u>   |
| <b>Expenses</b>                                |                  |                    |                  |                    |
| General government and administration          | 1,193,310        | 53,500             | 52,900           | 1,299,710          |
| Community services                             | 198,830          | -                  | -                | 198,830            |
| Protective services                            | 149,100          | -                  | -                | 149,100            |
| Public works                                   | 222,500          | -                  | -                | 222,500            |
| Transportation services                        | 132,650          | -                  | -                | 132,650            |
| Sewer system                                   | -                | 186,090            | -                | 186,090            |
| Water System                                   | -                | -                  | 78,400           | 78,400             |
| Environmental and Public Health                | 127,350          | -                  | -                | 127,350            |
| Recreation and culture                         | 296,310          | -                  | -                | 296,310            |
| Debt repayments - interest                     | -                | 8,440              | 50,000           | 58,440             |
| Amortization                                   | 428,000          | 91,800             | 85,300           | 605,100            |
|  | <u>2,748,050</u> | <u>339,830</u>     | <u>266,600</u>   | <u>3,354,480</u>   |
| <b>Surplus (Deficit) for the year</b>          | <u>602,000</u>   | <u>1,247,370</u>   | <u>840,200</u>   | <u>2,689,570</u>   |
| <b>Reserves, capital and debt</b>              |                  |                    |                  |                    |
| Capital expenditures                           | (403,000)        | (1,130,000)        | (788,500)        | (2,321,500)        |
| Repayment of debt                              | -                | (5,370)            | (18,000)         | (23,370)           |
| Replacement reserves in excess of amortization | (627,000)        | (204,000)          | (119,000)        | (950,000)          |
| Appropriation from Surplus                     | -                | -                  | -                | -                  |
| Equity in tangible capital assets              | 428,000          | 92,000             | 85,300           | 605,300            |
| Borrowing                                      | -                | -                  | -                | -                  |
| Reserves used for capital financing            | -                | -                  | -                | -                  |
|  | <u>(602,000)</u> | <u>(1,247,370)</u> | <u>(840,200)</u> | <u>(2,689,570)</u> |
| <b>Budget total for the year</b>               | <u>\$ 0</u>      | <u>\$ -</u>        | <u>\$ -</u>      | <u>\$ 0</u>        |



**VILLAGE OF HARRISON HOT SPRINGS  
BYLAW NO. 972**

---

**A Bylaw of the Village of Harrison Hot Springs to establish the Financial Plan for the years 2011-2020.**

---

WHEREAS the Community Charter requires the municipality to adopt a financial plan annually;

AND WHEREAS public consultation regarding the financial plan was provided by way of an open meeting;

NOW THEREFORE the Council of the Village of Harrison Hot Springs, in open meeting, lawfully assembled, ENACTS AS FOLLOWS:

1. That Schedule "A" attached hereto and made part of this bylaw is hereby adopted and is the Village of Harrison Hot Springs Financial Plan for the years 2011-2020.
2. That Schedule "B" attached hereto and made part of this bylaw is hereby adopted and is the Village of Harrison Hot Springs Financial Plan Objectives and Policies Statement for the year 2011 – 2020.
3. This bylaw may be cited for all purposes as the "Village of Harrison Hot Springs Financial Plan Bylaw No. 972, 2011"
4. Bylaw No. 938, 2010 – 2014 Financial Plan is hereby repealed.

**READ A FIRST TIME THIS 28<sup>th</sup> DAY OF APRIL, 2011.**

**READ A SECOND TIME THIS 28<sup>th</sup> DAY OF APRIL, 2011.**

**READ A THIRD TIME THIS 28<sup>th</sup> DAY OF APRIL, 2011.**

**ADOPTED THIS      DAY OF MAY, 2011.**

---

**Ken Becotte  
Mayor**

---

**Debra Key  
Corporate Officer**



Schedule A  
Bylaw No. 972  
Financial Plan  
2011 - 2020

|   | <u>2011</u>           | <u>2012</u>         | <u>2013</u>           | <u>2014</u>         | <u>2015</u>           | <u>2016</u>           | <u>2017</u>           | <u>2018</u>           | <u>2019</u>           | <u>2020</u>           |
|---|-----------------------|---------------------|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Revenues</b>   |                       |                     |                       |                     |                       |                       |                       |                       |                       |                       |
| Property Taxes - Residential  | \$ 1,027,000          | \$ 1,063,000        | \$ 1,095,000          | \$ 1,128,000        | \$ 1,128,000          | \$ 1,162,000          | \$ 1,197,000          | \$ 1,233,000          | \$ 1,270,000          | \$ 1,308,000          |
| Property Taxes - Business   | 701,000               | 748,000             | 770,000               | 793,000             | 854,000               | 879,500               | 906,000               | 933,000               | 961,000               | 990,000               |
| Property Taxes - Rec / Non Profit   | 58,500                | 63,000              | 65,000                | 67,000              | 69,000                | 71,000                | 73,000                | 75,000                | 77,000                | 79,500                |
| Municipal Debt Taxes  | 26,100                | 26,100              | 26,100                | 26,100              | 26,100                | 26,100                | 26,100                | 26,100                | 26,100                | 26,100                |
| Frontage Charges  | 383,050               | 383,000             | 383,000               | 383,000             | 383,000               | 383,000               | 383,000               | 383,000               | 383,000               | 383,000               |
| Penalties and Interest  | 18,600                | 16,600              | 16,200                | 16,200              | 16,200                | 16,200                | 16,200                | 16,200                | 16,200                | 16,200                |
| Revenue Taxes   | 30,200                | 30,000              | 30,000                | 30,000              | 30,000                | 30,000                | 30,000                | 30,000                | 30,000                | 30,000                |
| Payments in Lieu of Taxes   | 6,100                 | 6,550               | 6,750                 | 6,960               | 7,170                 | 7,380                 | 7,600                 | 7,800                 | 8,000                 | 8,200                 |
| Sale of Services  | 5,500                 | 5,500               | 5,500                 | 5,500               | 5,500                 | 5,500                 | 5,500                 | 5,500                 | 5,500                 | 5,500                 |
| Revenues from Own Sources   | 757,500               | 737,500             | 733,100               | 733,100             | 674,600               | 733,100               | 734,600               | 738,600               | 733,800               | 733,800               |
| Other Revenues  | 1,350                 | 1,050               | 1,050                 | 1,050               | 1,050                 | 1,050                 | 1,050                 | 1,050                 | 1,050                 | 1,050                 |
| DCC Revenues  | 257,000               | 245,600             | 643,700               | 332,500             | 1,200,800             | 696,400               | 898,600               | 543,500               | 1,847,300             | 1,813,000             |
| Transfers from Other Governments  | 4,265,700             | 649,700             | 649,700               | 649,700             | 649,700               | 649,700               | 649,700               | 649,700               | 649,700               | 649,700               |
| <b>Total Revenues</b>   | <b>\$ 7,537,600</b>   | <b>\$ 3,975,600</b> | <b>\$ 4,425,100</b>   | <b>\$ 4,172,110</b> | <b>\$ 5,045,120</b>   | <b>\$ 4,660,930</b>   | <b>\$ 4,928,350</b>   | <b>\$ 4,642,450</b>   | <b>\$ 6,008,650</b>   | <b>\$ 6,044,050</b>   |
| <b>Expenditures</b>   |                       |                     |                       |                     |                       |                       |                       |                       |                       |                       |
| General Government  | \$ 1,093,340          | \$ 1,091,910        | \$ 1,085,960          | \$ 1,109,820        | \$ 1,109,630          | \$ 1,122,590          | \$ 1,149,110          | \$ 1,147,410          | \$ 1,163,710          | \$ 1,193,310          |
| Community Services  | 238,380               | 202,130             | 205,130               | 201,830             | 201,730               | 198,730               | 198,730               | 198,730               | 198,730               | 198,830               |
| Protective Services   | 237,120               | 171,750             | 148,500               | 148,300             | 148,300               | 150,100               | 150,100               | 149,100               | 149,100               | 149,100               |
| Public Works  | 237,420               | 226,000             | 224,950               | 223,700             | 224,200               | 224,200               | 224,200               | 224,200               | 224,200               | 222,500               |
| Transportation Services   | 142,850               | 126,650             | 127,650               | 127,650             | 129,650               | 132,650               | 132,650               | 132,650               | 132,650               | 132,650               |
| Environmental and Public Health   | 129,350               | 96,700              | 127,350               | 127,350             | 127,350               | 127,350               | 127,350               | 127,350               | 103,350               | 127,350               |
| Recreation and Culture  | 341,820               | 294,760             | 298,360               | 305,060             | 291,560               | 295,510               | 295,510               | 294,010               | 295,910               | 296,310               |
| Sewer Utility   | 268,290               | 245,690             | 247,390               | 239,690             | 249,690               | 240,490               | 244,290               | 239,890               | 240,190               | 239,590               |
| Water Utility   | 145,850               | 129,700             | 130,500               | 131,900             | 130,200               | 132,500               | 131,600               | 132,500               | 132,700               | 131,300               |
| Debt - Interest   | 65,310                | 33,440              | 33,440                | 58,440              | 58,440                | 58,440                | 58,440                | 58,440                | 58,440                | 58,440                |
| Amortization of capital assets  | 603,550               | 605,300             | 605,300               | 605,300             | 605,300               | 605,300               | 605,300               | 605,100               | 605,100               | 605,100               |
| <b>Total Expenditures</b>   | <b>\$ 3,503,280</b>   | <b>\$ 3,224,030</b> | <b>\$ 3,234,530</b>   | <b>\$ 3,279,040</b> | <b>\$ 3,276,050</b>   | <b>\$ 3,287,860</b>   | <b>\$ 3,317,280</b>   | <b>\$ 3,309,380</b>   | <b>\$ 3,304,080</b>   | <b>\$ 3,354,480</b>   |
| <b>Surplus (Deficit)</b>  | <b>\$ 4,034,320</b>   | <b>\$ 751,570</b>   | <b>\$ 1,190,570</b>   | <b>\$ 893,070</b>   | <b>\$ 1,769,070</b>   | <b>\$ 1,373,070</b>   | <b>\$ 1,611,070</b>   | <b>\$ 1,333,070</b>   | <b>\$ 2,704,570</b>   | <b>\$ 2,689,570</b>   |
| <b>Capital, Debt , Reserve Transfers and Borrowing</b>                      |                       |                     |                       |                     |                       |                       |                       |                       |                       |                       |
| Capital Expenditures  | \$ (6,850,500)        | \$ (664,500)        | \$ (1,077,500)        | \$ (738,000)        | \$ (1,714,000)        | \$ (1,130,000)        | \$ (1,352,000)        | \$ (912,000)          | \$ (2,346,500)        | \$ (2,321,500)        |
| Repayment of debt   | (579,370)             | (166,370)           | (165,370)             | (23,370)            | (23,370)              | (23,370)              | (23,370)              | (23,370)              | (23,370)              | (23,370)              |
| Replacement reserves  | (343,000)             | (526,000)           | (553,000)             | (737,000)           | (637,000)             | (825,000)             | (841,000)             | (1,003,000)           | (940,000)             | (950,000)             |
| Reserves used for capital financing   | 2,865,000             | -                   | -                     | -                   | -                     | -                     | -                     | -                     | -                     | -                     |
| Appropriation from surplus  | 45,000                | -                   | -                     | -                   | -                     | -                     | -                     | -                     | -                     | -                     |
| Equity in tangible capital assets   | 603,550               | 605,300             | 605,300               | 605,300             | 605,300               | 605,300               | 605,300               | 605,300               | 605,300               | 605,300               |
| Borrowing   | 225,000               | -                   | -                     | -                   | -                     | -                     | -                     | -                     | -                     | -                     |
|   | <b>\$ (4,034,320)</b> | <b>\$ (751,570)</b> | <b>\$ (1,190,570)</b> | <b>\$ (893,070)</b> | <b>\$ (1,769,070)</b> | <b>\$ (1,373,070)</b> | <b>\$ (1,611,070)</b> | <b>\$ (1,333,070)</b> | <b>\$ (2,704,570)</b> | <b>\$ (2,689,570)</b> |
| <b>Surplus (Deficit) plus Capital, Debt Reserve Transfers and Borrowing</b> | <b>\$ -</b>           | <b>\$ -</b>         | <b>\$ (0)</b>         | <b>\$ (0)</b>       | <b>\$ 0</b>           | <b>\$ 0</b>           | <b>\$ (0)</b>         | <b>\$ 0</b>           | <b>\$ 0</b>           | <b>\$ 0</b>           |

**BYLAW NO. 972, 2011  
SCHEDULE B  
2011 FINANCIAL PLAN OBJECTIVES AND POLICIES**

In accordance with Section 165(3.1) of the *Community Charter*, the Village of Harrison Hot Springs is required to include in the Ten Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter*;
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

**Funding Sources**

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2011. Property taxes usually form the greatest proportion of revenue. As a revenue source, property taxation offers a number of advantages, for example, it is simple to administer and it is fairly easy for residents to understand. It offers a stable and reliable source of revenues for services that are difficult or undesirable to fund on a user pay basis.

These include services such as:

- general administration;
- public works common services;
- roads and street maintenance;
- fire protection and bylaw enforcement;
- street lighting; and
- beach and parks maintenance.

During 2011 the Village will begin the upgrade of the existing Wastewater Treatment Plant. The existing Municipal Rural Infrastructure Funding (MRIF) \$2,720,000 and the Strategic Priorities Funding of \$92,000 has been approved to be transferred to this revised project. Other funding for this project is from Village reserves.

Government grants include both unconditional and conditional grants that are to be used for specified projects.

Transfers from reserves are used to assist in funding capital projects to lessen the burden on property and frontage taxes.

User fees and charges typically form the second largest proportion of planned revenue. Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and sale of services— these are charged on a user pay basis. User fees attempt to apportion the value of a service to those who use the service.



**Table 1: 2011 Funding Sources**

| <b>Revenue Source</b> | <b>% of Total Revenue</b> | <b>Dollar Value</b> |
|-----------------------|---------------------------|---------------------|
| Property taxes        | <b>16.6%</b>              | <b>\$1,867,500</b>  |
| Frontage charges      | <b>3.4%</b>               | <b>\$383,050</b>    |
| Government grants     | <b>37.9%</b>              | <b>\$4,265,700</b>  |
| User fees and charges | <b>6.8%</b>               | <b>\$764,350</b>    |
| Reserve transfers     | <b>25.4%</b>              | <b>\$2,865,000</b>  |
| Borrowing             | <b>2.0%</b>               | <b>\$225,000</b>    |
| DCCs                  | <b>2.3%</b>               | <b>\$257,000</b>    |
| Other sources         | <b>5.6%</b>               | <b>\$627,550</b>    |

### **Objectives**

- For 2011 the Village is comfortable with the current mix of funding sources;
- To develop further funding sources to gain more revenue; and
- Endeavour to develop funding sources that will be sustainable over the short and long term.

### **Policies**

- Over time, decrease the Village's reliance on property taxes and focus on increasing revenue received from user fees and charges;
- Pursue cost recovery for water, sewer and other municipal services through appropriate user fees;
- Over the next two years review the total proportion of user fees and adjust as required;
- Ensure that user fees and charges are increased on a regular basis in line with inflation while ensuring that services remain affordable and competitive;
- Attempt to keep proportionate share of revenue from property taxes at a level similar to the average of comparable municipalities;
- Mitigate the impact on property taxes by applying for government grants;
- Endeavour to acquire resources whose primary responsibility is to seek out, apply for, and manage provincial and federal government grants.

## Distribution of Property Taxes

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class provides the largest proportion of the assessment base and consumes the majority of Village services.

**Table 2: Distribution of Property Tax Rates**

| Property Class                   | % of Total Property Taxation | Dollar Value       |
|----------------------------------|------------------------------|--------------------|
| <b>Residential (1)</b>           | <b>57.5%</b>                 | <b>\$1,027,000</b> |
| <b>Business (6)</b>              | <b>39.2%</b>                 | <b>\$701,000</b>   |
| <b>Recreation/Non-profit (8)</b> | <b>3.3%</b>                  | <b>\$58,500</b>    |

## Objectives

- Village Council recognizes that residential tax payers are the predominant users of municipal services and therefore should bear a larger portion of the tax burden. Therefore review the ratio to see if changes are required; and
- Ensure that the Village is competitive with other similar sized municipalities in British Columbia.

## Policies

- Set property tax rates that are based on principals of equity and responsiveness to current economic trends;
- Regularly review and compare the Village's distribution of tax burden relative to other similar municipalities in British Columbia; and
- Ensure that property taxes are in line with goals and policies in the Official Community Plan and Regional Growth Strategy;
- Consider a property tax commission to review the Village's distribution of tax rates among the property classes, i.e. residential, business and recreational/non-profit.

## **Permissive Tax Exemptions**

The Village should consider how to support or encourage growth in the community through the use of permissive tax exemptions. For example;

- Is the financial loss of a permissive tax exemption to the social benefit?
- Is there evidence of long-term benefit from a revitalization tax exemption?
- Who will benefit directly or indirectly from permissive tax exemptions?
- Review all relevant considerations, factors and other advice in relation to permissive tax exemptions from the Ministry of Community Development.

## **Objective**

To actively pursue answers to the above and make appropriate recommendations as to whether a permissive tax exemption policy needs to be developed.

## **Policy**

The Village does not have an existing policy which guides the administration and approval of permissive tax exemptions.



## VILLAGE OF HARRISON HOT SPRINGS

### BYLAW NO. 973 TAX RATE BYLAW

#### **A Bylaw to establish tax rates for 2011**

---

The Council of the Village of Harrison Hot Springs, in open meeting, lawfully assembled, ENACTS AS FOLLOWS:

1. The following rates are hereby imposed and levied for the year 2011.
  - (a) For all lawful general purposes of the municipality on the assessed value of land and improvements taxable for general municipal purposes, rates appearing in column "A" of Schedule I attached hereto and forming a part of this bylaw.
  - (b) For debt purposes on the assessed value of land and improvements taxable for general municipal purposes, rates appearing in column "B" of Schedule I attached hereto and forming a part of this bylaw.
  - (c) For Regional Hospital District purposes on the full assessed value of all land and assessed value of all improvements taxable for Regional Hospital District purposes, rates appearing in Column "A" of Schedule II attached hereto and forming a part of this bylaw.
  - (d) For Regional District purposes on the full assessed value of all land and assessed value of all improvements taxable for Regional Hospital District purposes, rates appearing in Column "B" of Schedule II attached hereto and forming a part of this bylaw.
2. The minimum amount of taxation upon a parcel of real property shall be one dollar (\$1.00).
3. This bylaw may be cited as "Tax Rate Bylaw No. 973, 2011."
4. Bylaw No. 939, 2010 Tax Rate Bylaw is hereby repealed.

**READ A FIRST TIME THIS 28<sup>th</sup> DAY OF APRIL, 2011**

**READ A SECOND TIME THIS 28<sup>th</sup> DAY OF APRIL, 201**

**READ A THIRD TIME THIS 28<sup>th</sup> DAY OF APRIL, 2011**

**ADOPTED THIS        DAY OF MAY, 2011**

---

**Ken Becotte**  
Mayor

---

**Debra Key**  
Corporate Officer



## BYLAW NO. 973, 2011

## SCHEDULE I

## GENERAL MUNICIPAL PURPOSES

| PROPERTY CLASS           | TAX RATES<br>(DOLLARS OF TAX PER \$1,000 TAXABLE VALUE) |           |          |
|--------------------------|---|-----------|----------|
|                          | A<br>GENERAL<br>MUNICIPAL                               | B<br>DEBT | TOTAL    |
| 1. Residential           | 3.22094   | .04714    | 3.26808  |
| 2. Utilities             | 11.27329  | .16499    | 11.43828 |
| 3. Supportive Housing    | 3.22094   | .04714    | 3.26808  |
| 4. Major Industry        | 10.95120  | .16028    | 11.11148 |
| 5. Light Industry        | 10.95120  | .16028    | 11.11148 |
| 6. Business/Other        | 11.27329  | .16499    | 11.43828 |
| 7. Managed Forest Land   | 9.66282   | .14142    | 9.80424  |
| 8. Recreation/Non Profit | 11.27329  | .16499    | 11.43828 |
| 9. Farm                  | 3.22094   | .04714    | 3.26808  |



## BYLAW NO. 973, 2011

## SCHEDULE II

## GENERAL MUNICIPAL PURPOSES

| PROPERTY CLASS           | TAX RATES<br>(DOLLARS OF TAX PER \$1,000 TAXABLE VALUE) |                           |         |
|--------------------------|---|---------------------------|---------|
|                          | A<br>REGIONAL<br>HOSPITAL                               | B<br>REGIONAL<br>DISTRICT | TOTAL   |
| 1. Residential           | .23879  | .13324                    | .37203  |
| 2. Utilities             | .83577  | .46634                    | 1.30211 |
| 3. Supportive Housing    | .23879  | .13324                    | .37203  |
| 4. Major Industry        | .81189  | .45302                    | 1.26491 |
| 5. Light Industry        | .81189  | .45302                    | 1.26491 |
| 6. Business/Other        | .58504  | .32644                    | .91148  |
| 7. Managed Forest Land   | .71637  | .39972                    | 1.11609 |
| 8. Recreation/Non Profit | .23879  | .13324                    | .37203  |
| 9. Farm                  | .23879  | .13324                    | .37203  |





## VILLAGE OF HARRISON HOT SPRINGS

### POLICY

|                                |               |     |
|--------------------------------|---------------|-----|
| POLICY NAME                    | POLICY NUMBER | 6.3 |
| <b>WATER CONSERVATION PLAN</b> | DATE ADOPTED  |     |

#### 1. PURPOSE

The Village is committed to becoming a complete sustainable community with attention to climate change to ensure the Village's carbon footprint meets or exceeds provincial guidelines.

One aspect of the sustainability program is a focus on water conservation and this policy will be incorporated into the overall sustainable plan. The purpose of the policy is to minimize water usage by developing a new way of doing business in terms of water management and conservation.

The Village's water conservation plan will concentrate on reduction in water use, water loss and waste and develop water management practices that include the efficient use of the water source to the benefit of residents, business and the environment.

To realize success in the water conservation program it is paramount to encourage the residents, the business community as well as the visitors to Harrison Hot Springs to reduce their demand on the Village's water sources.

Until recently water supply has been a key issue in the Village and a detriment to the proper management of growth and development. However, with the recently constructed reservoir the Village is in a position to entertain development projects but in doing so must also be cognizant of the demands on the water system and ensure proper conservation matters are addressed through the building process.

In essence this policy, through the adoption of the Water Conservation Plan, will incorporate "Water Efficiency" programs and develop the best practice management plan to prevent waste and overuse. The fundamental object is to do more with less without impacting the public comfort of these requirements or jeopardizing the water systems performance.



## **2. WATER CONSERVATION PLAN**

### **INTRODUCTION**

Objective:

The objectives of the water conservation plan are;

- a) To reduce water consumption from the prevailing levels. Currently the consumption in the Village of Harrison Hot Springs was 207, 861 cubic meters in 2009 and 267,821 cubic meters in 2010.
- b) To reduce the loss and waste of water.
- c) To improve the efficiency and the use of water.
- d) To measure the level of recycling and reuse in the water supply.
- e) Through effective growth management and new technologies reduce the rate of growth and demand on the water system.

### **GENERAL**

In keeping with council's commitment to sustainability and addressing climate change to reduce the Villages carbon footprint goals of the water conservation plan will include;

- a) Using the consumption figure of 2010 (267,821 cubic meters) as the base line to reduce water consumption over the next 5 years by 10%.
- b) Develop a program over the next 10 years to ensure the level of unaccounted water in the system is below 10% from a current high of an estimated 35%.
- c) Implement and maintain a program of universal metering over the next 10 years in the residential community.
- d) Implement a program for meter testing, replacement and repair.
- e) Increase efficient water usage through water conservation program.
- f) Raise resident awareness of water conservation and encourage responsible behavior through a public education and information program and;
- g) Develop a strategy to conserve water during peak demands during prolonged hot weather.

### **METERING**

Currently all commercial and institutional users connected to the Village water system are metered and pay on metered use. Until recently, residential users were not metered but rather paid a flat fee on their taxes for the use of Village water. In the past two years the Village has begun a program of ensuring that all new residential development is metered. Although these residents will be metered,





their consumption is still billed on a flat rate basis on their annual taxes. This approach does create inefficiencies within the system and also allows for misuse/abuse of water supply.

Currently 95% of residential properties are not metered which leads to higher demand with an increased risk of potential waste and/or misuse.

Goals:

1. That the Village continue with its practice to ensure that all commercial, institutional and residential development is metered.
2. That a ten year program be developed to ensure that all existing residential properties are metered within ten years.
3. That, in the development of a business case to meter existing residents, a consideration is given to P3 opportunities.
4. That the Village continues to practice the billing of commercial and institutional users on "metered consumption" and that plans be developed to also incorporate residential meter reading as a basis for billing.
5. That the Village develop a financial analysis of the cost of water supply in relation to consumption with a price point being established to encourage conservation.
6. That the Village institute quarterly billing for all utility accounts.

## **CONTROL OF ALL UNACCOUNTED WATER SUPPLY**

An ongoing challenge facing the Village is that the vast majority of residents are not metered and therefore there is a potential loss of water through leakage and waste. Unaccounted water can also happen through inaccuracy in meters; developments connected to the water system but not yet billed, losses to the grates in the water main and water distribution system, loss due to firefighting and losses due to illegal connections and theft. Currently the Village has no method of monitoring or controlling unaccounted water.

Unaccounted water, in addition to unexplained excessive use of water supply, also has financial implications to the Village in terms of both lost revenue and increased operating costs through pumping etc.

While it is difficult to measure unaccounted water due to a lack of universal metering it is an issue that the Village must come to terms with, effective programs can be developed with the aim of reducing the unaccounted water.

Goals

1. Operations crews, when in the field, will test for, observe for and report evidence of leaks in the water distribution system. They will also observe private residence and report any suspected leaks on private property to the Village office and follow up with the owner.
2. The Village will develop a leak detection and repair program by the summer of 2013.
3. The operations crew will watch for and report signs of water loss and illegal connections to the office so they can be addressed quickly.



4. In 2012 the Village will develop a policy, program and procedures for the testing of meters; both residential and commercial usage.

## **COMMUNITY PROGRAMS**

Although there is a growing awareness of water conservation an effective water conservation program will provide information to the general public on how they can participate in the program to assist in achieving “a greener and sustainable community”.

The initial approach will be to encourage public participation in the conservation program which will be measured to determine success. Eventually, the volunteer program will evolve into a mandatory program through a series of amendments to Village bylaws. It is also imperative to develop a water conservation strategy at the elementary school level to create an awareness of the need and importance of a water conservation program and encourage the youth to engage their parents in an open discussion about water conservation.

Water conservation success is a community endeavor and must be embraced and supported by the residents to ensure that the desired outcomes are achieved.

### **Goals:**

1. Develop pamphlets on water conservation to be included in mail outs commencing with the 2012 tax year providing “hints” on water conservation.
2. Develop information pamphlets outlining water conservation technology, their benefits and potential payback to the user, such as two and low flow toilets and shower heads.
3. Encourage developers to pursue green building technologies incorporating water conservation technologies within their buildings.
4. Develop incentive programs to encourage residents to purchase low flow or two flow toilet replacement and low flow shower heads, pressure reducing valves within the next two to five years.
5. Prepare amendments to regulatory bylaws by 2013 to incorporate mandatory requirements for water conservation technology and green buildings.

## **3. WATER CONSERVATION MANAGEMENT**

It is important to look beyond the normally accepted practices to curb water consumption in developing the water conservation plan. Consideration will be given to developing a program to reuse and recycle waste water, the use of grey water from roof drains and the implementation of a landscape water management program. The cost of water supply can also be reduced, thus increasing the efficiency of the system by upgrading the wastewater treatment plant and associated pumps. The Village is currently committed to an upgrading program of its wastewater treatment plant involving several phases each producing an added benefit through the reduction of operating costs in pumping, treatment, disinfecting and general maintenance and repair.





## Goal:

1. During the reconstruction of the wastewater treatment plant every effort is made to capture a reduction in costs for treating (chlorination and filtration) with polymel water, cost of pumping sewage (lift station), cost of treating sewage, cost of disinfecting and discharging the affluent, cost of wear and tear on water piping network and sanitary collection network, and overall cost savings and maintenance. It is expected that when the upgrades are completed the plant will be 60% more efficient.
2. Commence a program to retrofit existing facilities and equipment to environmentally friendly materials and technologies to minimize the impact on the carbon footprint.
3. That the Village adopt a water management program that details the how's, when's, where's for watering Village parks and landscape and hanging baskets and flower barrels in 2012.
4. In 2011 implement and enforce a residential water action plan as follows:
  - a. Stage 1 – effective June 1 – September 30 of each year residents and businesses are to practice water conservation and minimize or discontinue water use for non-essential purposes. For residents watering will only be allowed for even numbered houses on Tuesdays and Saturdays between the hours of 5am – 8am or 7 pm – 10pm and for odd numbered houses on Wednesdays and Sundays for the same hours as noted above.
  - b. Stage 2
    - i. Residents must limit watering of landscape barriers with hose and sprinklers to one day per week Tuesdays for even house numbers and Wednesdays for odd house numbers with the hours of watering to be restricted to the times noted in Stage 1.
    - ii. The washing of motor vehicles will be restricted to the designated watering days as noted in stage 1, when such washing when allowed shall be done with a hand held bucket or a hand held hose equipped with a positive shut off nozzle for quick rinses. This will not apply to licensed commercial car wash or service station facilities.
    - iii. Use fire hydrants for firefighting or related activities only or for construction purposes under special permit from the Village; and
    - iv. Not to wash down hard surface areas such as driveways, patios, decks etc. or use water for dust control or wash down buildings.
  - c. Stage 3 – Residents and businesses in addition to the above noted restrictions must comply with any other regulations that council may impose to enhance the water conservation program from time to time.
5. Develop a program within the next two years to provide water and energy audits to residential properties and small businesses.
6. Develop a program to ensure water conservation designed principles and technologies are included in an all new capital works projects and maintenance practices undertaken by the Village by 2013.
7. Develop a program in 2012 to progressively retrofit Village owned buildings with water efficient fixtures and fittings.



## **VILLAGE OF HARRISON HOT SPRINGS**

### **2011 FINANCIAL PLAN HIGHLIGHTS**

#### **Operating**

- No property tax rate increase for 2011
- Unconditional Transfer from Provincial Government increased from \$89,000 to \$429,000
- Addition of an Operations Manager in May 2011
- Public transit budget increased approximately \$22,000 to \$40,000 with the addition of the second bus and due to increased Harrison ridership
- Curbside collection program began in January 2011
- Consulting projects: Rebranding, Traffic Management Plan, and Integrated Community Sustainability Plan

#### **Major Capital Projects:**

- Fire truck \$350,00 – Funded through Fire Department Reserve
- Beach redevelopment \$155,000 and other RMI projects totaling \$307,000 funded through the Resort Municipality Initiative
- Wastewater Treatment Plant Upgrade construction began in February 2011- Total budget - \$4,425,000 funded through Municipal Rural Infrastructure Funding (MRIF) - \$2,720,000, \$92,000 Regionally Strategic Fund (UBCM) and sewer reserves - \$1,613,000
- McCombs drive bridges - \$800,000 funded through Towns for Tomorrow grant - \$400,000, gas tax and road reserve
- Water treatment - \$450,000 funded through Regionally Strategic Fund - \$225,000 and MFA borrowing - \$225,000
- Repayment of MFA Issue 75 – This includes two Village outstanding debentures which come up for refinancing in December 2011. The outstanding balance for the land debenture is \$185,883.55 and for the water debenture \$161,099.15. The Village will borrow from reserves to pay these off to save the Village interest over the next ten years. Total interest saved – Land debenture - \$170,700; Water debenture - \$147,940. The Village will borrow from its own reserves to pay these off and repay the reserves over the next four years.



# Village of Harrison Hot Springs Tax Rate Comparison

| <u>Description</u>               | <u>2011</u> | <u>2010</u> | <u>% Change</u> |
|----------------------------------|-------------|-------------|-----------------|
| General Municipal-Residential    | 3.22094     | 3.22094     | 0.00            |
| General Municipal-Business       | 11.27329    | 11.27329    | 0.00            |
| General Municipal-Rec/Non Profit | 11.27329    | 11.27329    | 0.00            |
| Municipal Debt-Residential       | .04714      | .04707      | 0.01            |
| Municipal Debt-Business          | .16499      | .16475      | 0.01            |
| Municipal Debt-Rec/Non Profit    | .16499      | .16475      | 0.01            |
| Regional Hospital-Residential    | .23879      | .25642      | (6.88)          |
| Regional Hospital-Business       | .58504      | .62823      | (6.88)          |
| Regional Hospital-Rec/Non Profit | .23879      | .25642      | (6.88)          |
| Regional District-Residential    | .13324      | .16556      | (19.52)         |
| Regional District-Business       | .32644      | .40562      | (19.52)         |
| Regional District-Rec/Non Profit | .13324      | .16556      | (19.52)         |
| MFA-Residential                  | .00020      | .00020      | No Change       |
| MFA-Business                     | .00070      | .00070      | No Change       |
| MFA-Rec/Non Profit               | .00020      | .00020      | No Change       |
| BC Assessment-Residential        | .06210      | .06640      | (6.48)          |
| BC Assessment-Business           | .18960      | .19870      | (4.58)          |
| BC Assessment-Rec/Non Profit     | .06210      | .06640      | (6.48)          |
| School Tax-Residential           | Unavailable | 2.5740      | N/A             |
| School Tax-Business              | Unavailable | 6.8000      | N/A             |
| School Tax-Rec Non Profit        | Unavailable | 3.5000      | N/A             |
| Police Tax-Residential           | Unavailable | .22180      | N/A             |
| Police tax-Business              | Unavailable | .54330      | N/A             |
| Police Tax-Rec Non Profit        | Unavailable | .22180      | N/A             |

## AVERAGE ASSESSMENT COMPARISON

### Single Family Residence

Average assessment in 2011 (\$341,800) increased \$15,000  
or 4.6% over 2010

### Strata Unit

Average assessment in 2011 (\$293,000) increased \$7,700  
or 2.7 % over 2010



## SINGLE FAMILY RESIDENCE



|                   | <u>2011<br/>Rates</u> | <u>2011<br/>Average<br/>Assessment</u> | <u>Taxes</u>             |
|-------------------|-----------------------|--|--------------------------|
| Municipal         | 3.22094               | 341,800                                | \$1,100.92               |
| Debt              | .04714                | 341,800                                | 16.12                    |
| School*           | 2.75740               | 341,800                                | 942.48                   |
| Regional District | .13324                | 341,800                                | 45.55                    |
| Regional Hospital | .23879                | 341,800                                | 81.62                    |
| BCAA              | .06210                | 341,800                                | 21.23                    |
| MFA               | .00020                | 341,800                                | .07                      |
| Police*           | .22180                | 341,800                                | 75.82                    |
| Water Frontage    | 11.14                 | 18m                                    | 200.52                   |
| Sewer Frontage    | 9.28                  | 18m                                    | 167.04                   |
| <b>Total</b>      |                       |  | <b><u>\$2,651.37</u></b> |

\*2011 rates unavailable using 2010

Total taxes in 2010 using 2010 average assessment of \$326,800 with 2010 taxes rate amounted to \$2,543.04. Difference between 2011 and 2010 based on average assessments is an increase of \$108.33.

## STRATA UNIT



|                   | <u>2011<br/>Rates</u> | <u>2011<br/>Average<br/>Assessment</u> | <u>Taxes</u>             |
|-------------------|-----------------------|--|--------------------------|
| Municipal         | 3.22094               | 293,000                                | \$943.74                 |
| Debt              | .04714                | 293,000                                | 13.82                    |
| School*           | 2.75740               | 293,000                                | 807.92                   |
| Regional District | .13324                | 293,000                                | 39.04                    |
| Regional Hospital | .23879                | 293,000                                | 69.97                    |
| BCAA              | .06210                | 293,000                                | 18.20                    |
| MFA               | .00020                | 293,000                                | .06                      |
| Police*           | .22180                | 293,000                                | 64.99                    |
| Water Frontage    | 11.14                 | 18m                                    | 200.52                   |
| Sewer Frontage    | 9.28                  | 18m                                    | 167.04                   |
|                   |                       | <b>Total</b>                           | <b><u>\$2,325.30</u></b> |

\*2011 rates unavailable-using 2010

Total taxes in 2010 using 2010 average assessment of \$285,300 with 2010 taxes rate amounted to \$2,266.77. Difference between 2011 and 2010 based on average assessments is an increase of \$58.53

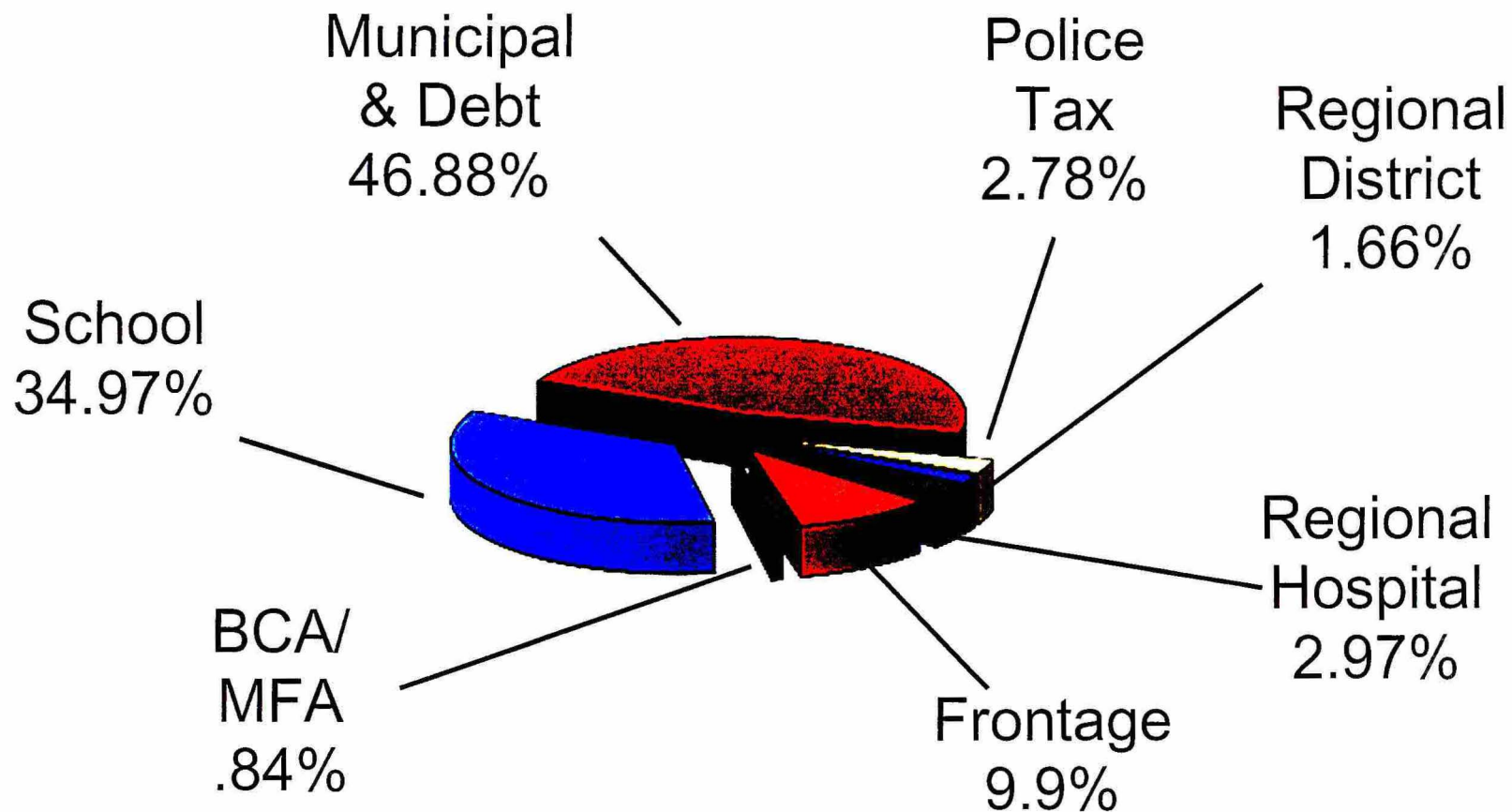
2011

## COLLECTIONS FOR OTHER GOVERNMENTS

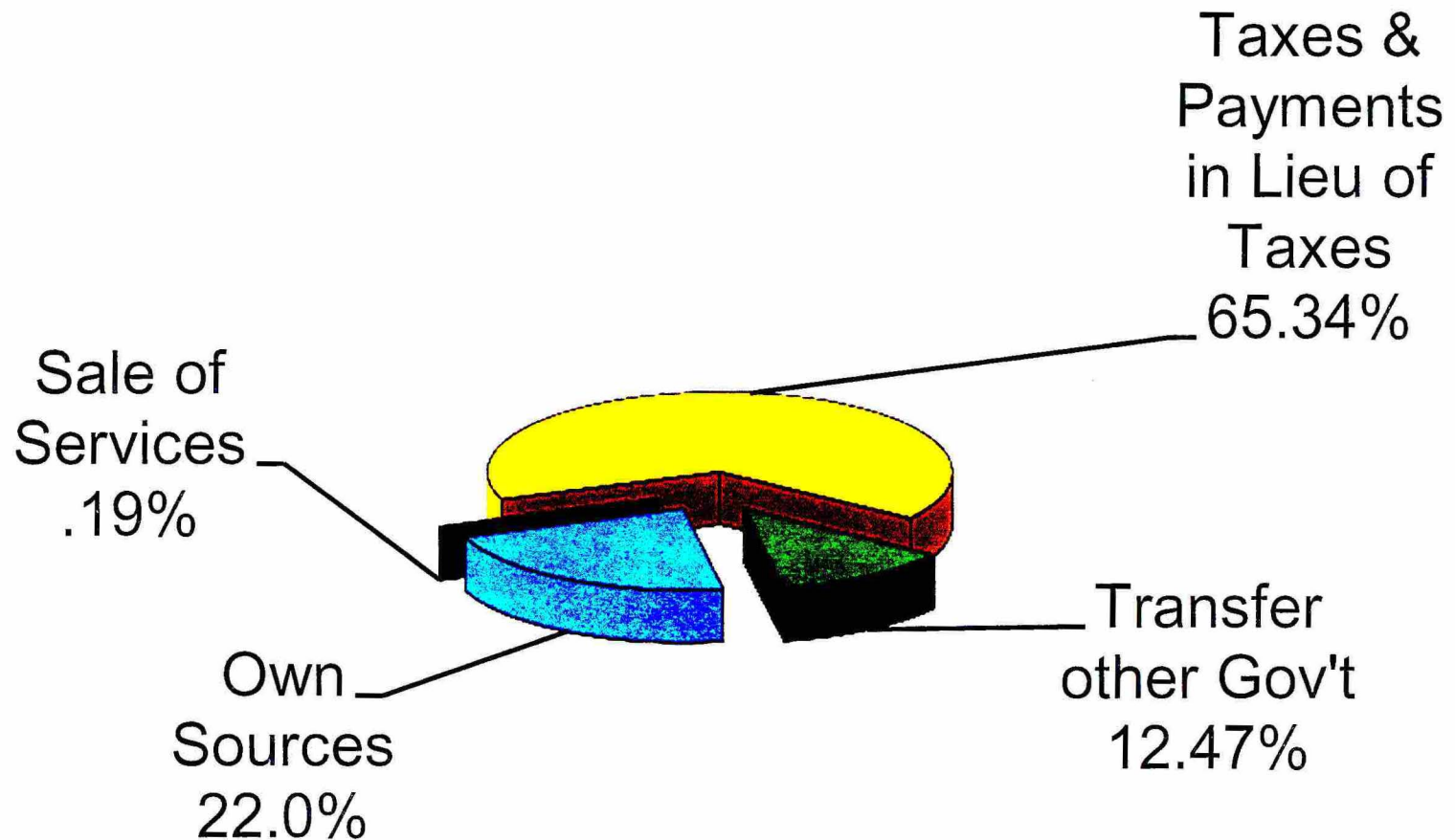
|                             | <u>2010</u>        | <u>2010</u>        | <u>Increase<br/>(Decrease)</u> |
|-----------------------------|--------------------|--------------------|--------------------------------|
| Regional Hospital District  | \$ 114,824         | \$ 122,851         | (6.53%)                        |
| Regional District           | 64,069             | 79,319             | (19.23%)                       |
| BC Assessment Authority     | 32,571             | 34,514             | (5.62 %)                       |
| Municipal Finance Authority | 97                 | 97                 | No Change                      |
| Provincial School *         | 473,438            | 495,990            | (4.55%)                        |
| Local School *              | 878,929            | 850,772            | 3.31%                          |
| Police Tax*                 | <u>107,386</u>     | <u>106,257</u>     | 1.06 %                         |
| Total                       | <u>\$1,671,314</u> | <u>\$1,689,800</u> | <u>(\$18,486)</u>              |

\* Using 2010 Final rates (2011 rates unavailable at this time)

## TAX REVENUE - 2011

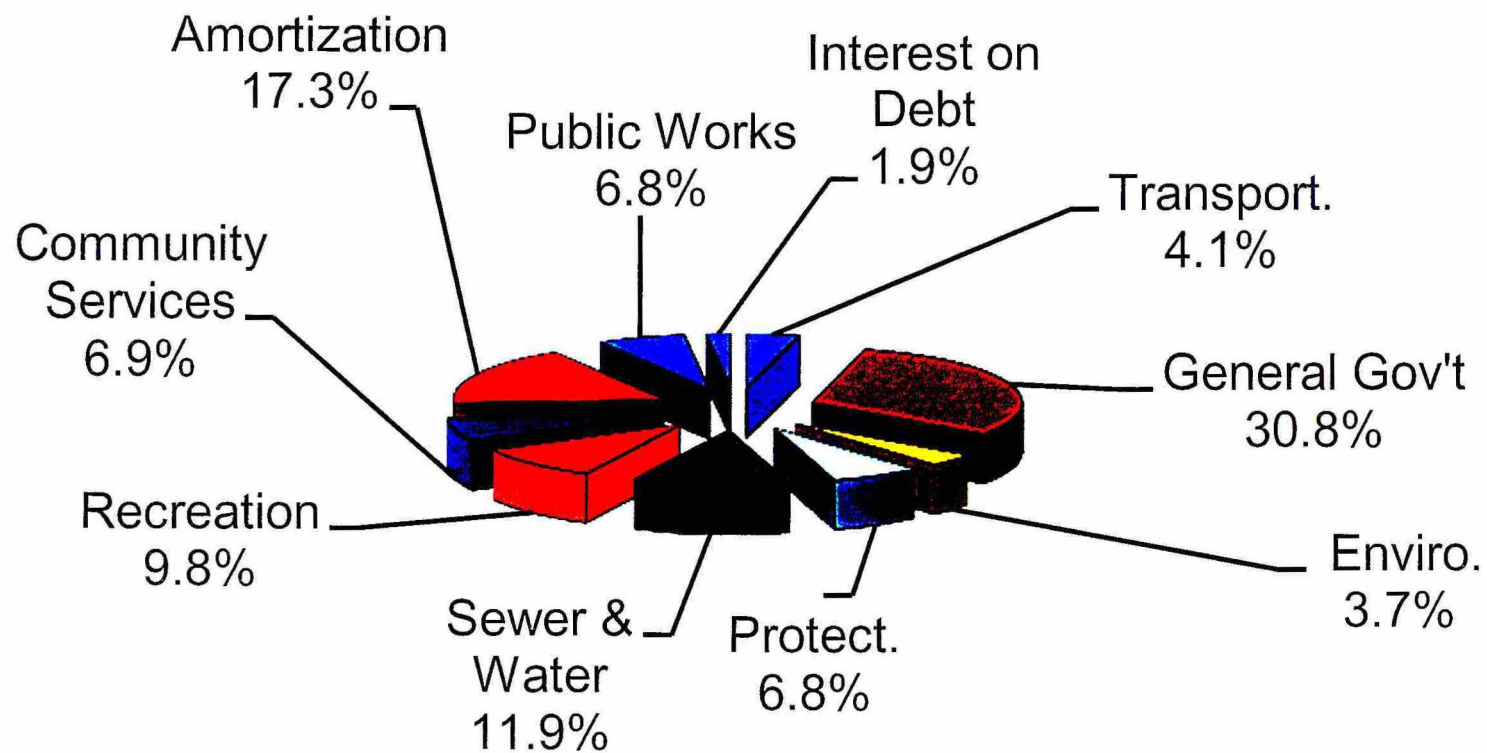


## REVENUES - OPERATING - 2011

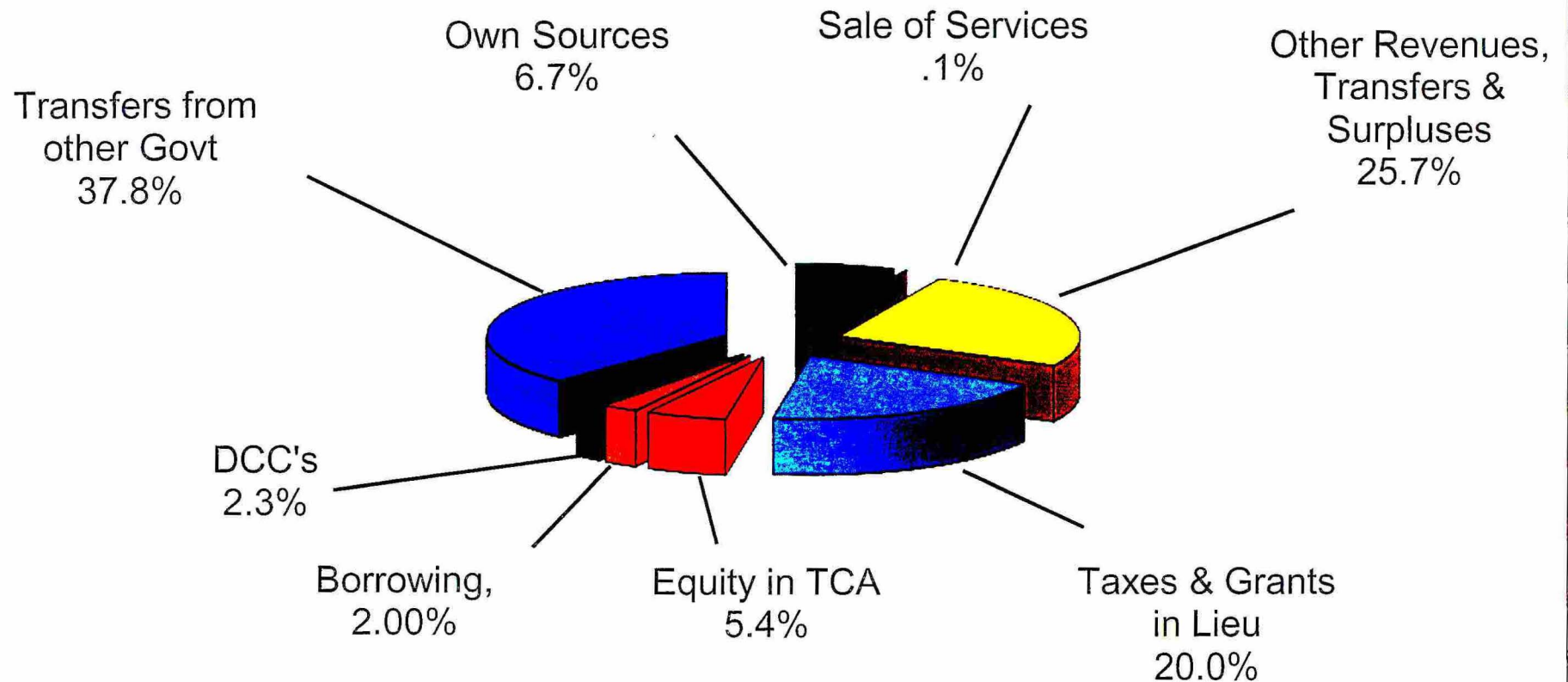




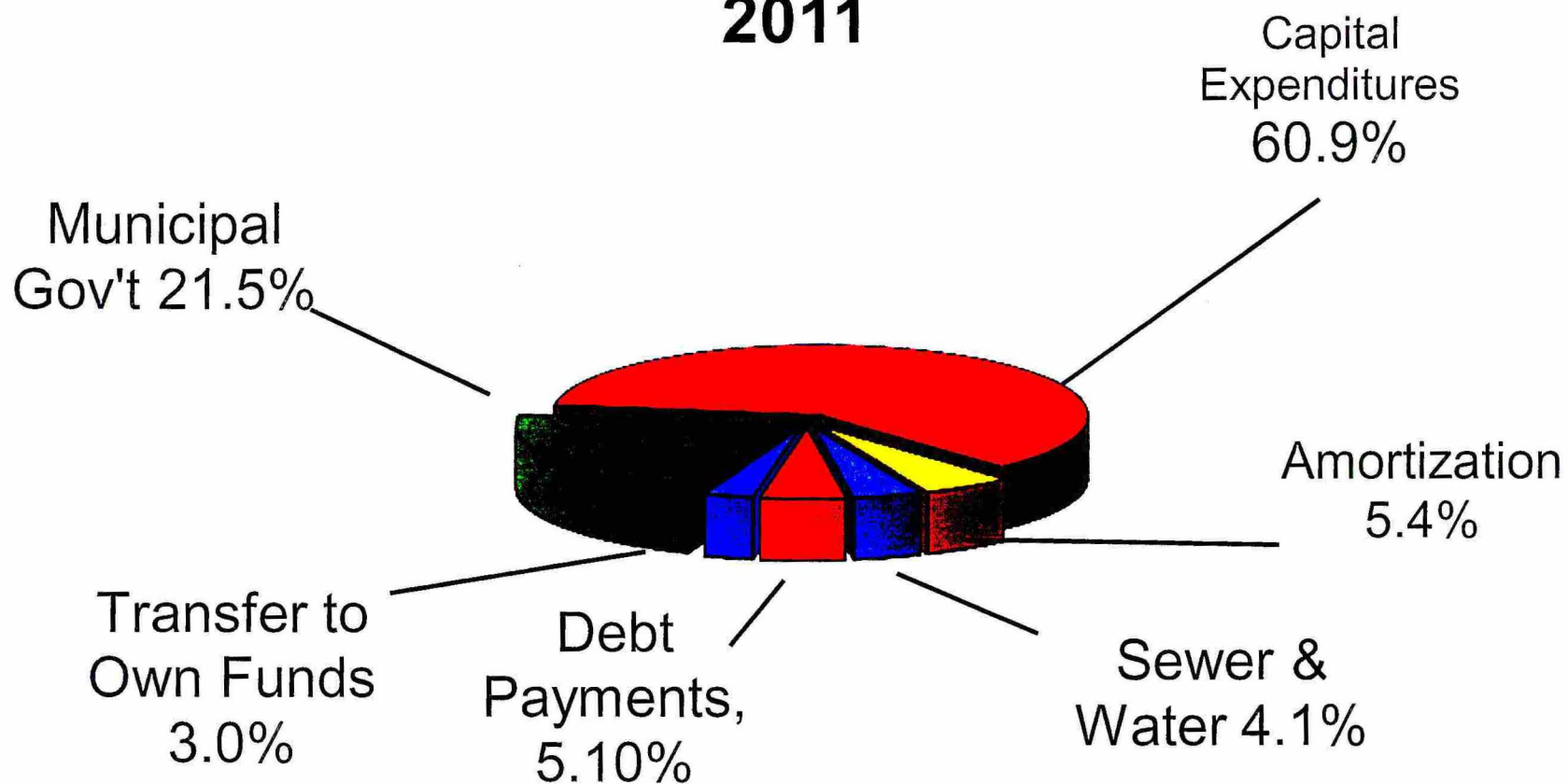
# EXPENDITURES - OPERATING 2011



## Consolidated Revenues 2011



## Consolidated Expenditures 2011



## Village of Harrison Hot Springs

| GENERAL MUNICIPAL |                    |              |           |        |                 |                        |
|-------------------|--------------------|--------------|-----------|--------|-----------------|------------------------|
| CLASS             | 2011<br>ASSESSMENT | TAX<br>RATES | TOTAL     | RATIOS | % OF<br>REVENUE | 2010 - % OF<br>REVENUE |
| Residential       | 318,831,195        | 3.22094      | 1,026,936 | 1:1    | 57.5%           | 55.4%                  |
| Business          | 62,205,153         | 11.27329     | 701,257   | 1:3.50 | 39.2%           | 41.2%                  |
| Rec/Non Profit    | 5,188,000          | 11.27329     | 58,486    | 1:3.50 | 3.3%            | 3.4%                   |
| Total             | 386,224,348        |              | 1,786,679 |        | 100%            | 100%                   |