



- 4. THAT the boat launch parking day pass be increased to \$20/day.
- 5. THAT the time limited parking stalls on the north side of Lillooet Avenue be reduced to four.
- 6. THAT up to \$15,000 be authorized to implement the recommendations in the Parking Master Plan Recommendations for Pay Parking report dated January 20, 2023, to be funded from surplus.

(e) Report of Operations Manager – January 17, 2023  
Re: Sanitary Lift Station #1 Replacement

Item 4(e)  
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(f) Report of Community Services Manager – January 23, 2023  
Re: Council Renumeration Policy 1.16 Review

Item 4(f)  
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Recommendation:

THAT this report be received for information.

**5. ADJOURNMENT**



# **HARRISON HOT SPRINGS**

*Naturally Refreshed*

**DRAFT FINANCIAL PLAN (2023-2027)**

HARRISON HOT SPRINGS - DRAFT 2023 - 2027- FIVE YEAR FINANCIAL PLAN DETAILS

|  | 2020             | 2021             | 2022             | 2022             | 2023             | 2024             | 2025             | 2026             | 2027             |  |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--|
|  | ACTUAL           | ACTUAL           | ACTUAL (PRELIM)  | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           |  |
| <b>DRAFT</b>                                 |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| <b>GENERAL FUND</b>                          |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| <b>REVENUE</b>                               |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| <b>PROPERTY TAXES</b>                        |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| GENERAL MUNICIPAL TAXES                      | 2,322,742        | 2,425,128        | 2,506,424        | 2,519,662        | 2,614,453        | 2,624,339        | 2,687,568        | 2,755,307        | 2,823,189        |  |
| COLLECTIONS FOR OTHER GOVERNMENTS & AGENCIES | 1,739,940        | 2,026,746        | 2,101,332        | 2,118,175        | 2,214,180        | 2,300,185        | 2,371,789        | 2,419,224        | 2,419,224        |  |
| PENALTIES & INTEREST - TAXES                 | 36,734           | 53,469           | 45,967           | -                | -                | -                | -                | -                | -                |  |
| UTILITY CO. 1% REVENUE TAXES                 | 37,901           | 39,330           | 38,617           | 38,617           | 41,987           | 39,505           | 40,296           | 41,101           | 41,924           |  |
| PAYMENTS IN LIEU OF TAXES                    | 5,889            | 6,407            | 6,754            | 6,400            | 6,400            | 6,400            | 6,400            | 6,528            | 6,528            |  |
| Total taxes collected                        | 4,143,207        | 4,551,080        | 4,699,094        | 4,682,854        | 4,877,020        | 4,970,429        | 5,106,053        | 5,222,160        | 5,290,865        |  |
| REMITTANCES TO OTHER GOVERNMENTS & AGENCIES  | (1,739,940)      | (2,026,746)      | (2,101,332)      | (2,118,175)      | (2,214,180)      | (2,300,185)      | (2,371,789)      | (2,419,224)      | (2,419,224)      |  |
| Net Taxes for Municipal Purposes             | 2,403,267        | 2,524,334        | 2,597,762        | 2,564,679        | 2,662,840        | 2,670,244        | 2,734,264        | 2,802,936        | 2,871,641        |  |
| <b>REVENUE FROM OWN SOURCES</b>              |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| DCC REVENUE RECOGNISED                       |                  |                  | 15,077           | 40,000           |                  |                  |                  |                  |                  |  |
| RESORT MUNICIPALITY INITIATIVE               | 99,275           | 66,000           | 106,920          | 100,000          | 125,000          | 100,000          | 102,000          | 104,040          | 106,121          |  |
| CURBSIDE COLLECTION                          | 126,309          | 126,571          | 139,703          | 133,929          | 145,239          | 155,000          | 166,000          | 169,320          | 169,320          |  |
| LICENSES & PERMITS                           | 43,170           | 54,421           | 46,616           | 37,384           | 37,572           | 37,763           | 37,958           | 38,718           | 38,718           |  |
| FINES  | 9,612            | 8,970            | 6,115            | 4,250            | 4,250            | 4,250            | 4,335            | 4,422            | 4,422            |  |
| RENTAL & LEASE INCOME                        | 40,206           | 46,791           | 45,560           | 40,000           | 49,500           | 49,500           | 49,690           | 50,684           | 51,697           |  |
| PAY PARKING                                  | 279,618          | 361,503          | 355,090          | 310,000          | 325,000          | 325,000          | 325,000          | 325,000          | 325,000          |  |
| INTEREST EARNED                              | 80,362           | 78,055           | 60,000           | 55,900           | 55,900           | 45,900           | 46,818           | 47,754           | 48,709           |  |
| GAIN(LOSS) ON DISPOSAL OF ASSETS             | (1,248)          | -                | -                | -                | -                | -                | -                | -                | -                |  |
| OTHER INVESTMENT INCOME                      | 10               | -                | -                | -                | -                | -                | -                | -                | -                |  |
| OTHER REVENUE FROM OWN SOURCES               | 70,984           | 36,156           | 57,021           | 26,700           | 42,200           | 35,700           | 35,930           | 36,648           | 37,382           |  |
| Total Revenue from Own Sources               | 748,299          | 778,467          | 832,102          | 748,163          | 784,661          | 753,113          | 767,731          | 776,585          | 781,368          |  |
| <b>GRANTS AND DONATIONS</b>                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| UNCONDITIONAL GRANTS                         | 325,689          | 328,000          | 414,000          | 330,000          | 337,000          | 334,000          | 337,000          | 343,740          | 350,615          |  |
| CONDITIONAL GRANTS/DONATIONS                 | 794,842          | 530,829          | 250,156          | 284,500          | 181,336          | 128,000          | 128,000          | 130,560          | 133,171          |  |
| Total Grants and Donations                   | 1,120,531        | 858,829          | 664,156          | 614,500          | 518,336          | 462,000          | 465,000          | 474,300          | 483,786          |  |
| <b>TRANSFERS FROM RESERVES &amp; SURPLUS</b> |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| TRANSFERS FROM RESERVES                      | 8,155            | 34,988           | 76,232           | 190,000          | 51,820           | -                | -                | -                | -                |  |
| TRANSFER FROM SURPLUS                        | -                | 45,979           | 90,428           | 286,235          | 87,311           | -                | -                | -                | -                |  |
| Total transfers from Reserves & Surplus      | 8,155            | 80,967           | 166,660          | 476,235          | 139,131          | -                | -                | -                | -                |  |
| <b>TRANSFER FROM EQUITY IN TCA - GENERAL</b> |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
|  | 700,555          | 714,047          | 739,000          | 739,000          | 739,000          | 739,000          | 739,000          | 753,780          | 768,856          |  |
| <b>TOTAL REVENUE</b>                         | <b>4,980,806</b> | <b>4,956,643</b> | <b>4,999,680</b> | <b>5,142,577</b> | <b>4,843,968</b> | <b>4,624,357</b> | <b>4,705,995</b> | <b>4,807,601</b> | <b>4,905,651</b> |  |

HARRISON HOT SPRINGS - DRAFT 2023 - 2027- FIVE YEAR FINANCIAL PLAN DETAILS

|                                 | 2020    | 2021      | 2022            | 2022      | 2023      | 2024      | 2025      | 2026      | 2027      |
|---------------------------------|---------|-----------|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|
|                                 | ACTUAL  | ACTUAL    | ACTUAL (PRELIM) | BUDGET    | BUDGET    | BUDGET    | BUDGET    | BUDGET    | BUDGET    |
| <b>EXPENDITURES</b>             |         |           |                 |           |           |           |           |           |           |
| <b>COUNCIL</b>                  |         |           |                 |           |           |           |           |           |           |
| MAYOR FACIO / WOOD              | 32,697  | 31,803    | 37,478          | 39,550    | 46,128    | 47,957    | 50,041    | 52,252    | 54,567    |
| COUNCILLOR HOOPER / JACKSON     | 16,154  | 16,325    | 17,859          | 20,850    | 25,743    | 26,770    | 27,953    | 29,192    | 30,490    |
| COUNCILLOR PIPER / BUCKLEY      | 16,794  | 16,794    | 20,563          | 20,850    | 25,743    | 26,770    | 27,953    | 29,192    | 30,490    |
| COUNCILLOR VIDAL                | 15,604  | 15,627    | 20,828          | 20,850    | 21,935    | 22,772    | 23,845    | 24,783    | 25,860    |
| COUNCILLOR PALMER / FACIO       | 15,954  | 15,827    | 16,258          | 20,850    | 23,506    | 24,421    | 25,487    | 26,602    | 27,770    |
| OTHER LEGISLATIVE EXPENSES      | 2,154   | 3,838     | 2,971           | 8,950     | 18,950    | 8,950     | 9,074     | 9,255     | 9,441     |
| Total Legislative Services      | 99,355  | 100,213   | 115,957         | 131,900   | 162,005   | 157,640   | 164,353   | 171,276   | 178,618   |
| <b>ADMINISTRATION</b>           |         |           |                 |           |           |           |           |           |           |
| EXPENSES - STAFF                | 149,958 | 178,004   | 189,456         | 222,091   | 240,982   | 248,823   | 254,655   | 260,625   | 266,738   |
| MANAGEMENT EXPENSES             | 351,842 | 400,783   | 446,982         | 462,483   | 472,269   | 478,741   | 490,185   | 501,904   | 513,905   |
| TRANSPORTATION & COMMUNICATION  | 13,402  | 15,085    | 16,813          | 13,500    | 16,500    | 13,500    | 13,770    | 14,045    | 14,326    |
| INFORMATION SERVICES            | 25,602  | 32,013    | 30,819          | 39,500    | 29,160    | 29,000    | 29,440    | 30,029    | 30,629    |
| PROFESSIONAL & SPECIAL SERVICES | 59,189  | 62,277    | 94,330          | 182,610   | 179,003   | 65,816    | 67,532    | 68,883    | 70,261    |
| LIBRARY BOARD                   | 69,448  | 70,688    | 72,505          | 71,657    | 74,300    | 75,786    | 77,302    | 78,848    | 80,425    |
| MISCELLANEOUS SERVICES          | 19,709  | 20,888    | 28,267          | 26,800    | 29,800    | 29,800    | 29,800    | 29,936    | 30,075    |
| GENERAL GOODS & SUPPLIES        | 47,633  | 45,201    | 67,940          | 62,250    | 68,700    | 70,000    | 71,260    | 72,685    | 74,139    |
| BANK CHARGES & INTEREST         | 4,220   | 3,356     | 5,216           | 4,150     | 4,550     | 4,606     | 4,698     | 4,792     | 4,888     |
| MUNICIPAL OFFICE                | 25,670  | 27,143    | 37,133          | 35,274    | 36,531    | 37,316    | 38,113    | 38,931    | 39,767    |
| AMORTIZATION                    | 206,060 | 210,036   | 215,000         | 215,000   | 215,000   | 215,000   | 215,000   | 219,300   | 223,686   |
| Total Administration            | 972,734 | 1,065,473 | 1,204,461       | 1,335,315 | 1,366,795 | 1,268,388 | 1,291,756 | 1,319,977 | 1,348,838 |
| <b>PROTECTIVE SERVICES</b>      |         |           |                 |           |           |           |           |           |           |
| BYLAW ENFORCEMENT               | 45,529  | 106,452   | 82,251          | 117,300   | 86,000    | 86,000    | 86,000    | 87,600    | 89,232    |
| ANIMAL WASTE STATIONS           | 3,487   | 7,740     | 7,535           | 6,260     | 6,285     | 6,311     | 6,337     | 6,464     | 6,593     |
| EMERGENCY MEASURES              | 25,196  | 30,697    | 16,570          | 19,500    | 19,500    | 19,500    | 19,510    | 19,900    | 20,298    |
| <b>FIRE DEPARTMENT</b>          |         |           |                 |           |           |           |           |           |           |
| FIRE DEPARTMENT ADMINISTRATION  | 16,423  | 13,876    | 12,268          | 25,856    | 26,373    | 26,901    | 27,439    | 27,987    | 28,547    |
| FIREHALL                        | 18,604  | 26,953    | 15,388          | 23,821    | 25,009    | 25,602    | 26,207    | 26,800    | 27,408    |
| FIRE REMUNERATION & BENEFITS    | 90,050  | 100,427   | 96,808          | 111,277   | 111,370   | 112,967   | 115,226   | 117,531   | 119,882   |
| FIRE DEPARTMENT VEHICLES        | 9,281   | 12,520    | 14,388          | 13,189    | 17,943    | 17,588    | 17,938    | 18,298    | 18,664    |
| FIRE DEPARTMENT EQUIPMENT       | 17,740  | 33,156    | 22,235          | 19,320    | 19,646    | 19,979    | 20,319    | 20,725    | 21,140    |
| FIRE DEPARTMENT AMORTIZATION    | 6,383   | 11,745    | 10,000          | 10,000    | 13,000    | 13,000    | 13,000    | 13,000    | 13,000    |
| Total Fire Department           | 158,482 | 198,678   | 171,087         | 203,463   | 213,341   | 216,037   | 220,128   | 224,342   | 228,641   |
| Total Protective Services       | 232,694 | 343,568   | 277,443         | 346,523   | 325,126   | 327,848   | 331,976   | 338,306   | 344,764   |

HARRISON HOT SPRINGS - DRAFT 2023 - 2027- FIVE YEAR FINANCIAL PLAN DETAILS

|  | DRAFT          |                |                         |                |                |                |                |                |                |  |
|--|----------------|----------------|-------------------------|----------------|----------------|----------------|----------------|----------------|----------------|--|
|  | 2020<br>ACTUAL | 2021<br>ACTUAL | 2022<br>ACTUAL (PRELIM) | 2022<br>BUDGET | 2023<br>BUDGET | 2024<br>BUDGET | 2025<br>BUDGET | 2026<br>BUDGET | 2027<br>BUDGET |  |
| <b>DEVELOPMENT PLANNING</b>                      |                |                |                         |                |                |                |                |                |                |  |
| DEVELOPMENT PLANNING                             | 79,809         | 154,088        | 278,299                 | 482,335        | 144,520        | 122,700        | 125,154        | 127,657        | 130,210        |  |
| BUILDING   | -              | -              | -                       | -              | -              | -              | -              | -              | -              |  |
| Total Development Planning                       | 79,809         | 154,088        | 278,299                 | 482,335        | 144,520        | 122,700        | 125,154        | 127,657        | 130,210        |  |
| <b>TOURISM &amp; COMMUNITY IMPROVEMENT</b>       |                |                |                         |                |                |                |                |                |                |  |
| TOURIST INFORMATION CENTRE                       | 23,808         | 23,395         | 22,265                  | 24,500         | 24,590         | 24,653         | 25,157         | 25,673         | 26,198         |  |
| COMMUNITY DEVELOPMENT & EVENTS                   | 251,314        | 203,668        | 255,158                 | 274,515        | 275,695        | 280,092        | 285,552        | 291,263        | 291,263        |  |
| SUSTAINABILITY                                   | -              | -              | -                       | -              | -              | -              | -              | -              | -              |  |
| Total Tourism & Community Improvement            | 275,123        | 227,063        | 277,423                 | 299,015        | 302,063        | 280,136        | 286,176        | 292,349        | 298,659        |  |
| <b>ENGINEERING &amp; TRANSPORTATION SERVICES</b> |                |                |                         |                |                |                |                |                |                |  |
| PUBLIC WORKS - COMMON SERVICES                   | 132,144        | 177,790        | 237,266                 | 202,866        | 182,509        | 185,812        | 190,373        | 195,506        | 194,803        |  |
| PUBLIC WORKS OFFICE                              | 10,928         | 14,455         | 19,896                  | 19,070         | 14,598         | 14,888         | 15,183         | 15,508         | 15,840         |  |
| PUBLIC WORKS SHOP                                | 3,977          | 6,583          | 6,168                   | 35,434         | 40,234         | 5,875          | 6,020          | 6,169          | 6,322          |  |
| PUBLIC WORKS YARD                                | 104            | 2,723          | 610                     | 2,040          | 2,081          | 2,122          | 2,165          | 2,208          | 2,252          |  |
| PUBLIC WORKS EQUIPMENT                           | 6,946          | 7,945          | 21,259                  | 9,300          | 18,408         | 10,518         | 10,711         | 10,957         | 11,157         |  |
| TRAINING   | 4,902          | 9,776          | 6,372                   | 27,840         | 28,381         | 28,949         | 29,528         | 30,118         | 30,721         |  |
| FLEET  | 47,072         | 51,329         | 51,085                  | 54,372         | 68,713         | 53,508         | 54,400         | 55,488         | 56,601         |  |
| <b>ROADS &amp; STREETS</b>                       |                |                |                         |                |                |                |                |                |                |  |
| ROAD RESURFACING                                 | 13,366         | 6,661          | 2,249                   | 11,310         | 6,432          | 6,560          | 6,691          | 6,825          | 6,962          |  |
| ROAD MARKING/SIGNAGE                             | 16,523         | 14,254         | 18,455                  | 40,610         | 21,962         | 22,401         | 22,850         | 23,307         | 23,773         |  |
| BRIDGES  | 2,891          | 3,164          | 3,067                   | 4,000          | 4,410          | 4,546          | 4,708          | 4,876          | 5,050          |  |
| DRAINAGE & DITCHING                              | 7,306          | 8,583          | 4,847                   | 26,770         | 27,105         | 22,448         | 27,796         | 28,352         | 28,919         |  |
| STREET LIGHTING                                  | 31,572         | 41,011         | 31,887                  | 38,265         | 36,370         | 36,433         | 37,178         | 37,939         | 38,716         |  |
| STREET CLEANING                                  | 4,698          | 3,770          | 3,675                   | 5,100          | 5,202          | 5,306          | 5,412          | 5,520          | 5,631          |  |
| SNOW REMOVAL                                     | 16,043         | 12,203         | 24,024                  | 19,645         | 20,020         | 20,400         | 20,808         | 21,224         | 21,649         |  |
| VILLAGE ENTRANCE                                 | 4,427          | 2,533          | 1,496                   | 5,020          | 5,120          | 5,226          | 5,334          | 5,446          | 5,558          |  |
| SIDEWALKS  | 7,094          | 8,817          | 10,709                  | 20,750         | 21,165         | 21,588         | 22,020         | 22,460         | 22,910         |  |
| PARKING METERS                                   | 37,418         | 50,427         | 78,409                  | 69,020         | 69,040         | 69,821         | 70,618         | 72,030         | 73,471         |  |
| TRANSIT  | -              | 151            | 210                     | 700            | 720            | 729            | 738            | 757            | 777            |  |
| AMORTIZATION - PUBLIC WORKS                      | 20,040         | 19,959         | 20,000                  | 20,000         | 20,000         | 20,000         | 20,000         | 20,400         | 20,808         |  |
| AMORTIZATION - TRANSPORTATION                    | 298,395        | 292,876        | 303,000                 | 303,000        | 311,100        | 308,448        | 308,497        | 314,667        | 320,960        |  |
| Total Engineering & Transportation Services      | 665,847        | 735,010        | 844,684                 | 915,112        | 903,570        | 845,579        | 861,030        | 879,759        | 892,880        |  |
| <b>FLOOD PROTECTION</b>                          |                |                |                         |                |                |                |                |                |                |  |
| FLOOD PROTECTION                                 | 11,395         | 18,437         | 19,227                  | 17,125         | 17,823         | 18,145         | 18,546         | 19,059         | 19,588         |  |
| AMORTIZATION - STORM SEWERS                      | 24,126         | 24,710         | 25,000                  | 25,000         | 25,000         | 25,000         | 25,000         | 25,500         | 26,010         |  |
| Total Flood Protection                           | 35,521         | 43,147         | 44,227                  | 42,125         | 42,823         | 43,145         | 43,546         | 44,559         | 45,598         |  |

HARRISON HOT SPRINGS - DRAFT 2023 - 2027- FIVE YEAR FINANCIAL PLAN DETAILS

|  | <b>DRAFT</b>   |                |                         |                |                |                |                |                |                |  |
|--|----------------|----------------|-------------------------|----------------|----------------|----------------|----------------|----------------|----------------|--|
|  | 2020<br>ACTUAL | 2021<br>ACTUAL | 2022<br>ACTUAL (PRELIM) | 2022<br>BUDGET | 2023<br>BUDGET | 2024<br>BUDGET | 2025<br>BUDGET | 2026<br>BUDGET | 2027<br>BUDGET |  |
| <b>WASTE MANAGEMENT</b>                          |                |                |                         |                |                |                |                |                |                |  |
| WASTE MANAGEMENT - MUNICIPAL OPERATIONS          | 51,423         | 60,324         | 49,725                  | 53,508         | 54,575         | 55,667         | 56,780         | 57,915         | 59,074         |  |
| LANDFILL   | 9,618          | -              | 12,008                  | 14,500         | 1,500          | 1,500          | 1,500          | 1,530          | 1,561          |  |
| WASTE MANAGEMENT - CONTRACTED SERVICES           | 137,269        | 138,390        | 199,118                 | 209,429        | 207,239        | 187,000        | 198,000        | 201,460        | 204,989        |  |
| Total Waste Management                           | 198,311        | 198,713        | 260,851                 | 277,437        | 263,314        | 244,167        | 256,280        | 260,905        | 265,624        |  |
| <b>PARKS, RECREATION &amp; CULTURAL SERVICES</b> |                |                |                         |                |                |                |                |                |                |  |
| BEACH  | 115,904        | 122,039        | 90,251                  | 114,070        | 116,351        | 118,678        | 121,052        | 123,473        | 125,942        |  |
| LAGOON BREAKWATER                                | 3,414          | 3,953          | 3,248                   | 12,550         | 12,615         | 12,667         | 12,925         | 13,190         | 13,461         |  |
| BEACH WASHROOMS                                  | 51,152         | 61,842         | 64,715                  | 68,636         | 64,862         | 66,066         | 67,295         | 68,688         | 70,112         |  |
| BOAT LAUNCH & WASHROOMS                          | 16,911         | 12,019         | 15,186                  | 18,300         | 20,975         | 21,211         | 21,506         | 21,809         | 22,119         |  |
| HARRISON LAKE PLAZA                              | 18,965         | 27,145         | 14,977                  | 32,480         | 38,120         | 38,644         | 39,280         | 40,089         | 40,916         |  |
| FEDERAL WHARF                                    | 585            | 940            | 621                     | 1,160          | 1,235          | 1,275          | 1,314          | 1,356          | 1,399          |  |
| FLOAT PLANE DOCK                                 | 412            | 1,184          | 1,072                   | 1,620          | 1,700          | 1,747          | 1,796          | 1,846          | 1,898          |  |
| MEMORIAL HALL                                    | 25,352         | 32,404         | 51,521                  | 39,018         | 41,201         | 42,146         | 43,116         | 44,108         | 45,127         |  |
| MEMORIAL BENCHES                                 | 22,940         | 22,445         | 3,678                   | 8,200          | 25,208         | 8,212          | 8,376          | 8,544          | 8,715          |  |
| ARTS CENTRE                                      | 4,920          | 3,080          | 3,060                   | 4,765          | 4,830          | 4,957          | 5,087          | 5,221          | 5,360          |  |
| YACHT CLUB                                       | 3,114          | 5,308          | 5,287                   | 6,925          | 7,053          | 7,205          | 7,360          | 7,520          | 7,682          |  |
| RENDALL PARK                                     | 14,245         | 21,950         | 18,097                  | 19,340         | 17,675         | 17,980         | 18,292         | 18,660         | 19,035         |  |
| SPRING PARK                                      | 7,110          | 19,912         | 11,342                  | 19,771         | 20,155         | 20,570         | 20,992         | 21,424         | 21,865         |  |
| BEACH PLAYGROUND                                 | 383            | 4,344          | 3,531                   | 3,896          | 3,967          | 4,052          | 4,138          | 4,226          | 4,316          |  |
| OTHER GREEN SPACES                               | 55,860         | 87,562         | 69,393                  | 81,084         | 82,606         | 84,258         | 85,943         | 87,662         | 89,415         |  |
| QWOLTZ PARK                                      | -              | -              | -                       | 2,000          | 2,040          | 2,081          | 2,122          | 2,165          | 2,208          |  |
| NON-CAPITAL ITEMS EXPENSED                       | 4,619          | -              | -                       | -              | -              | -              | -              | -              | -              |  |
| AMORTIZATION - PARKS                             | 14,318         | 14,905         | 16,000                  | 16,000         | 16,000         | 16,000         | 16,000         | 16,320         | 16,646         |  |
| AMORTIZATION - OTHER INFRASTRUCTURE              | 131,233        | 139,816        | 150,000                 | 150,000        | 150,000        | 150,000        | 150,000        | 153,000        | 156,060        |  |
| Total Parks, Recreation, & Cultural Services     | 491,437        | 580,846        | 521,979                 | 599,815        | 626,595        | 617,748        | 626,596        | 639,300        | 652,276        |  |
| <b>TRANSFERS TO RESERVES AND ALLOWANCES</b>      |                |                |                         |                |                |                |                |                |                |  |
| CONTRIBUTION TO ALLOWANCES                       | 360,053        | 447,060        | 419,900                 | 419,900        | 429,202        | 429,306        | 429,612        | 438,204        | 446,968        |  |
| CONTRIBUTIONS TO STATUTORY RESERVES              | 237,945        | 353,472        | 224,300                 | 224,300        | 209,154        | 218,900        | 220,718        | 225,132        | 229,636        |  |
| Total Transfers to Reserves                      | 597,999        | 800,532        | 644,200                 | 644,200        | 638,356        | 648,206        | 650,330        | 663,336        | 676,604        |  |
| <b>TRANSFER TO CAPITAL FUND</b>                  |                |                |                         |                |                |                |                |                |                |  |
| Total Transfers                                  | 110,485        | 79,683         | 68,800                  | 68,800         | 68,800         | 68,800         | 68,800         | 70,176         | 71,580         |  |
| TOTAL EXPENDITURES                               | 3,759,314      | 4,328,336      | 4,538,324               | 5,142,577      | 4,843,968      | 4,624,357      | 4,705,995      | 4,807,601      | 4,905,651      |  |
| SURPLUS (DEFICIT)                                | 1,221,492      | 628,307        | 461,356                 | -              | -              | -              | -              | -              | -              |  |

HARRISON HOT SPRINGS - DRAFT 2023 - 2027- FIVE YEAR FINANCIAL PLAN DETAILS

|                              |  | <b>DRAFT</b>   |                |                  |                  |                   |                |                |                |                |
|------------------------------|--|----------------|----------------|------------------|------------------|-------------------|----------------|----------------|----------------|----------------|
|                              |  | 2020           | 2021           | 2022             | 2022             | 2023              | 2024           | 2025           | 2026           | 2027           |
|                              |  | ACTUAL         | ACTUAL         | ACTUAL (PRELIM)  | BUDGET           | BUDGET            | BUDGET         | BUDGET         | BUDGET         | BUDGET         |
| <b>CAPITAL FUND -REVENUE</b> |  |                |                |                  |                  |                   |                |                |                |                |
|                              | GRANTS - PROVINCIAL/FEDERAL/OTHER                | 20,000         | 288,299        | 1,314,898        | 3,747,301        | 8,438,898         | -              | -              | -              | -              |
|                              | DEBT RESERVE INCOME                              | 138            | 116            | -                | -                | -                 | -              | -              | -              | -              |
|                              | GAIN ON DISPOSAL OF ASSETS                       | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | TRANSFER FROM RESERVES                           | 182,480        | 407,814        | 518,272          | 618,000          | 312,100           | 151,000        | 111,180        | 113,404        | 115,672        |
|                              | TRANSFER FROM SURPLUS                            | 15,000         | -              | 8,636            | 245,000          | -                 | -              | -              | -              | -              |
|                              | TRANSFER FROM GENERAL FUND                       | 110,485        | 79,683         | 68,800           | 68,800           | 68,800            | 68,800         | 68,800         | 70,176         | 71,580         |
|                              | DEFERRED REVENUES RECOGNISED                     | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | DEBT   | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | OTHER - CAPITAL REVENUE                          | 4,587          | 5,836          | -                | -                | -                 | -              | -              | -              | -              |
|                              | RMI FUNDING                                      | 319,906        | 53,785         | 15,997           | 619,000          | 626,250           | -              | -              | -              | -              |
|                              | DCC REVENUE RECOGNISED                           | 93,631         | -              | -                | 798,400          | 799,000           | -              | -              | -              | -              |
|                              | CONTRIBUTED ASSETS                               | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | <b>TOTAL REVENUES</b>                            | <b>746,227</b> | <b>835,533</b> | <b>1,926,603</b> | <b>6,096,501</b> | <b>10,245,048</b> | <b>219,800</b> | <b>179,980</b> | <b>183,580</b> | <b>187,252</b> |
| <b>DEBT</b>                  | DEBT FINANCING                                   | 14,220         | 13,425         | 10,354           | 15,700           | 13,200            | 15,700         | 15,700         | 16,014         | 16,334         |
|                              | DEBT REPAYMENTS                                  | 57,741         | 57,862         | 50,135           | 53,100           | 31,100            | 53,100         | 53,100         | 54,162         | 55,245         |
|                              |  | 71,961         | 71,287         | 60,489           | 68,800           | 44,300            | 68,800         | 68,800         | 70,176         | 71,579         |
| <b>CAPITAL EXPENDITURES</b>  |  |                |                |                  |                  |                   |                |                |                |                |
|                              | MUNICIPAL BUILDINGS                              | 45,185         | -              | 538,318          | 1,140,000        | 640,100           | -              | -              | -              | -              |
|                              | OFFICE EQUIPMENT                                 | 37,388         | 26,241         | 40,775           | 35,000           | 9,000             | 9,000          | 9,180          | 9,364          | 9,551          |
|                              | FIRE DEPT VEHICLES                               | -              | 302,000        | 382,507          | 383,000          | -                 | -              | -              | -              | -              |
|                              | FIRE DEPT EQUIPMENT                              | 99,086         | 58,790         | -                | -                | -                 | -              | -              | -              | -              |
|                              | PW VEHICLES                                      | -              | 32,590         | -                | -                | -                 | -              | -              | -              | -              |
|                              | EQUIPMENT  | -              | -              | 12,018           | 71,000           | 14,000            | -              | -              | -              | -              |
|                              | ESPLANADE  | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | BUS SHELTER                                      | -              | 2,542          | 8,061            | 14,000           | 28,000            | 42,000         | -              | -              | -              |
|                              | FLOOD PUMP BUILDING/QWOLTZ PARK                  | -              | -              | -                | 30,000           | 30,000            | -              | -              | -              | -              |
|                              | PARKING LOT                                      | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | STORMWATER UPGRADES                              | 121,312        | -              | -                | 2,085,000        | 2,100,000         | 100,000        | 102,000        | 104,040        | 106,121        |
|                              | STREET LIGHTING                                  | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | DYKE REPLACEMENT                                 | -              | -              | -                | -                | 6,000,000         | -              | -              | -              | -              |
|                              | BEACH REDEVELOPMENT                              | -              | 14,674         | 806,294          | 1,894,000        | 1,039,932         | -              | -              | -              | -              |
|                              | TRAILS DEVELOPMENT                               | -              | 288,299        | 58,857           | 161,701          | -                 | -              | -              | -              | -              |
|                              | ROADS REPLACEMENT                                | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | RENDALL PARK TRAIL LIGHTS                        | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | RMI PROJECTS                                     | 319,906        | 39,111         | 19,284           | 194,000          | 295,216           | -              | -              | -              | -              |
|                              | BEACH WASHROMS UPGRADE                           | -              | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | DOCK REPLACEMENT                                 | -              | -              | -                | 20,000           | 20,000            | -              | -              | -              | -              |
|                              | FEDERAL WHARF REPLACEMENT                        | 16,212         | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              | RECREATION/PLAYGROUND EQUIPMENT                  | 35,177         | -              | -                | -                | -                 | -              | -              | -              | -              |
|                              |  | 674,265        | 764,246        | 1,866,114        | 6,027,701        | 10,176,248        | 151,000        | 111,180        | 113,404        | 115,672        |
|                              | <b>TOTAL EXPENDITURES</b>                        | <b>746,227</b> | <b>835,533</b> | <b>1,926,603</b> | <b>6,096,501</b> | <b>10,220,548</b> | <b>219,800</b> | <b>179,980</b> | <b>183,580</b> | <b>187,251</b> |
|                              | TFR to RESERVES                                  | -              | -              | -                | -                | 24,500            | -              | -              | -              | -              |
|                              | <b>CAPITAL SURPLUS (DEFICIT) / Carry forward</b> | <b>-</b>       | <b>-</b>       | <b>-</b>         | <b>-</b>         | <b>-</b>          | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>1</b>       |

HARRISON HOT SPRINGS - DRAFT 2023 - 2027- FIVE YEAR FINANCIAL PLAN DETAILS

|   | 2020             | 2021             | 2022             | 2022             | 2023             | 2024             | 2025             | 2026             | 2027             |  |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--|
|   | ACTUAL           | ACTUAL           | ACTUAL (PRELIM)  | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           | BUDGET           |  |
| <b>DRAFT</b>                                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| <b>WASTE WATER</b>                            |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| <b>REVENUES</b>                               |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| OPERATING REVENUES                            | 670,826          | 682,900          | 725,317          | 705,500          | 723,020          | 737,320          | 751,907          | 766,785          | 781,961          |  |
| UTILITY SERVICE FEES                          | 224,876          | 231,477          | 232,856          | 232,000          | 236,640          | 241,373          | 246,200          | 251,125          | 256,147          |  |
| INTEREST                                      | 21,733           | 9,953            |                  |                  |                  |                  |                  |                  |                  |  |
| GRANT   | 6,550            | 22,045           |                  |                  |                  |                  |                  |                  |                  |  |
| GAIN (LOSS) ON DISPOSAL OF ASSETS             |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| TRANSFER FROM SURPLUS                         |                  |                  | -                | 24,000           | 14,864           | 18,903           | 22,518           | 22,878           | 23,197           |  |
| TRANSFER FROM EQUITY IN TCA - SEWER           | 185,404          | 204,758          | 208,000          | 208,000          | 208,000          | 208,000          | 208,000          | 212,160          | 216,403          |  |
| <b>TOTAL REVENUES</b>                         | <b>1,109,389</b> | <b>1,151,133</b> | <b>1,166,173</b> | <b>1,169,500</b> | <b>1,182,524</b> | <b>1,205,596</b> | <b>1,228,625</b> | <b>1,252,948</b> | <b>1,277,708</b> |  |
| <b>EXPENDITURES</b>                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| SEWER ADMINISTRATION                          | 101,974          | 106,252          | 117,166          | 123,894          | 122,902          | 126,277          | 129,132          | 132,319          | 135,496          |  |
| TRAINING                                      | 198              | 4,469            | 1,179            | 6,580            | 6,712            | 6,846            | 6,983            | 7,122            | 7,265            |  |
| WASTEWATER COLLECTION                         | 6,279            | 24,727           | 24,878           | 26,151           | 26,465           | 26,695           | 26,928           | 27,467           | 28,016           |  |
| WASTEWATER TREATMENT PLANT                    | 395,962          | 387,999          | 428,922          | 457,260          | 466,813          | 479,001          | 491,513          | 500,367          | 509,419          |  |
| LIFT STATIONS                                 | 91,645           | 96,673           | 78,761           | 115,615          | 118,583          | 121,066          | 123,605          | 126,198          | 128,848          |  |
| AMORTIZATION - SEWER                          | 185,404          | 204,758          | 208,000          | 208,000          | 208,000          | 208,000          | 208,000          | 212,160          | 216,403          |  |
| <b>Total Operating Costs</b>                  | <b>781,462</b>   | <b>824,879</b>   | <b>858,906</b>   | <b>937,500</b>   | <b>949,475</b>   | <b>967,885</b>   | <b>986,161</b>   | <b>1,005,633</b> | <b>1,025,447</b> |  |
| <b>TRANSFERS TO RESERVES AND ALLOWANCES</b>   | -                | 9,953            | -                | -                | -                | -                | -                | -                | -                |  |
| <b>TRANSFER TO CAPITAL FUND</b>               | 246,608          | 224,000          | 232,000          | 232,000          | 233,050          | 237,711          | 242,465          | 247,314          | 252,260          |  |
| <b>Total Transfers</b>                        | <b>246,608</b>   | <b>233,953</b>   | <b>232,000</b>   | <b>232,000</b>   | <b>233,050</b>   | <b>237,711</b>   | <b>242,465</b>   | <b>247,314</b>   | <b>252,260</b>   |  |
| <b>TOTAL EXPENDITURES</b>                     | <b>1,028,070</b> | <b>1,058,832</b> | <b>1,090,906</b> | <b>1,169,500</b> | <b>1,182,524</b> | <b>1,205,596</b> | <b>1,228,625</b> | <b>1,252,948</b> | <b>1,277,708</b> |  |
| <b>Sewer Operating Fund SURPLUS (DEFICIT)</b> | <b>81,318</b>    | <b>92,301</b>    | <b>75,267</b>    | -                | -                | -                | -                | -                | -                |  |
| <b>CAPITAL FUND</b>                           |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| <b>REVENUES</b>                               |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| DCC REVENUE RECOGNISED                        | 130,513          | 15,550           | 22,935           | 600,000          |                  |                  |                  |                  |                  |  |
| TRANSFER FROM SEWER OPERATIONS                | 224,876          | 224,000          | 232,000          | 232,000          | 233,050          | 237,711          | 242,465          | 247,314          | 252,260          |  |
| TRANSFER FROM RESERVES                        | 256,525          |                  | 87,764           | 1,010,000        | 777,000          | 340,000          |                  |                  |                  |  |
| CONTRIBUTED ASSETS                            |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| INFRASTRUCTURE GRANTS                         |                  |                  |                  |                  |                  |                  |                  |                  |                  |  |
| <b>TOTAL REVENUES</b>                         | <b>611,914</b>   | <b>239,550</b>   | <b>342,699</b>   | <b>1,842,000</b> | <b>1,010,050</b> | <b>577,711</b>   | <b>242,465</b>   | <b>247,314</b>   | <b>252,260</b>   |  |
| <b>CAPITAL EXPENDITURES</b>                   | <b>387,038</b>   | <b>15,550</b>    | <b>110,699</b>   | <b>1,610,000</b> | <b>777,000</b>   | <b>340,000</b>   |                  |                  |                  |  |
| <b>WASTEWATER RESERVES</b>                    | <b>224,876</b>   | <b>224,000</b>   | <b>232,000</b>   | <b>232,000</b>   | <b>233,050</b>   | <b>237,711</b>   | <b>242,465</b>   | <b>247,314</b>   | <b>252,260</b>   |  |
| <b>TOTAL EXPENDITURES</b>                     | <b>611,914</b>   | <b>239,550</b>   | <b>342,699</b>   | <b>1,842,000</b> | <b>1,010,050</b> | <b>577,711</b>   | <b>242,465</b>   | <b>247,314</b>   | <b>252,260</b>   |  |
| <b>Capital Fund SURPLUS (DEFICIT)</b>         | -                | -                | -                | -                | -                | -                | -                | -                | -                |  |

HARRISON HOT SPRINGS - DRAFT 2023 - 2027- FIVE YEAR FINANCIAL PLAN DETAILS

|   |  | DRAFT          |                |                 |                |                |                |                |                |                |
|---|--|----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|
|   |  | 2020           | 2021           | 2022            | 2022           | 2023           | 2024           | 2025           | 2026           | 2027           |
|   |  | ACTUAL         | ACTUAL         | ACTUAL (PRELIM) | BUDGET         | BUDGET         | BUDGET         | BUDGET         | BUDGET         | BUDGET         |
| <b>WATER FUND</b>                             |  |                |                |                 |                |                |                |                |                |                |
| <b>REVENUES</b>                               |  |                |                |                 |                |                |                |                |                |                |
| OPERATING REVENUES                            |  | 367,864        | 390,362        | 383,170         | 369,920        | 377,318        | 384,865        | 392,562        | 400,414        | 408,421        |
| UTILITY SERVICE FEES                          |  | 247,731        | 256,410        | 258,597         | 259,000        | 264,180        | 269,463        | 274,853        | 280,350        | 285,957        |
| INTEREST                                      |  | 6,504          | 4,373          |                 |                |                |                |                |                |                |
| GAIN (LOSS) ON DISPOSAL OF ASSETS             |  |                |                |                 |                |                |                |                |                |                |
| TRANSFER FROM SURPLUS                         |  |                |                |                 |                |                |                |                |                |                |
| TRANSFER FROM RESERVES                        |  |                |                |                 |                |                |                |                |                |                |
| TRANSFER FROM EQUITY IN TCA                   |  | 173,191        | 173,191        | 178,000         | 178,000        | 178,000        | 178,000        | 178,000        | 181,560        | 185,191        |
| <b>TOTAL REVENUES</b>                         |  | <b>795,291</b> | <b>824,337</b> | <b>819,767</b>  | <b>806,920</b> | <b>819,498</b> | <b>832,328</b> | <b>845,415</b> | <b>862,324</b> | <b>879,569</b> |
| <b>EXPENSES</b>                               |  |                |                |                 |                |                |                |                |                |                |
| WATER ADMINISTRATION                          |  | 102,130        | 110,409        | 118,336         | 136,542        | 128,583        | 143,931        | 138,316        | 141,725        | 145,222        |
| TRAINING                                      |  | 1,798          | 2,405          | 1,147           | 4,670          | 4,763          | 4,859          | 4,956          | 5,055          | 5,156          |
| WATER SUPPLY & DISTRIBUTION                   |  | 58,305         | 75,338         | 56,194          | 82,350         | 83,673         | 85,022         | 86,399         | 88,127         | 89,889         |
| WATER RESERVOIR                               |  | 10,378         | 5,494          | 6,096           | 5,957          | 15,404         | 6,665          | 6,885          | 7,113          | 7,349          |
| WATER TREATMENT PLANT                         |  | 94,474         | 94,856         | 109,134         | 119,294        | 121,866        | 124,141        | 126,466        | 129,090        | 131,771        |
| PUMPING STATIONS                              |  | -              | -              | -               | -              | -              | -              | -              | -              | -              |
| HYDRANTS                                      |  | 4,700          | 5,593          | 16,513          | 18,310         | 18,376         | 18,744         | 19,119         | 19,501         | 19,891         |
| AMORTIZATION - WATER                          |  | 173,191        | 173,191        | 178,000         | 178,000        | 178,000        | 178,000        | 178,000        | 181,560        | 185,191        |
| <b>Total Operating Costs</b>                  |  | <b>444,977</b> | <b>467,286</b> | <b>485,420</b>  | <b>545,123</b> | <b>550,665</b> | <b>561,362</b> | <b>560,140</b> | <b>572,170</b> | <b>584,469</b> |
| <b>TRANSFERS TO RESERVES AND ALLOWANCES</b>   |  | <b>6,504</b>   | <b>4,373</b>   |                 |                |                |                |                |                |                |
| <b>TRANSFER TO CAPITAL FUND</b>               |  | <b>248,660</b> | <b>252,300</b> | <b>261,797</b>  | <b>261,797</b> | <b>268,833</b> | <b>270,966</b> | <b>293,453</b> | <b>299,322</b> | <b>305,308</b> |
| <b>Total Transfers</b>                        |  | <b>255,164</b> | <b>256,673</b> | <b>261,797</b>  | <b>261,797</b> | <b>268,833</b> | <b>270,966</b> | <b>293,453</b> | <b>299,322</b> | <b>305,308</b> |
| <b>TOTAL EXPENDITURES</b>                     |  | <b>700,141</b> | <b>723,959</b> | <b>747,217</b>  | <b>806,920</b> | <b>819,498</b> | <b>832,328</b> | <b>853,593</b> | <b>871,493</b> | <b>889,779</b> |
| <b>Water Operating fund SURPLUS (DEFICIT)</b> |  | <b>95,150</b>  | <b>100,378</b> | <b>72,550</b>   | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |
| <b>CAPITAL FUND</b>                           |  |                |                |                 |                |                |                |                |                |                |
| <b>REVENUES</b>                               |  |                |                |                 |                |                |                |                |                |                |
| DCC REVENUE RECOGNISED                        |  |                |                |                 | 125,000        | 125,000        |                |                |                |                |
| INFRASTRUCTURE GRANTS                         |  |                |                |                 |                |                |                |                |                |                |
| CONTRIBUTED ASSETS                            |  |                |                |                 |                |                |                |                |                |                |
| TRANSFER FROM WATER OPERATING                 |  | 248,660        | 252,300        | 261,797         | 261,797        | 268,833        | 270,966        | 293,453        | 299,322        | 305,308        |
| TRANSFER FROM SURPLUS                         |  |                |                |                 |                |                |                |                |                |                |
| TRANSFER FROM RESERVES                        |  |                |                | 66,017          | 420,000        | 445,000        |                |                |                |                |
| <b>TOTAL REVENUES</b>                         |  | <b>248,660</b> | <b>252,300</b> | <b>327,814</b>  | <b>806,797</b> | <b>838,833</b> | <b>270,966</b> | <b>293,453</b> | <b>299,322</b> | <b>305,308</b> |
| <b>EXPENDITURES</b>                           |  |                |                |                 |                |                |                |                |                |                |
| DEBT FINANCING                                |  | 1,360          | -              | -               | -              | -              | -              | -              | -              | -              |
| DEBT REPAYMENTS                               |  | 110,000        | -              | -               | -              | -              | -              | -              | -              | -              |
|   |  | 111,360        | -              | -               | -              | -              | -              | -              | -              | -              |
| TRANSFERS TO RESERVE AND ALLOWANCES           |  | 137,300        | 252,300        | 261,797         | 261,797        | 268,833        | 270,966        | 293,453        | 299,322        | 305,308        |
| CAPITAL EXPENDITURES                          |  | -              | -              | 66,017          | 545,000        | 570,000        | -              | -              | -              | -              |
| <b>TOTAL EXPENDITURES</b>                     |  | <b>248,660</b> | <b>252,300</b> | <b>327,814</b>  | <b>806,797</b> | <b>838,833</b> | <b>270,966</b> | <b>293,453</b> | <b>299,322</b> | <b>305,308</b> |
| <b>Water Capital Fund SURPLUS (DEFICIT)</b>   |  | <b>-</b>       | <b>-</b>       | <b>-</b>        | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |

4(c)



# VILLAGE OF HARRISON HOT SPRINGS

## REPORT TO COMMITTEE OF THE WHOLE

**TO:** Mayor and Council **DATE:** January 20, 2022

**FROM:** Rhonda Schell  
Community Services Manager/  
Deputy Corporate Officer **FILE:** 6130-01

**SUBJECT:** Off-Leash Dog Park

### ISSUE:

Consideration of an off-leash dog park.

### BACKGROUND:

At the January 11, 2023 Committee of the Whole meeting, Council directed staff to investigate and prepare a report with cost estimates for the creation of a basic off leash dog park to include fencing, gates and separate area for large and small dogs on the land off of McCombs Drive and the vacant land north of the Village Office.

### DISCUSSION:

#### McCombs Drive:

This is a 1 acre lot with plenty of trees for shade and rain shelter and not adjacent to any homes. There is no parking on the east side of McCombs Drive however, the location is directly connected to the McCombs Drive walking trail which is regularly used by dog walkers. On street parking is available on Chestnut Avenue and additional parking spaces can be added to the Community Garden parking area to increase off street parking. Some debris and underbrush would need to be removed as well as minimal clearing around the perimeter to install fencing but all effort would be made to leave the site as natural as possible. There are some trees that may pose a danger and will need to be assessed and removed. This location was included in the Off-Leash Dog Park Survey that was conducted in 2021 and 20% of respondents were in favour of this location.

#### Vacant Lots at Hot Springs Road:

Lots 1 and 19 are vacant land at Hot Springs Road and Miami River Drive and were purchased with funding from the Parkland Acquisition Reserve and reserved for park purposes. These lots were also included in the Off-Leash Dog Park Survey that was conducted in 2021 with 3% of respondents in favour of this location.

The remainder of the vacant lots are currently zoned P-1 for community use, which includes parks. However, these lots are commonly used for overflow parking during events and which there is no alternative planned for at this time.

Staff has received estimates to dedicate approximately 0.5 acres to an off-leash dog park.



**Public Consultation:**

Community wide public consultation was previously done to gauge the interest and level of support for an off-leash dog park. However, at this time staff has not reached out to adjacent property owners who may be impacted by the implementation of such a park.

**FINANCIAL IMPLICATIONS:**

The Village has collected Parks Development Cost Charges (DCC) that may be used for the upgrades of new parks.

| Amenity                                   | Description  | McCombs Drive<br>(1 acre) | Hot Springs Road<br>(1/2 acre) |
|---|--|---------------------------|--------------------------------|
| <b>DCC Eligible Expenses</b>              |  | <b>Estimates</b>          |                                |
| Fencing                                   | Fencing (6' black chain link) with a double gate system to allow for leashing up dogs in a secure area. Fencing to create a segregated area to minimize the interaction between small and large dogs.            | \$45,000                  | \$22,500                       |
| Landscaping                               | Some removal of dangerous trees and brush clearing. Limbing the trees up 6' to create clear sightlines and increase safety.  | \$30,000                  | 0                              |
| <b>Parkland Reserve Eligible Expenses</b> |  |                           |                                |
| Access & Parking                          | Expand the parking at the Community Garden. There is no parking available on the east side of McCombs Drive.   | \$5,000                   | 0                              |
| Signage                                   | Signage to identify the park and clearly communicate Village policies, including any enforcement provisions, in an easy to understand format. Signage will clearly outline expectations and user responsibility. | \$5,000                   | \$5,000                        |
| Sanitation                                | Doggy bag dispenser and waste receptacle   | \$5,000                   | \$5,000                        |
| Seating (Optional)                        | Benches and concrete pads that match the Village streetscape furnishings.  | \$15,000                  | \$15,000                       |
| Totals                                    |  | \$105,500                 | \$47,500                       |

The cost required to create a basic off-leash dog park is estimated at approximately \$105,000 (\$75,000 – DCC / \$30,000 – Reserves).

**RECOMMENDATION:**

THAT the Off-Leash Dog Park report of January 20, 2023 be received.

Respectfully submitted:

REVIEWED BY:

REVIEWED BY:

Rhonda Schell

Rhonda Schell  
Community Services Manager

Scott Schultz

Scott Schultz  
Finance Manager

Tyson Koch

Tyson Koch  
Operations Manager

4(d)



# VILLAGE OF HARRISON HOT SPRINGS

## REPORT TO COMMITTEE OF THE WHOLE

**TO:** Mayor and Council **DATE:** January 20, 2023

**FROM:** Rhonda Schell **FILE:** 5480-01/06/3900-01  
 Community Services Manager/  
 Deputy Corporate Officer

**SUBJECT:** Parking Master Plan Recommendations for Pay Parking

### ISSUE:

To expand the pay parking program according to recommendations in the 2022 Parking Master Plan.

### BACKGROUND:

At the January 28<sup>th</sup>, 2022 Committee of the Whole meeting, Council received a Parking Master Plan dated January 19, 2022 that identified a shortage of 60 parking stalls in the peak parking areas.

### DISCUSSION:

#### Pay Parking Rate

The parking plan states that we have a shortage of parking inventory in the waterfront area but an overall system utilization rate of 33%, meaning that there is sufficient parking supply throughout the Village but excess demand in the waterfront area. The study also suggests that parking prices can be used as a demand management strategy and a 1% increase in the price of parking would result in a 0.37% decrease in parking demand. In addition, staff has looked at similar tourist destinations and is recommending the following rates to be implemented in 2023:

Short Term (Zone 1): No Change  
 Long Term (Zone 2): \$5/hour and \$20/day

#### Expand Pay Parking Area

The parking study recommends expanding the pay parking area to Lillooet Avenue west of Hot Springs Road (short term parking), Cedar Avenue, and Maple Street south of Lillooet Avenue. Staff is estimating that this expansion would add 37 short term stalls and 69 long term stalls to

the pay parking program resulting in approximately \$40,000 annual net revenue (based on 2022 actuals).

The estimate includes the creation of 20 parking stalls by removing the grassy boulevard on the south side of Lillooet Avenue and installing angle parking stalls (current capacity would go from 7 parallel stalls to 17 angle stalls). Angle parking would also be implemented on the east side of Maple Street north of the Canoe Launch (10 stalls). The associated costs would include clearing the grass boulevard and installing gravel and curb stops. Line painting would be required at lane ways and no parking areas on all affected streets and additional signage would be posted.

**Boat Launch Parking Rate**

The parking study recommends that the boat launch parking rate be harmonized to the long term pay parking rate.

**Time Limited Stalls**

There are seven (7) time limited stalls on Lillooet Avenue adjacent the Post Office. Staff is recommending this be reduced to four (4) stalls.

**RECOMMENDATIONS:**

1. THAT Zone 2: Long Term pay parking rates be set at \$5/hour and \$20/day.
2. THAT the pay parking program be expanded to include Lillooet Avenue west of Hot Springs Road in Zone 1: Short Term Parking.
3. That the pay parking program be expanded to include Cedar Avenue and Maple Street south of Lillooet Avenue in Zone 2: Long Term Parking.
4. THAT the boat launch parking day pass be increased to \$20/day.
5. THAT the time limited parking stalls on the north side of Lillooet Avenue be reduced to four.
6. THAT up to \$15,000 be authorized to implement the recommendations in the Parking Master Plan Recommendations for Pay Parking report dated January 20, 2023, to be funded from surplus.

Respectfully submitted:

Rhonda Schell  
Rhonda Schell  
Community Services Manager

REVIEWED BY:

Scott Schultz  
Scott Schultz  
Finance Manager

REVIEWED BY:

Tyson Koch  
Tyson Koch  
Operations Manager



# VILLAGE OF HARRISON HOT SPRINGS

## REPORT TO COUNCIL COMMITTEE OF THE WHOLE

**TO:** Mayor and Council **DATE:** January 17, 2023

**FROM:** Tyson Koch, ASCT, RSIS **FILE:** 5340-02  
Operations Manager

**SUBJECT:** Sanitary Lift Station #1 Replacement

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### ISSUE:

To discuss replacement options for sanitary lift station #1.

### BACKGROUND:

Sanitary Lift Station #1 is the primary lift station that pumps all the Village's sewage to the wastewater treatment plant (WWTP) for treatment. The lift station pumps, piping, and associated electrical equipment has reached the end of its useful life and now requires replacement.

The three (3) existing sewer pumps in Lift Station #1 are outdated technology that is increasingly more difficult to find parts for and repair. Replacing these pumps with the proposed new superior pump type will be able to increase discharge rates as needed, provide greater reliability and add to continuity with other Village sanitary lift stations.

In addition, during power outages Lift Station #1 relies on backup power generation from an external source. Staff is recommending that a new generator operated and maintained by the Village be added to Lift Station #1 to increase the reliability of the Village's critical infrastructure.

### DISCUSSION:

Village staff engaged Wedler Engineering LLP, Watanabe Engineering and GeoWest Engineering to prepare a preliminary design and cost estimate for two options:

1. A retrofit of the existing lift station.
2. A complete replacement of lift station.

#### Option #1:

A retrofit would require a complete overhaul of the existing lift station including new pumps, piping, electrical system and see the addition of a generator for the lift station to function during a power outage. The retrofit design will reuse the existing wet well,

eliminate confined space entry by removing the existing valves and flow meters from the pump chamber and place them in an at grade vault.

### **PROJECT OPTIONS:**

#### **Retrofit Lift Station #1:**

Project details include:

- Decommission old lift station and equipment, and discard.
- Replacing electrical kiosk, c/w new switchgear
- New BC Hydro supply with new pad-mounted transformer
- Supply, installation and commissioning of a new diesel back-up generator with ATS functionality
- Supply and install new pumping equipment inside existing lift station wet-well, c/w duplex Flyght NP3171 MT3~433, 34hp pump arrangement.
- Structural improvements to existing wet-well; inside and out, including replacement of chamber concrete slab.
- Supply and install above-ground FRP valve chamber.
- Supply and install new 1.8m high perimeter fence (2 sides), c/w one (1) man-access gate and one (1) vehicle access gate
- Supply, installation of new Ø2.4m precast concrete manhole chamber, c/w H20 Loading access hatch, 2 x Ø200mm Magnetic Flowmeters and appurtenances.

#### **Construction Cost Estimate:**

\$1,030,000.00 (34% DCC eligible, 66% from reserves)

#### **Option #2:**

Complete replacement of the existing sanitary lift station would include a new wet well, electrical system, new piping, new pumps and a new generator. This new configuration would eliminate the confined space entry as well. This option requires dewatering, a very large excavation and extensive shoring to install the new wet well and reconfigure existing sanitary sewer piping.

#### **Replace Lift Station #1:**

Project details include:

- Supply, installation and commissioning of a new 12ft (3.6m) FRP Pump Station with above ground valve chamber, c/w duplex Flyght NP3171 MT3~433, 34hp pump arrangement.
- Supply, installation of new Ø2.4m precast concrete manhole chamber, c/w H20 Loading access hatch, 2 x Ø200mm Magnetic Flowmeters and appurtenances.
- Replacing electrical kiosk, c/w new switchgear
- New BC Hydro supply with new pad-mounted transformer
- Supply, installation and commissioning of a new diesel back-up generator with ATS functionality
- Supply and install new 1.8m high perimeter fence (2 sides), c/w one (1) man-access gate and one (1) vehicle access gate.

- Decommission old pump station and equipment, and discard. Filling old pump station sump and installing reinforced concrete lid over - to serve as pad for new genset.
- Supply, installation of two new inlet manholes.

**Construction Cost Estimate:**

\$2,300,000.00 (34% DCC eligible, 66% from reserves)

**ENGINEERING DETAILED DESIGN/TENDER/CONSTRUCTION SERVICES**

Civil Engineering Services – Wedler Engineering = \$47,500.00

Electrical/Mechanical Engineering Services – Watanabe Engineering = \$35,000.00

Geotechnical Engineering – GeoWest Engineering = \$10,000.00

**OPTIONS:**

1. Retrofit Lift Station #1 as detailed in the Sanitary Lift Station #1 Replacement report dated January 17, 2023 with the assembled engineering team of Wedler Engineering LLP, Watanabe Engineering and GeoWest Engineering at a cost of up to \$1,122,500.00 to be funded by sanitary sewer DCC's and sanitary sewer reserves.
2. Replace Lift Station #1 as detailed in the Sanitary Lift Station #1 Replacement report dated January 17, 2023 with the assembled engineering team of Wedler Engineering LLP, Watanabe Engineering and GeoWest Engineering at a value of up to \$2,392,500.00 to be funded by sanitary sewer DCC's and sanitary sewer reserves.

Respectfully submitted:

REVIEWED BY:

Tyson Koch

Tyson Koch, ASCT, RSIS  
Operations Manager

Rhonda Schell

Rhonda Schell  
Deputy Corporate Officer

REVIEWED BY:

Scott Schultz

Scott Schultz  
Financial Officer

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VILLAGE OF HARRISON HOT SPRINGS

REPORT TO COUNCIL

TO: Mayor and Council DATE: January 23, 2023

FROM: Rhonda Schell FILE: 0340-50  
 Community Services Manager/  
 Deputy Corporate Officer

SUBJECT: Council Remuneration and Expense Policy No. 1.16

ISSUE: Council Remuneration and Expense Policy No. 1.16 review

BACKGROUND:

At the January 16, 2023 Regular Council Meeting staff was directed to review Council Remuneration and Expense Policy 1.16 regarding on remuneration, mileage, meals, conference coverage and provision for Village cell phones and laptops.

DISCUSSION:

Council Remuneration and Expense Policy 1.16 was last reviewed on October 5, 2020. The provision of the cost of living (COLA) adjustments for Council remuneration came into effect on January 1, 2023.

A high-level remuneration comparison was conducted based on communities with similar population size. Operating budget, number of staff, geographic size, or scope of services were not considered. Other variables that contribute to overall remuneration include training, conferences, access to extended health benefits, per diem allowances, and technology allowances. For a more fulsome review, a task force could be established.

RECOMMENDATION:

THAT this report be received for information.

Respectfully submitted:

Rhonda Schell

Rhonda Schell  
 Community Services Manager/  
 Deputy Corporate Officer

## Comparison Group:

| Description  | Harrison Hot Springs   | Anmore   | Pemberton  | Chase           | Fruitvale   | Ashcroft  |  |
|--|--|--|--|-----------------|---|---|--|
| <b>Remuneration:</b>   |  |  |  |                 |   |   |  |
| <b>Mayor</b>   | \$ 32,010 (subject to COLA increase in future years)   | \$51,300 (subject to increase based on the Vancouver CPI)  | \$29,950   | \$14,643 (2021) | \$13,621.00<br>(Council indemnities shall be adjusted according to the Province of BC CPI at December 31st on an annual basis.)   | 2023 = \$15,185.38<br>2024 = \$15,565.01<br>2025 = \$15,954.14<br>2026 = \$16,352.99  |  |
| <b>Council</b>   | \$16,035 (subject to COLA increase in future years)  | \$22,800 (subject to increase based on the Vancouver CPI)  | \$14,838   | \$10,165 (2021) | \$6,810.00<br>(Council indemnities shall be adjusted according to the Province of BC CPI at December 31st on an annual basis.)  | 2023 = \$8,215.38<br>2024 = \$8,420.16<br>2025 = \$8,630.68<br>2026 = \$8,846.45  |  |
| <b>Expenses Eligible for Reimbursement:</b>  |  |  |  |                 |   |   |  |
| <b>Travel to out of town meetings</b>  | <p>Councillors will be reimbursed for automobile insurance costs for the difference between the cost of "pleasure use" and the cost of "business use" if the use of their personal automobile for municipal purposes is beyond "pleasure use."</p> <p>air travel will be based on economy air fare (receipt required).</p> <p>public transportation will be reimbursed at actual cost (receipt required).</p> <p>car rental will be reimbursed at actual cost (receipt required). If the Councillor wishes to use a car rental in lieu of his/her personal vehicle, reimbursement will not exceed the amount as if the personal vehicle was used for the trip.</p> | <p>The maximum level of payment for airfare will be the lowest available economy class fare for the most direct route available.</p> <p>The maximum level of payment for rail transportation shall not exceed the amount that would have been payable if the member had traveled by air and related ground transportation.</p> <p>Wherever possible, advance bookings should be made to take advantage of excursion fares.</p> <p>Where it is necessary to obtain a rental car, authorization for the rental should be obtained at the same time as approval for the trip is given. Economy or compact cars must be booked, unless three or more individuals are traveling together, in which case an intermediate or full size car will be permitted.</p> <p>The maximum level of payment for hotel accommodations will be in</p> | No set policy. Planning for conferences is determined during the budget cycle each year. |                 | Costs incurred while travelling to and from meetings and attendance at meetings or other Village-related functions that are approved by Council includes the following: mileage, meals, telephone, accommodation, personal expenses, telephone and registrations. | One-third of the indemnity paid to the Mayor and to each Councillor shall be paid as an allowance for expenses incidental to the discharge of the duties of the office. | All other expenses relating to transportation such as taxi/bus fares, parking fees and related charges shall be paid as necessarily incurred and supported by original receipts. d. When it is necessary or economically feasible, travel by air will be reimbursed at economy airfare rates supported by original receipts. |
| <b>Travel by taxi, bus, train, ferry, rental car, or air to out of town meetings</b> | <p>Parking will be based on standard public parking rates (receipts are required). Fees for enhanced parking services such as valet parking will be the responsibility of the Councillor.</p>  | <p>Shall be reimbursed as per receipts submitted with claim.</p>   |  |                 |   |   |  |

|   |  |  |  |   |  |   |
|---|--|--|--|---|--|---|
| <p><b>Accommodation</b></p>                               | <p>a. Council members are entitled to the cost of overnight accommodation when travelling on approved Village business and when they are unable to return home on the same day.</p> <p>b. Where possible rooms will be booked in advance and will be based on a basic standard room available to the general travelling public, except, in the case where three or more Council members attend, one (1) suite will be booked to accommodate a meeting room for Council if required</p>   | <p>the standard quality single room rate.</p>  |  | <p>Coordinated through the Village office and paid for in advance where possible with the Village credit card.</p>  |  | <p>Accommodations shall be arranged by the Chief Financial Officer (or designate) and shall be requested with as much advance notice as possible. b. Accommodation costs may be claimed on the basis of actual costs, including associated parking levies and telephone charges relative to municipal business, plus applicable taxes and supported by original receipts. The Government rate should always be requested.</p> |
| <p><b>Conference Fees</b></p>                             | <p>Councillors are authorized to attend the Lower Mainland Local Government Association events, including CivX, and the Union of British Columbia Municipalities Annual Convention.</p> <p>Councillors are authorized to attend professional development opportunities presented by the Local Government Leadership Academy.</p> <p>The Mayor or his designate is also authorized to attend the Federation of Canadian Municipalities Conference.</p> <p>Councillors may be eligible for reimbursement for other training or professional development opportunities which are related to their responsibilities as an elected representative of the Village, subject to the approval of Council.</p> |  |  | <p>Registration fees will be reimbursed if not paid directly by the Village</p>   |  | <p>The Mayor will be able to claim expenses to a maximum of \$4,000 per year for meetings, courses and/or conferences. Each Councillor will be able to claim expenses to a maximum of \$3,000 per year for meetings, courses and/or conferences.</p>  |
| <p><b>Per Diem Payments for Meals and Incidentals</b></p> | <p>\$100/day for out of province events<br/>\$50/day for 6 hours or more outside Village boundaries</p> <p>Breakfast \$20.00</p>   | <p>Council may approve reimbursement of expenses in the amount of \$200.00 per Day.<br/>Breakfast \$8 Lunch \$12 Dinner \$20</p> |  | <p>\$100/day for 4 hours or more<br/>\$75/day for less than 4 hours<br/>Local &amp; Smaller Centres Larger Centres \$15.00 – Breakfast \$20.00 – Breakfast \$18.00 – Lunch \$25.00 – Lunch \$25.00 – Dinner \$40.00 –</p> |  | <p>The per diem allowance of \$75 per day when travel is outside the Village boundaries is calculated as follows: Breakfast \$15 Lunch \$25 Dinner \$35</p>   |

|   |  |   |   |  |   |                              |  |
|---|--|---|---|--|---|------------------------------|--|
|   | Lunch<br>Dinner  | \$30.00<br>\$40.00  | The maximum level of payment for incidental expenses incurred without receipts will be \$10.00 per day. |  | Dinner Or as per receipts submitted with claim.   |                              |  |
| Smartphone  | Not mentioned in the policy.   | Not mentioned in the policy.  | Not mentioned in the policy.  | Mayor is issued a smartphone.  | All Telephone charges related to Village Business will be reimbursed upon submission of receipts. Claimants will be reimbursed for charges of one (1) personal telephone call to their place of residence per 24 hour period of absence, however, it is expected that appropriate discretion will be used in all cases. |                              | No   |
| Laptop/Tablet   | Not mentioned in the policy.   | Not mentioned in the policy.  | Not mentioned in the policy.  | Mayor and Council are issued an iPad and keyboard.                     | No  | No                           | No   |
| Car allowance or travel expenses for in town meetings | Mileage reimbursement consistent with the provincial Government rates. | The maximum level of payment for personal automobile travel will be \$0.45 per kilometer, and shall not exceed the amount that would have been payable if the member had traveled by air and related ground transportation. | Mileage reimbursement at \$0.47/km.   | Mileage reimbursement consistent with the provincial Government rates. | Not mentioned in the policy.  | Not mentioned in the policy. | Mileage reimbursement consistent with the provincial Government rates. |
| <b>Benefits:</b>                                      |  |   |   |  |   |                              |  |
| Extended Health and Dental                            | Yes  | Not mentioned in the policy.  | Yes   | Yes, cost shared at same rate as municipal employees.                  | No  | No                           | No   |
| Life and Accidental Death Insurance                   | No   | Not mentioned in the policy.  | No  | No   | No  | No                           | No   |