



**VILLAGE OF HARRISON HOT SPRINGS  
BYLAW NO. 1174, 2022**

**A Bylaw of the Village of Harrison Hot Springs to establish the 2022 – 2026  
Financial Plan**

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WHEREAS the *Community Charter* requires the municipality to adopt a five-year financial plan annually;

AND WHEREAS public consultation regarding the financial plan was provided by way of an open meeting;

NOW THEREFORE the Council of the Village of Harrison Hot Springs, in open meeting, lawfully assembled, ENACTS AS FOLLOWS:

1. That Schedule "A" attached hereto and made part of this bylaw is hereby adopted and is the Village of Harrison Hot Springs Financial Plan for the years 2022 - 2026.
2. That Schedule "B" attached hereto and made part of this bylaw is hereby adopted and is the Village of Harrison Hot Springs Financial Plan Objectives and Policies Statement for the year 2022 - 2026.
3. This bylaw may be cited for all purposes as the "Village of Harrison Hot Springs Financial Plan Bylaw No. 1174, 2022"
4. Bylaw No. 1161, 2021 – 2025 Financial Plan and all amendments are hereby repealed.

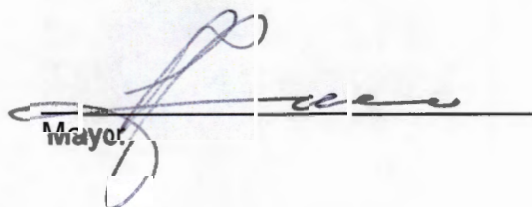
**READINGS AND ADOPTION**

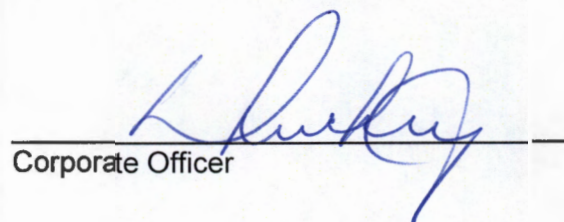
READ A FIRST TIME THIS 7<sup>th</sup> DAY OF FEBRUARY, 2022

READ A SECOND TIME AS AMENDED THIS 22<sup>ND</sup> DAY OF FEBRUARY, 2022

READ A THIRD TIME THIS 22<sup>ND</sup> DAY OF FEBRUARY, 2022

ADOPTED THIS 7<sup>th</sup> DAY OF MARCH, 2022

  
Mayor

  
Corporate Officer



**BYLAW NO. 1174, 2022**  
**SCHEDULE "A"**  
**2022-2026 Financial Plan**

|   | 2022          | 2023        | 2024        | 2025        | 2026        |
|---|---------------|-------------|-------------|-------------|-------------|
|   | BUDGET        | BUDGET      | BUDGET      | BUDGET      | BUDGET      |
| <b>REVENUES:</b>  |               |             |             |             |             |
| PROPERTY TAXES - MUNICIPAL                                | 2,519,662     | 2,555,375   | 2,567,209   | 2,620,309   | 2,672,715   |
| COLLECTIONS OTHER GOVERNMENTS & AGENCIES                  | 2,118,175     | 2,214,180   | 2,300,185   | 2,371,789   | 2,419,224   |
| PENALTIES & INTEREST - TAXES                              | -             | -           | -           | -           | -           |
| UTILITY CO. 1% REVENUE TAXES                              | 38,617        | 38,935      | 39,505      | 40,296      | 41,101      |
| PAYMENTS IN LIEU OF TAXES                                 | 6,400         | 6,400       | 6,400       | 6,400       | 6,528       |
| TOTAL TAXES COLLECTED                                     | 4,682,854     | 4,814,891   | 4,913,299   | 5,038,793   | 5,139,569   |
| REMITTANCES OTHER GOVERNMENTS & AGENCIES                  | (2,118,175)   | (2,214,180) | (2,300,185) | (2,371,789) | (2,419,224) |
| NET TAXES FOR MUNICIPAL PURPOSES                          | 2,564,679     | 2,600,711   | 2,613,114   | 2,667,004   | 2,720,344   |
| REVENUE FROM OWN SOURCES                                  | 2,174,583     | 2,205,710   | 2,240,004   | 2,297,901   | 2,343,859   |
| GRANTS AND DONATIONS                                      | 5,080,801     | 565,254.00  | 562,000.00  | 567,000.00  | 578,340.00  |
| DCC   | 1,563,400     | -           | -           | -           | -           |
| CONTRIBUTED ASSETS  | -             | -           | -           | -           | -           |
| TOTAL REVENUE   | \$11,383,463  | \$5,371,675 | \$5,415,118 | \$5,531,906 | \$5,642,544 |
| <b>EXPENSES:</b>  |               |             |             |             |             |
| LEGISLATIVE   | 131,900       | 143,700     | 135,500     | 138,128     | 140,891     |
| GENERAL GOVERNMENT  | 1,335,315     | 1,226,900   | 1,240,745   | 1,260,612   | 1,285,824   |
| PROTECTIVE SERVICES                                       | 346,523       | 315,177     | 318,443     | 322,412     | 328,860     |
| DEVELOPMENT PLANNING                                      | 482,335       | 122,700     | 122,700     | 125,154     | 127,657     |
| TOURISM AND COMMUNITY IMPROVEMENT                         | 296,015       | 300,235     | 304,673     | 310,624     | 316,837     |
| ENGINEERING, TRANSPORTATION, STORM WATER                  | 960,237       | 864,993     | 872,459     | 886,424     | 904,152     |
| SOLID WASTE   | 277,437       | 222,314     | 228,167     | 240,460     | 245,269     |
| PARKS, RECREATION & CULTURAL SERVICES                     | 599,815       | 604,950     | 612,535     | 620,793     | 633,208     |
| WASTEWATER UTILITY  | 937,500       | 915,175     | 925,557     | 936,796     | 955,532     |
| WATER UTILITY   | 545,123       | 546,491     | 553,657     | 560,456     | 571,666     |
| DEBT- INTEREST  | 15,700        | 15,700      | 15,700      | 15,700      | 16,014      |
| TOTAL EXPENDITURES  | 5,927,900     | 5,278,336   | 5,330,135   | 5,417,558   | 5,525,909   |
| SURPLUS (DEFICIT)   | \$5,455,563   | \$93,339    | \$84,983    | \$114,347   | \$116,635   |
| <b>CAPITAL, DEBT, RESERVES, TRANSFERS &amp; BORROWING</b> |               |             |             |             |             |
| CAPITAL EXPENDITURES                                      | (8,182,701)   | (152,000)   | (151,000)   | (111,180)   | (113,404)   |
| REPAYMENT ON DEBT   | (53,100)      | (53,100)    | (53,100)    | (53,100)    | (54,162)    |
| PROCEEDS OF DEBT  | -             | -           | -           | -           | -           |
| CONTRIBUTIONS TO RESERVES                                 | (1,137,997)   | (1,150,239) | (1,156,883) | (1,186,248) | (1,209,973) |
| TRANSFERS FROM RESERVES                                   | 2,238,000     | 137,000     | 151,000     | 111,180     | 113,404     |
| APPROPRIATION FROM SURPLUS                                | 555,235       | -           | -           | -           | -           |
| EQUITY IN TANGIBLE CAPITAL ASSETS                         | 1,125,000     | 1,125,000   | 1,125,000   | 1,125,000   | 1,147,500   |
|   | \$(5,455,563) | \$(93,339)  | \$(84,983)  | \$(114,348) | \$(116,635) |
| SURPLUS (DEFICIT) PLUS CAPITAL, DEBT,                     | - 0           | - 0         | 0           | 0           | - 0         |



**BYLAW NO. 1174, 2022**  
**SCHEDULE "B"**  
**2022 FINANCIAL PLAN OBJECTIVES AND POLICIES**

In accordance with Section 165(3.1) of the *Community Charter*, the Village of Harrison Hot Springs is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter*;
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

**Funding Sources**

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2022. Property taxes usually form the greatest proportion of revenue for operations. As a revenue source, property taxation offers a stable and reliable source of revenues for services such as:

- Governance & Administration
- Operations & Public Works
- Protective Services
- Recreation, Parks & Culture

User fees and charges typically form the second largest proportion of planned revenue. Many services can be measured and charged on a user-pay basis. Services where fees and charges are applied include water and sewer usage, solid waste management & pay parking – these are charged on a user pay basis. User fees are designed to apportion the value of a service to those who use the service.

**Table 1: 2022 Funding Sources**

| <b>Revenue Source</b>                     | <b>% of Total Revenue</b> | <b>Dollar Value</b> |
|---|---------------------------|---------------------|
| Property Taxes including Payments in Lieu | 18.0%                     | \$2,564,679         |
| Service Utility Fees                      | 3.5%                      | \$491,000           |
| User fees                                 | 8.6%                      | \$1,209,349         |
| Reserves                                  | 15.8%                     | \$2,238,000         |
| Surplus                                   | 3.9%                      | \$555,235           |
| DCC Revenues                              | 11%                       | \$1,563,400         |
| Grants/Donations                          | 35.9%                     | \$5,080,801         |
| Other sources                             | 3.3%                      | \$474,234           |

**Objective and Policies**

- to continue to seek grants for major infrastructure repair and replacement
- to keep the public well-informed about projects and initiatives
- to review utility participation rates to ensure they are equitably funded
- to establish reserve policies to assist in the funding of future capital replacements and to stabilize tax rates
- to ensure that Village services are financially sustainable

## **Distribution of Property Taxes**

Table 2 outlines the projected distribution of property taxes among the property classes.

**Table 2: 2022 Distribution of Property Tax Rates**

| <b>Property Class</b>            | <b>% of Total Property Taxation</b> |
|----------------------------------|-------------------------------------|
| <b>Residential (1)</b>           | <b>67%</b>                          |
| <b>Business (6)</b>              | <b>28%</b>                          |
| <b>Recreation/Non-profit (8)</b> | <b>5%</b>                           |

## **Policies and Objectives**

- Ensure that Village services are financially sustainable
- Set property tax rates that are based on principals of equity and responsiveness to current economic trends
- Regularly review and compare the Village's distribution of tax burden relative to other similar municipalities in British Columbia
- Continue to seek grants for major infrastructure renewal and projects
- Keep the public well-informed about projects and initiatives
- Maintain reserve funds for the funding of future capital replacements
- Maintain reserve funds to stabilize tax rates when required

## **Permissive Tax Exemptions**

### **Policies & Objectives**

Council may consider a revitalization tax exemption in conjunction with its Financial Plan, for the purpose of providing incentives for development and revitalization of property within the Village.